



## REPORT

### CORPORATE SERVICES COMMITTEE

**DATE:** January 27, 2025

**REPORT NO:** T-01-2025

**SUBJECT:** **2025 Draft Operating and Capital Budget**

**CONTACT:** Katelyn Repovs, CPA, CA, Director of Corporate Services and Chief Financial Officer

#### OVERVIEW:

- The Draft 2025 Operating Budget supports \$24 million in operating expenditures, funded through property taxes, user fees, grants and reserve transfers.
- The Draft 2025 Capital Budget includes 50 Capital & Special Projects at a total value of \$10.4 million, with the largest investment being in Transportation Infrastructure totaling \$6.8 million.
- The Draft 2025 Budget proposes a base tax levy of \$10,542,540, which represents a 7.58% increase over 2024, after factoring in 2025 assessment growth of 1.01%.
- With the inclusion of the hospital levy of \$206,900, which reflects a decrease of \$19,600 over 2024, **the total proposed levy, after assessment growth, represents a 7.21% increase over 2024.** The estimated increase in the West Lincoln portion of the tax bill, for an average residential home, is \$120.68.
- The total urban service area levy is proposed at \$199,440, an increase of \$13,120 over 2024. For an average residential home in the urban area of Smithville, this represents an estimated increase of \$4.23 from 2024.
- Every \$97,081 of additional expenditures or savings added to this draft budget equates to a 1% base tax levy adjustment, which translates to a \$16 adjustment in taxes to the average residential home.
- The final budget presentation and discussion will take place at the Corporate Services Committee meeting scheduled for Tuesday, February 18, 2025, with an additional date set for Wednesday, February 19, 2025, if required, with ratification at the Council meeting scheduled for Monday, February 24, 2025.

#### RECOMMENDATION:

- 1) That, Report T-01-2025, regarding the “2025 Draft Operating and Capital Budget” dated January 27, 2025, be received for information.

## **ALIGNMENT TO STRATEGIC PLAN:**

The 2025 Draft Budget supports the following Strategic Plan Themes:

- Build a safe, connected, caring and active community
- Champion strategic and responsible growth
- Enrich our strong agricultural legacy
- Advance organizational capacity and effectiveness

## **BACKGROUND:**

The purpose of this report is to give Council an opportunity to review and discuss the draft budget prior to the final budget meeting. Approval of the 2025 Operating and Capital Budget is scheduled to take place on Monday, February 18, 2025. If necessary, Tuesday, February 19, 2025 has also been set aside as a budget meeting.

Council is asked to approve an Operating and Capital budget each year, which is developed and presented by Administration. The 2025 budget includes approximately \$24 million of operating expenditures and approximately \$10.4 million in Capital and Special Project expenditures. These expenditure items are mainly funded through user fees, grants, reserve transfers and the tax levy. One of the key outcomes of the budget process is the establishment of the required tax levy and ultimately the tax rate, which will be levied on properties in West Lincoln. Property owners in West Lincoln receive a tax bill from the Township that includes taxes levied by the Township, Niagara Region and Province of Ontario (for Education).

Every \$97,091 increase or decrease in the tax-funded budget equates to a 1% general tax levy adjustment, which translates to an approximate \$16 adjustment in taxes paid on an average residential home assessed at \$390,400. The increase in the amount needed from the tax base does not directly relate to an increase in taxes on a residential home, but rather it is the increase in the overall tax levy required year over year.

This information is provided to assist Council in understanding the estimated effects of the draft budget as presented and alternatively how adjustments to the amount needed from the tax levy impacts the average residence. The average value of \$390,400 is based on MPAC (Municipal Property Assessment Corporation) data and is reflective of 2016 market values. At the time of writing this report, there has been no announcement from the Minister of Finance as to when a new assessment date may be introduced.

To foster public engagement in the budget process, a Budget Survey was launched in the fall of 2024 to gather community input, with the detailed findings found in **Schedule G** to this report. We received 126 responses to the Budget Survey; those that responded to the survey have provided observations on various services provided by the Township. 65% of the respondents rated the overall value they are receiving from their tax dollars as fair or better.

## **CURRENT SITUATION:**

### OPERATING BUDGET

The operating budget provides funding for the Township's day-to-day costs of delivering services. In addition, the operating levy provides funding for Capital and Special Projects through reserve transfers and debt repayment. The 2025 draft base budget requires an overall tax levy of \$10,542,540, which represents a 7.58% (or \$833,430) levy increase over 2024, after factoring in assessment growth.

Assessment growth represents new assessment that is brought on the tax roll from new builds, improvements or additions. Assessment growth results in a portion of the tax levy increase not impacting the actual taxes paid by property owners. For the 2025 budget, assessment growth is valued at \$97,772 (1.01%), which is a result of 2025 increases in the industrial and commercial assessment bases compared to 2024. This means that of the \$833,430 increase in the required tax levy, the first \$97,772 of that increase does not increase the taxes paid by property owners.

The 2025 Draft Budget Presentation, attached as **Schedule H**, outlines the major pressures contributing to the 2025 levy increase, along with the significant mitigating factors that reduce the impact of the pressures.

Further information regarding the 2025 Operating Budget can be found in **Schedule A**, which provides a summary of net expenditures broken down by each department for the current and previous budget years. **Schedule B** provides a more detailed breakdown of expenses and revenues, organized by department, comparing the current and previous budget years.

### 2025 HOSPITAL LEVY

As part of the 2021 Budget, a new hospital levy was introduced, with proposed yearly increases to the levy also shared with Council. This hospital levy is part of the financing plan related to the required local contribution to the \$200 million build. The West Lincoln contribution is \$4,524,850, to be paid for by reserves and debenture funding. The hospital levy ensures that funds are available to pay back the debenture.

To date, \$226,500 had been included in the hospital levy. The debenture proceeds of \$2,670,950 were received in July 2024, which provided Administration with the actual debenture repayment schedule over a 20-year term. Now that the annual repayment amounts are solidified, Administration has determined that a balance of \$206,900 is required in the hospital levy. This supports a decrease in the hospital levy requirement of \$19,600 from 2024, which translates to a \$3.70 decrease for an average residential home.

### URBAN SERVICE AREA LEVY

The 2025 Draft Budget includes an Urban Service Area levy of \$199,440, an increase of \$13,120 over 2024. The Urban Service Area levy is a special levy collected in the Urban

Service Area of Smithville and funds the cost of streetlights and sidewalks (including sidewalk snow removal) within this designated area. The average homeowner will pay \$76.83 in 2025, an increase of \$4.23 from 2024.

### WATER AND WASTEWATER (SANITARY SEWER)

The Township's Water and Wastewater expenditures are funded 100% through user fees. The expenditure budget for these two service areas in 2025 is \$2,354,480 for Water and \$2,631,040 for Wastewater for a total of \$4,985,520 being funded through Water and Wastewater fees. The expenditures include transfers totalling \$386,580 to the Water and Wastewater reserves in order to ensure adequate funding for infrastructure repairs and replacements.

The 2025 budget includes a 5.85% increase to the water consumptive rate, a 6.09% increase to the wastewater consumptive rate, and 6.0% increase to the fixed water and wastewater base rates, all effective July 1, 2025. This represents a blended 5.99% increase over the previous year's rates.

In previous years, Administration has proposed fee increases based solely on the Water and Wastewater Rate Study and Financial Plan presented and approved by Council through staff report T-25-2020. However, this 2020 Rate Study forecasted certain levels of expenditure increases from the Niagara Region that are now being surpassed. It is important to note that the Niagara Region approved a 2025 water budget increase of 7.06% over 2024 and a 2025 wastewater budget increase of 15.01% over 2024. The Niagara Region is responsible for the treatment and supply of water and the treatment of wastewater flows for the Township. Region charges make up the majority of the costs in the Township's water and wastewater budgets. Township Administration made concerted effort to keep the 2025 water and wastewater increases below the approved Region increases.

As the rate changes would be effective July 1, 2025, the impact would be on the September 2025 and December 2025 billings. The water consumptive rate would increase to \$1.81 from \$1.71 (per cubic meter) and the fixed quarterly rate for a ¾" service would increase to \$50.87 from \$47.99. The Bulk Water per cubic meter rate change will be \$2.46 from \$2.32. The wastewater consumptive rate would increase to \$2.09 from \$1.97 (per cubic meter) and the fixed quarterly rate for a ¾" service would increase to \$117.26 from \$110.62.

### 2025 CAPITAL BUDGET

The 2025 proposed projects total \$10,439,650. Funding of the 2025 projects requires a 5.02% increase to the levy, which equates to \$487,330 in additional revenue. **Schedule C** to this report provides a summary of each project, along with its funding source, and **Schedule D** provides a detailed description of each 2025 project. Furthermore, the 2025 Draft Budget Presentation, attached as **Schedule H**, shows the 2025 projects allocated into one of four categories: Rehabilitation/Renewal, Compliance, Growth, or Service



Improvement. Based on project values, 85% of projects fall in the Rehabilitation/Renewal category, 5% in Compliance, 7% in Growth and 3% in Service Improvement. This categorization provides further information to Council to support decision-making.

The Ten Year Capital Plan proposes a total investment of \$160,850,100 over the years 2025 to 2034. Further details regarding these projects listed by department can be found in **Schedule F** and the project funding sources can be found in **Schedule E**.

**FINANCIAL IMPLICATIONS:**

As noted above, Administration is proposing a 2025 general tax levy of \$10,542,540, a 2025 hospital tax levy of \$206,900, and a 2025 urban service area levy of \$199,440. These proposed levy requirements represent the revenue that the Township needs to collect from taxpayers in order to fund services and infrastructure needs, such as road maintenance, emergency services, parks and libraries.

From a taxpayer perspective, the estimated impact to the total local portion of the tax bill, based on an average assessment of \$390,400, is as follows:

	<b>2024 Total Taxes</b>	<b>2025 Total Taxes (Proposed)</b>	<b>\$ Change</b>	<b>% Change</b>
<b>Assessment</b>	\$390,400	\$390,400	\$0	0.00%
Municipal	\$1,657.99	\$1,782.37	\$124.38	7.50%
Hospital	\$38.68	\$34.98	-\$3.70	-9.57%
<b>TOTAL</b>	<b>\$1,696.67</b>	<b>\$1,817.35</b>	<b>\$120.68</b>	<b>7.11%</b>
Urban Service Area	\$72.60	\$76.83	\$4.23	5.83%
<b>TOTAL WITH URBAN SERVICE AREA</b>	<b>\$1,769.27</b>	<b>\$1,894.18</b>	<b>\$124.91</b>	<b>7.06%</b>

The Township portion of the tax bill will see a monthly increase of \$10.06 on the average single detached home in the rural area and a monthly increase of \$10.41 on the average single detached home in the urban area of Smithville.

**INTER-DEPARTMENTAL COMMENTS:**

Department Heads worked with their staff to send in initial budget plans, which are then reviewed and discussed with the Treasurer and CAO, resulting in the final draft document as presented to Council. The Library Board approves the budget submitted for the Library.

**CONCLUSION:**

The 2025 Draft Operating and Capital Budget presented to Council is a collaboration

between all Township departments. This has been a challenging budget as Administration continues the attempt to balance the pressure of rising costs and the need to address the infrastructure funding gap, while managing the impact of levy increases to the property tax bill. This is an information report as the request for Final Budget approval will take place at the Corporate Services Committee meeting on February 18, 2025.

**SCHEDULES:**

- **Schedule A** 2025 Draft Operating Budget Summary
- **Schedule B** 2025 Draft Operating Budget by Department
- **Schedule C** 2025 Draft Capital and Special Projects - Summary
- **Schedule D** 2025 Draft Capital and Special Projects - Detail
- **Schedule E** 2025 Draft Ten Year Capital Plan - by Funding Source
- **Schedule F** 2025 Draft Ten Year Capital Plan - by Department
- **Schedule G** 2025 Budget Survey Results
- **Schedule H** 2025 Draft Budget Presentation

**Prepared & Submitted by:**

**Katelyn Repovs, CPA, CA**  
Director of Corporate Services/  
Chief Financial Officer

**Approved by:**

**Truper McBride**  
CAO

**TOWNSHIP OF WEST LINCOLN  
2025 DRAFT OPERATING BUDGET SUMMARY**

	2025 Budget	2024 Budget	Variance (\$)	Variance (%)
<b>General</b>				
General	(12,513,270)	(11,459,500)	(1,053,770)	9%
Equipment	-	-	-	0%
<b>Total General</b>	<b>(12,513,270)</b>	<b>(11,459,500)</b>	<b>(1,053,770)</b>	<b>9%</b>
<b>General Government</b>				
Governance	406,750	392,610	14,140	4%
Corporate Services	2,439,070	2,066,070	373,000	18%
<b>Total General Government</b>	<b>2,845,820</b>	<b>2,458,680</b>	<b>387,140</b>	<b>16%</b>
<b>Protection Services</b>				
Fire	1,736,400	1,628,200	108,200	7%
Building Permit & Inspection Services	91,490	109,490	(18,000)	-16%
Provincial Offences Act	(6,330)	(6,330)	-	0%
Animal Control	22,540	22,000	540	2%
<b>Total Protection Services</b>	<b>1,844,100</b>	<b>1,753,360</b>	<b>90,740</b>	<b>5%</b>
<b>Transportation Services</b>				
Roads Paved & Unpaved	2,724,890	2,611,610	113,280	4%
Traffic Operations & Roadside Maintenance	199,430	227,570	(28,140)	-12%
Winter Control	774,540	730,610	43,930	6%
Crossing Guards	120,500	117,170	3,330	3%
Streetlights	28,410	28,720	(310)	-1%
Bridges & Culverts	301,000	250,920	50,080	20%
<b>Total Transportation Services</b>	<b>4,148,770</b>	<b>3,966,600</b>	<b>182,170</b>	<b>5%</b>
<b>Environmental Services</b>				
Wastewater	-	-	-	0%
Storm Sewer	119,710	117,810	1,900	2%
Water	-	-	-	0%
<b>Total Environmental Services</b>	<b>119,710</b>	<b>117,810</b>	<b>1,900</b>	<b>2%</b>
<b>Heath Services</b>				
Cemeteries	129,500	145,900	(16,400)	-11%
<b>Total Heath Services</b>	<b>129,500</b>	<b>145,900</b>	<b>(16,400)</b>	<b>-11%</b>
<b>Recreation &amp; Cultural Services</b>				
Parks	724,500	597,980	126,520	21%
Recreation Programs	645,840	558,990	86,850	16%
Recreational Facilities	702,000	621,000	81,000	13%
Libraries	976,410	855,160	121,250	14%
<b>Total Recreation &amp; Cultural Services</b>	<b>3,048,750</b>	<b>2,633,130</b>	<b>415,620</b>	<b>16%</b>
<b>Planning &amp; Development</b>				
Planning & Heritage	346,670	345,000	1,670	0%
Drainage	29,950	39,020	(9,070)	-23%
<b>Total Planning &amp; Development</b>	<b>376,620</b>	<b>384,020</b>	<b>(7,400)</b>	<b>-2%</b>
	-	-	-	0%
	<b>2025</b>	<b>2024</b>	<b>Variance (\$)</b>	<b>Variance (%)</b>
Assessment Growth (%)	1.01%	0.36%		
Assessment Growth (\$)	\$97,772	\$32,800		
BASE LEVY	\$10,542,540	\$9,709,110	\$833,430	8.58%
LESS: VALUE OF 2025 ASSESSMENT GROWTH	(\$97,772)		(\$97,772)	
TOTAL BASE LEVY, AFTER GROWTH	\$10,444,768	\$9,709,110	\$735,658	7.58%
HOSPITAL LEVY	\$206,900	\$226,500	(\$19,600)	-8.65%
<b>TOTAL LEVY, AFTER GROWTH</b>	<b>\$10,651,668</b>	<b>\$9,935,610</b>	<b>\$716,058</b>	<b>7.21%</b>

# Budget Forecast by Sub Function

Function 00 - General

Department General

	<b>2024 Budget</b>	<b>2025 Budget</b>	<b>Change</b>	<b>% Change</b>
<b>Revenues</b>				
00000 - GF				
Funding from Reserves	150,000	150,000	0	0.00%
Government Transfers	1,046,200	1,232,900	186,700	17.85%
Other Revenue	1,084,800	1,194,800	110,000	10.14%
Tax Levy	9,709,110	10,542,540	833,430	8.58%
Tax Other	1,005,000	990,400	(14,600)	-1.45%
User Charges	142,900	405,700	262,800	183.90%
Total 00000 - GF	<u>13,138,010</u>	<u>14,516,340</u>	<u>1,378,330</u>	<u>10.49%</u>
Total Revenues	13,138,010	14,516,340	1,378,330	10.49%
<b>Expenses</b>				
00000 - GF				
Contracted Services	0	0	0	0.00%
Contribution to Reserves	519,500	650,000	130,500	25.12%
Debenture Interest	525,610	621,720	96,110	18.29%
Debenture Principal	633,400	731,350	97,950	15.46%
Total 00000 - GF	<u>1,678,510</u>	<u>2,003,070</u>	<u>324,560</u>	<u>19.34%</u>
Total Expenses	1,678,510	2,003,070	324,560	19.34%
<b>Net Total</b>	<b><u>11,459,500</u></b>	<b><u>12,513,270</u></b>	<b><u>1,053,770</u></b>	<b><u>9.20%</u></b>

# Budget Forecast by Sub Function

Function 00 - General

Department Equipment

	<b>2024 Budget</b>	<b>2025 Budget</b>	<b>Change</b>	<b>% Change</b>
Revenues				
00001 - GF-EQU				
Internal Functional Adjustments - Transfers	791,130	915,690	124,560	15.74%
Total 00001 - GF-EQU	791,130	915,690	124,560	15.74%
Total Revenues	791,130	915,690	124,560	15.74%
Expenses				
00001 - GF-EQU				
Contracted Services	116,010	119,630	3,620	3.12%
Contribution to Reserves	460,000	575,000	115,000	25.00%
Repairs and Maintenance	113,030	115,290	2,260	2.00%
Wages and Benefits	102,090	105,770	3,680	3.60%
Total 00001 - GF-EQU	791,130	915,690	124,560	15.74%
Total Expenses	791,130	915,690	124,560	15.74%
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>

# Budget Forecast by Sub Function

Function 02 - General Government

Department Governance

	2024 Budget	2025 Budget	Change	% Change
Expenses				
02401 - GOV-MAY				
Administrative Expenses	11,190	11,410	220	1.97%
Insurance	0	0	0	0.00%
Supplies and Equipment	0	0	0	0.00%
Wages and Benefits	53,100	54,630	1,530	2.88%
Total 02401 - GOV-MAY	64,290	66,040	1,750	2.72%
02402 - GOV-COU				
Administrative Expenses	28,740	29,320	580	2.02%
Insurance	7,200	6,400	(800)	-11.11%
Supplies and Equipment	2,650	2,690	40	1.51%
Wages and Benefits	253,730	266,300	12,570	4.95%
Total 02402 - GOV-COU	292,320	304,710	12,390	4.24%
02403 - GOV-ELE				
Administrative Expenses	0	0	0	0.00%
Contracted Services	0	0	0	0.00%
Contribution to Reserves	36,000	36,000	0	0.00%
Supplies and Equipment	0	0	0	0.00%
Wages and Benefits	0	0	0	0.00%
Total 02403 - GOV-ELE	36,000	36,000	0	0.00%
Total Expenses	392,610	406,750	14,140	3.60%
Revenues				
02403 - GOV-ELE				
Funding from Reserves	0	0	0	0.00%
Total 02403 - GOV-ELE	0	0	0	0.00%
Total Revenues	0	0	0	0.00%
<b>Net Total</b>	<b>(392,610)</b>	<b>(406,750)</b>	<b>(14,140)</b>	<b>3.60%</b>

# Budget Forecast by Sub Function

Function 02 - General Government

Department Corporate Services

	2024 Budget	2025 Budget	Change	% Change
<b>Revenues</b>				
02400 - GOV				
Funding from Reserves	0	0	0	0.00%
Total 02400 - GOV	0	0	0	0.00%
02502 - CRPMGT-CLK				
Funding from Reserves	185,100	105,700	(79,400)	-42.90%
Government Transfers	0	0	0	0.00%
Other Revenue	2,000	4,000	2,000	100.00%
Transfer of Program Support	616,600	617,900	1,300	0.21%
User Charges	9,220	10,220	1,000	10.85%
Total 02502 - CRPMGT-CLK	812,920	737,820	(75,100)	-9.24%
Total Revenues	812,920	737,820	(75,100)	-9.24%
<b>Expenses</b>				
02400 - GOV				
Special Projects	0	0	0	0.00%
Total 02400 - GOV	0	0	0	0.00%
02502 - CRPMGT-CLK				
Administrative Expenses	95,370	97,370	2,000	2.10%
Allocation of Program Support	0	0	0	0.00%
Contracted Services	367,320	463,090	95,770	26.07%
Debenture Principal	0	0	0	0.00%
External Transfers	32,800	33,110	310	0.95%
Insurance	80,070	78,850	(1,220)	-1.52%
Rents and Financial Expenses	16,420	16,750	330	2.01%
Repairs and Maintenance	17,450	17,800	350	2.01%
Special Projects	68,200	0	(68,200)	-100.00%
Subscriptions and Periodicals	2,150	2,190	40	1.86%
Supplies and Equipment	56,320	57,040	720	1.28%
Tax Write Off	77,500	79,050	1,550	2.00%
Utilities	63,600	59,540	(4,060)	-6.38%
Wages and Benefits	2,001,790	2,272,100	270,310	13.50%
Total 02502 - CRPMGT-CLK	2,878,990	3,176,890	297,900	10.35%
Total Expenses	2,878,990	3,176,890	297,900	10.35%
<b>Net Total</b>	<b>(2,066,070)</b>	<b>(2,439,070)</b>	<b>(373,000)</b>	<b>18.05%</b>

# Budget Forecast by Sub Function

Function 04 - Protection Services

Department Fire

	2024 Budget	2025 Budget	Change	% Change
<b>Revenues</b>				
04101 - FIR-ST1				
Funding from Reserves	16,800	14,400	(2,400)	-14.29%
Other Revenue	1,000	1,000	0	0.00%
User Charges	11,500	11,500	0	0.00%
Total 04101 - FIR-ST1	29,300	26,900	(2,400)	-8.19%
04102 - FIR-ST2				
User Charges	0	76,330	76,330	100.00%
Total 04102 - FIR-ST2	0	76,330	76,330	100.00%
04109 - FIR-EMM				
Funding from Reserves	0	3,540	3,540	100.00%
Government Transfers	0	16,460	16,460	100.00%
Total 04109 - FIR-EMM	0	20,000	20,000	100.00%
Total Revenues	29,300	123,230	93,930	320.58%
<b>Expenses</b>				
04101 - FIR-ST1				
Administrative Expenses	29,020	29,630	610	2.10%
Contracted Services	151,130	161,680	10,550	6.98%
Contribution to Reserves	360,000	414,000	54,000	15.00%
Insurance	39,200	43,200	4,000	10.20%
Rents and Financial Expenses	2,440	2,440	0	0.00%
Repairs and Maintenance	30,160	30,750	590	1.96%
Supplies and Equipment	40,870	44,390	3,520	8.61%
Utilities	48,430	41,300	(7,130)	-14.72%
Wages and Benefits	732,310	818,130	85,820	11.72%
Total 04101 - FIR-ST1	1,433,560	1,585,520	151,960	10.60%
04102 - FIR-ST2				
Administrative Expenses	0	0	0	0.00%
Contracted Services	8,580	15,520	6,940	80.89%
Contribution to Reserves	0	0	0	0.00%
Debenture Interest	79,200	75,000	(4,200)	-5.30%
Debenture Principal	79,630	79,700	70	0.09%
Insurance	16,800	18,500	1,700	10.12%
Repairs and Maintenance	13,440	13,710	270	2.01%
Supplies and Equipment	5,000	5,100	100	2.00%
Utilities	16,280	16,040	(240)	-1.47%
Wages and Benefits	0	0	0	0.00%
Total 04102 - FIR-ST2	218,930	223,570	4,640	2.12%
04109 - FIR-EMM				
Contracted Services	4,480	30,000	25,520	569.64%
Supplies and Equipment	530	20,540	20,010	3,775.47%
Total 04109 - FIR-EMM	5,010	50,540	45,530	908.78%
Total Expenses	1,657,500	1,859,630	202,130	12.19%
<b>Net Total</b>	<b>(1,628,200)</b>	<b>(1,736,400)</b>	<b>(108,200)</b>	<b>6.65%</b>



# Budget Forecast by Sub Function

Function 04 - Protection Services

Department Building Permit & Inspection Services

	2024 Budget	2025 Budget	Change	% Change
<b>Revenues</b>				
04401 - PRCTINSP-BYLW				
User Charges	3,790	3,790	0	0.00%
Total 04401 - PRCTINSP-BYLW	3,790	3,790	0	0.00%
04403 - PRCTINSP-BYPK				
Other Revenue	7,500	7,500	0	0.00%
Total 04403 - PRCTINSP-BYPK	7,500	7,500	0	0.00%
04451 - BPINSP-BLD				
Funding from Reserves	302,620	335,970	33,350	11.02%
User Charges	377,720	377,720	0	0.00%
Total 04451 - BPINSP-BLD	680,340	713,690	33,350	4.90%
Total Revenues	691,630	724,980	33,350	4.82%
<b>Expenses</b>				
04401 - PRCTINSP-BYLW				
Administrative Expenses	5,900	5,700	(200)	-3.39%
Contracted Services	22,540	1,450	(21,090)	-93.57%
Repairs and Maintenance	1,390	1,420	30	2.16%
Supplies and Equipment	2,430	3,540	1,110	45.68%
Utilities	550	560	10	1.82%
Wages and Benefits	81,260	84,270	3,010	3.70%
Total 04401 - PRCTINSP-BYLW	114,070	96,940	(17,130)	-15.02%
04403 - PRCTINSP-BYPK				
Contracted Services	4,350	4,440	90	2.07%
Supplies and Equipment	2,360	1,400	(960)	-40.68%
Total 04403 - PRCTINSP-BYPK	6,710	5,840	(870)	-12.97%
04451 - BPINSP-BLD				
Administrative Expenses	13,080	17,260	4,180	31.96%
Allocation of Program Support	208,300	222,300	14,000	6.72%
Contracted Services	67,570	63,760	(3,810)	-5.64%
Contribution to Reserves	11,000	11,000	0	0.00%
Repairs and Maintenance	1,390	1,420	30	2.16%
Subscriptions and Periodicals	200	200	0	0.00%
Supplies and Equipment	6,880	6,660	(220)	-3.20%
Utilities	2,000	1,920	(80)	-4.00%
Wages and Benefits	369,920	389,170	19,250	5.20%
Total 04451 - BPINSP-BLD	680,340	713,690	33,350	4.90%
Total Expenses	801,120	816,470	15,350	1.92%
<b>Net Total</b>	<b>(109,490)</b>	<b>(91,490)</b>	<b>18,000</b>	<b>-16.44%</b>

# Budget Forecast by Sub Function

Function 04 - Protection Services

Department POA

	<b>2024 Budget</b>	<b>2025 Budget</b>	<b>Change</b>	<b>% Change</b>
Revenues				
04600 - POA				
User Charges	6,430	6,430	0	0.00%
Total 04600 - POA	6,430	6,430	0	0.00%
Total Revenues	6,430	6,430	0	0.00%
Expenses				
04600 - POA				
Contracted Services	100	100	0	0.00%
Total 04600 - POA	100	100	0	0.00%
Total Expenses	100	100	0	0.00%
<b>Net Total</b>	<b>6,330</b>	<b>6,330</b>	<b>0</b>	<b>0.00%</b>

# Budget Forecast by Sub Function

Function 04 - Protection Services

Department Animal Control

	2024 Budget	2025 Budget	Change	% Change
Revenues				
04402 - PRCTINSP-ANML				
Government Transfers	3,000	3,000	0	0.00%
Total 04402 - PRCTINSP-ANML	3,000	3,000	0	0.00%
Total Revenues	3,000	3,000	0	0.00%
Expenses				
04402 - PRCTINSP-ANML				
Administrative Expenses	0	50	50	100.00%
Contracted Services	22,000	22,440	440	2.00%
External Transfers	3,000	3,050	50	1.67%
Total 04402 - PRCTINSP-ANML	25,000	25,540	540	2.16%
Total Expenses	25,000	25,540	540	2.16%
<b>Net Total</b>	<b>(22,000)</b>	<b>(22,540)</b>	<b>(540)</b>	<b>2.45%</b>

# Budget Forecast by Sub Function

Function 06 - Transportation Services

Department Roads Paved and Unpaved

	2024 Budget	2025 Budget	Change	% Change
<b>Revenues</b>				
06110 - RDS-PAV				
Funding from Reserves	56,000	36,000	(20,000)	-35.71%
Other Revenue	0	0	0	0.00%
Transfer of Program Support	354,500	383,600	29,100	8.21%
User Charges	90,500	90,500	0	0.00%
<b>Total 06110 - RDS-PAV</b>	<b>501,000</b>	<b>510,100</b>	<b>9,100</b>	<b>1.82%</b>
<b>Total Revenues</b>	<b>501,000</b>	<b>510,100</b>	<b>9,100</b>	<b>1.82%</b>
<b>Expenses</b>				
06110 - RDS-PAV				
Administrative Expenses	23,080	23,530	450	1.95%
Allocation of Program Support	0	0	0	0.00%
Contracted Services	312,370	319,070	6,700	2.14%
Contribution to Reserves	0	0	0	0.00%
Debenture Interest	8,100	7,420	(680)	-8.40%
Debenture Principal	24,000	24,000	0	0.00%
Insurance	104,800	105,800	1,000	0.95%
Internal Functional Adjustments	412,170	477,070	64,900	15.75%
Rents and Financial Expenses	2,450	2,500	50	2.04%
Repairs and Maintenance	101,660	103,680	2,020	1.99%
Special Projects	0	0	0	0.00%
Supplies and Equipment	102,720	92,230	(10,490)	-10.21%
Utilities	43,880	36,800	(7,080)	-16.13%
Wages and Benefits	1,231,910	1,291,440	59,530	4.83%
<b>Total 06110 - RDS-PAV</b>	<b>2,367,140</b>	<b>2,483,540</b>	<b>116,400</b>	<b>4.92%</b>
06120 - RDS-UNP				
Allocation of Program Support	23,100	26,800	3,700	16.02%
Contracted Services	152,840	155,900	3,060	2.00%
Contribution to Reserves	70,000	58,200	(11,800)	-16.86%
Debenture Interest	66,000	66,030	30	0.05%
Debenture Principal	90,000	91,080	1,080	1.20%
Repairs and Maintenance	172,210	175,650	3,440	2.00%
Wages and Benefits	171,320	177,790	6,470	3.78%
<b>Total 06120 - RDS-UNP</b>	<b>745,470</b>	<b>751,450</b>	<b>5,980</b>	<b>0.80%</b>
<b>Total Expenses</b>	<b>3,112,610</b>	<b>3,234,990</b>	<b>122,380</b>	<b>3.93%</b>
<b>Net Total</b>	<b>(2,611,610)</b>	<b>(2,724,890)</b>	<b>(113,280)</b>	<b>4.34%</b>

# Budget Forecast by Sub Function

Function 06 - Transportation Services

Department Traffic Operations & Roadside Maintenance, Transportation Services-General

	<b>2024 Budget</b>	<b>2025 Budget</b>	<b>Change</b>	<b>% Change</b>
<b>Revenues</b>				
06140 - RDS-TRAF				
Funding from Reserves	0	0	0	0.00%
User Charges	0	0	0	0.00%
Total 06140 - RDS-TRAF	0	0	0	0.00%
06141 - USWLK				
Tax Levy-Urban Service Area	113,180	145,940	32,760	28.95%
Total 06141 - USWLK	113,180	145,940	32,760	28.95%
Total Revenues	113,180	145,940	32,760	28.95%
<b>Expenses</b>				
06140 - RDS-TRAF				
Contracted Services	134,100	93,770	(40,330)	-30.07%
Repairs and Maintenance	57,300	58,440	1,140	1.99%
Special Projects	0	0	0	0.00%
Wages and Benefits	47,590	49,520	1,930	4.06%
Total 06140 - RDS-TRAF	238,990	201,730	(37,260)	-15.59%
06141 - USWLK				
Allocation of Program Support	29,300	28,700	(600)	-2.05%
Contracted Services	16,280	55,000	38,720	237.84%
Contribution to Reserves	10,700	5,000	(5,700)	-53.27%
Internal Functional Adjustments	22,910	26,520	3,610	15.76%
Repairs and Maintenance	960	980	20	2.08%
Tax Write Off	0	0	0	0.00%
Wages and Benefits	9,420	9,960	540	5.73%
Total 06141 - USWLK	89,570	126,160	36,590	40.85%
06142 - RSWLK				
Allocation of Program Support	2,200	2,500	300	13.64%
Contracted Services	9,990	14,980	4,990	49.95%
Total 06142 - RSWLK	12,190	17,480	5,290	43.40%
Total Expenses	340,750	345,370	4,620	1.36%
<b>Net Total</b>	<b>(227,570)</b>	<b>(199,430)</b>	<b>28,140</b>	<b>-12.37%</b>

# Budget Forecast by Sub Function

Function 06 - Transportation Services

Department Winter Control

	<b>2024 Budget</b>	<b>2025 Budget</b>	<b>Change</b>	<b>% Change</b>
Expenses				
06210 - WC-RDS				
Contribution to Reserves	5,210	5,200	(10)	-0.19%
Internal Functional Adjustments	221,180	256,000	34,820	15.74%
Repairs and Maintenance	200,360	204,370	4,010	2.00%
Supplies and Equipment	53,500	58,200	4,700	8.79%
Wages and Benefits	214,710	222,350	7,640	3.56%
Total 06210 - WC-RDS	<u>694,960</u>	<u>746,120</u>	<u>51,160</u>	<u>7.36%</u>
06221 - WC-USWLK				
Repairs and Maintenance	4,490	0	(4,490)	-100.00%
Wages and Benefits	19,120	19,780	660	3.45%
Total 06221 - WC-USWLK	<u>23,610</u>	<u>19,780</u>	<u>(3,830)</u>	<u>-16.22%</u>
06222 - WC-RSDWK				
Contracted Services	3,570	0	(3,570)	-100.00%
Total 06222 - WC-RSDWK	<u>3,570</u>	<u>0</u>	<u>(3,570)</u>	<u>-100.00%</u>
06223 - WC-PARK				
Contracted Services	8,470	8,640	170	2.01%
Total 06223 - WC-PARK	<u>8,470</u>	<u>8,640</u>	<u>170</u>	<u>2.01%</u>
Total Expenses	<u>730,610</u>	<u>774,540</u>	<u>43,930</u>	<u>6.01%</u>
<b>Net Total</b>	<b><u>(730,610)</u></b>	<b><u>(774,540)</u></b>	<b><u>(43,930)</u></b>	<b><u>6.01%</u></b>

# Budget Forecast by Sub Function

Function 06 - Transportation Services

Department Crossing Guards

	<b>2024 Budget</b>	<b>2025 Budget</b>	<b>Change</b>	<b>% Change</b>
Expenses				
06143 - RDS-CXG				
Contracted Services	2,080	2,120	40	1.92%
Supplies and Equipment	1,200	1,230	30	2.50%
Wages and Benefits	113,890	117,150	3,260	2.86%
Total 06143 - RDS-CXG	<u>117,170</u>	<u>120,500</u>	<u>3,330</u>	<u>2.84%</u>
Total Expenses	<u>117,170</u>	<u>120,500</u>	<u>3,330</u>	<u>2.84%</u>
<b>Net Total</b>	<b><u>(117,170)</u></b>	<b><u>(120,500)</u></b>	<b><u>(3,330)</u></b>	<b><u>2.84%</u></b>

# Budget Forecast by Sub Function

Function 06 - Transportation Services

Department Streetlights

	<b>2024 Budget</b>	<b>2025 Budget</b>	<b>Change</b>	<b>% Change</b>
<b>Revenues</b>				
06501 - RDS-USTL				
Tax Levy-Urban Service Area	73,140	53,500	(19,640)	-26.85%
Total 06501 - RDS-USTL	73,140	53,500	(19,640)	-26.85%
<b>Total Revenues</b>	<b>73,140</b>	<b>53,500</b>	<b>(19,640)</b>	<b>-26.85%</b>
<b>Expenses</b>				
06501 - RDS-USTL				
Allocation of Program Support	18,000	16,100	(1,900)	-10.56%
Contracted Services	9,600	9,800	200	2.08%
Contribution to Reserves	21,860	5,000	(16,860)	-77.13%
Utilities	23,680	22,600	(1,080)	-4.56%
Total 06501 - RDS-USTL	73,140	53,500	(19,640)	-26.85%
06502 - RDS-RSTL				
Allocation of Program Support	6,700	7,800	1,100	16.42%
Contracted Services	9,720	9,910	190	1.95%
Contribution to Reserves	0	0	0	0.00%
Utilities	12,300	10,700	(1,600)	-13.01%
Total 06502 - RDS-RSTL	28,720	28,410	(310)	-1.08%
<b>Total Expenses</b>	<b>101,860</b>	<b>81,910</b>	<b>(19,950)</b>	<b>-19.59%</b>
<b>Net Total</b>	<b>(28,720)</b>	<b>(28,410)</b>	<b>310</b>	<b>-1.08%</b>



# Budget Forecast by Sub Function

Function 06 - Transportation Services

Department Bridges & Culverts

	<b>2024 Budget</b>	<b>2025 Budget</b>	<b>Change</b>	<b>% Change</b>
Expenses				
06130 - BRG				
Contracted Services	53,020	54,020	1,000	1.89%
Contribution to Reserves	165,000	215,000	50,000	30.30%
Debenture Interest	3,900	2,980	(920)	-23.59%
Debenture Principal	29,000	29,000	0	0.00%
Total 06130 - BRG	<u>250,920</u>	<u>301,000</u>	<u>50,080</u>	<u>19.96%</u>
Total Expenses	<u>250,920</u>	<u>301,000</u>	<u>50,080</u>	<u>19.96%</u>
<b>Net Total</b>	<b><u>(250,920)</u></b>	<b><u>(301,000)</u></b>	<b><u>(50,080)</u></b>	<b><u>19.96%</u></b>

# Budget Forecast by Sub Function

Function 08 - Environmental Services

Department Wastewater

	2024 Budget	2025 Budget	Change	% Change
<b>Revenues</b>				
08110 - WW-COLL				
Funding from Reserves	0	0	0	0.00%
Government Transfers	0	0	0	0.00%
User Charges	2,433,240	2,631,040	197,800	8.13%
Total 08110 - WW-COLL	2,433,240	2,631,040	197,800	8.13%
Total Revenues	2,433,240	2,631,040	197,800	8.13%
<b>Expenses</b>				
08110 - WW-COLL				
Allocation of Program Support	304,700	250,200	(54,500)	-17.89%
Contracted Services	65,880	67,280	1,400	2.13%
Contribution to Reserves	166,580	90,270	(76,310)	-45.81%
Insurance	42,300	39,700	(2,600)	-6.15%
Internal Functional Adjustments	10,550	12,210	1,660	15.73%
Repairs and Maintenance	10,430	10,640	210	2.01%
Special Projects	0	0	0	0.00%
Supplies and Equipment	6,940	7,150	210	3.03%
Wages and Benefits	199,060	146,590	(52,470)	-26.36%
Total 08110 - WW-COLL	806,440	624,040	(182,400)	-22.62%
08120 - WW-TREAT				
Contracted Services	1,626,800	2,007,000	380,200	23.37%
Total 08120 - WW-TREAT	1,626,800	2,007,000	380,200	23.37%
Total Expenses	2,433,240	2,631,040	197,800	8.13%
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>

# Budget Forecast by Sub Function

Function 08 - Environmental Services

Department Storm Sewer

	2024 Budget	2025 Budget	Change	% Change
<b>Revenues</b>				
08210 - USTRM				
Funding from Reserves	0	0	0	0.00%
User Charges	0	0	0	0.00%
Total 08210 - USTRM	0	0	0	0.00%
Total Revenues	0	0	0	0.00%
<b>Expenses</b>				
08210 - USTRM				
Contracted Services	0	32,000	32,000	100.00%
Contribution to Reserves	41,620	0	(41,620)	-100.00%
Repairs and Maintenance	8,570	18,740	10,170	118.67%
Special Projects	0	0	0	0.00%
Total 08210 - USTRM	50,190	50,740	550	1.10%
08220 - RSTRM				
Contracted Services	43,550	44,420	870	2.00%
Contribution to Reserves	0	0	0	0.00%
Repairs and Maintenance	24,070	24,550	480	1.99%
Total 08220 - RSTRM	67,620	68,970	1,350	2.00%
Total Expenses	117,810	119,710	1,900	1.61%
<b>Net Total</b>	<b>(117,810)</b>	<b>(119,710)</b>	<b>(1,900)</b>	<b>1.61%</b>

# Budget Forecast by Sub Function

Function 08 - Environmental Services

Department Water

	2024 Budget	2025 Budget	Change	% Change
<b>Revenues</b>				
08321 - WAT-UTLY				
Funding from Reserves	0	0	0	0.00%
Other Revenue	14,240	18,600	4,360	30.62%
User Charges	1,585,220	1,726,780	141,560	8.93%
Total 08321 - WAT-UTLY	1,599,460	1,745,380	145,920	9.12%
08322 - WAT-BLK				
User Charges	532,200	609,100	76,900	14.45%
Total 08322 - WAT-BLK	532,200	609,100	76,900	14.45%
Total Revenues	2,131,660	2,354,480	222,820	10.45%
<b>Expenses</b>				
08321 - WAT-UTLY				
Administrative Expenses	11,180	11,400	220	1.97%
Allocation of Program Support	368,800	447,100	78,300	21.23%
Contracted Services	41,750	42,870	1,120	2.68%
Contribution to Reserves	382,880	296,310	(86,570)	-22.61%
Insurance	36,300	35,600	(700)	-1.93%
Internal Functional Adjustments	25,930	30,010	4,080	15.73%
Repairs and Maintenance	708,380	779,710	71,330	10.07%
Special Projects	0	0	0	0.00%
Supplies and Equipment	13,940	14,280	340	2.44%
Utilities	4,060	6,800	2,740	67.49%
Wages and Benefits	295,210	416,830	121,620	41.20%
Total 08321 - WAT-UTLY	1,888,430	2,080,910	192,480	10.19%
08322 - WAT-BLK				
Contracted Services	3,950	4,030	80	2.03%
Internal Functional Adjustments	1,930	2,230	300	15.54%
Repairs and Maintenance	234,130	263,430	29,300	12.51%
Utilities	3,220	3,880	660	20.50%
Total 08322 - WAT-BLK	243,230	273,570	30,340	12.47%
Total Expenses	2,131,660	2,354,480	222,820	10.45%
<b>Net Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>

# Budget Forecast by Sub Function

Function 10 - Health Services

Department Cemeteries

	2024 Budget	2025 Budget	Change	% Change
<b>Revenues</b>				
10400 - CEM				
Funding from Reserves	0	0	0	0.00%
User Charges	5,220	5,220	0	0.00%
Total 10400 - CEM	5,220	5,220	0	0.00%
Total Revenues	5,220	5,220	0	0.00%
<b>Expenses</b>				
10400 - CEM				
Administrative Expenses	2,120	2,160	40	1.89%
Contracted Services	62,880	37,240	(25,640)	-40.78%
Contribution to Reserves	15,000	20,000	5,000	33.33%
External Transfers	15,600	15,910	310	1.99%
Repairs and Maintenance	5,000	5,100	100	2.00%
Special Projects	0	0	0	0.00%
Supplies and Equipment	1,060	1,080	20	1.89%
Wages and Benefits	49,460	53,230	3,770	7.62%
Total 10400 - CEM	151,120	134,720	(16,400)	-10.85%
Total Expenses	151,120	134,720	(16,400)	-10.85%
<b>Net Total</b>	<b>(145,900)</b>	<b>(129,500)</b>	<b>16,400</b>	<b>-11.24%</b>

# Budget Forecast by Sub Function

Function 16 - Recreation and Cultural Services

Department Parks

	2024 Budget	2025 Budget	Change	% Change
<b>Revenues</b>				
16100 - PRK				
Funding from Reserves	4,200	3,600	(600)	-14.29%
Other Revenue	3,250	4,000	750	23.08%
User Charges	3,300	3,900	600	18.18%
Total 16100 - PRK	10,750	11,500	750	6.98%
16101 - PRK-LPX				
Funding from Reserves	0	0	0	0.00%
User Charges	29,800	33,000	3,200	10.74%
Total 16101 - PRK-LPX	29,800	33,000	3,200	10.74%
Total Revenues	40,550	44,500	3,950	9.74%
<b>Expenses</b>				
16100 - PRK				
Administrative Expenses	13,790	14,060	270	1.96%
Contracted Services	66,170	89,030	22,860	34.55%
Insurance	16,900	17,200	300	1.78%
Internal Functional Adjustments	61,070	70,690	9,620	15.75%
Repairs and Maintenance	45,000	45,900	900	2.00%
Special Projects	0	0	0	0.00%
Supplies and Equipment	24,640	25,620	980	3.98%
Utilities	3,300	3,400	100	3.03%
Wages and Benefits	213,820	293,880	80,060	37.44%
Total 16100 - PRK	444,690	559,780	115,090	25.88%
16101 - PRK-LPX				
Contracted Services	9,840	10,060	220	2.24%
Repairs and Maintenance	22,800	23,250	450	1.97%
Utilities	9,400	8,400	(1,000)	-10.64%
Wages and Benefits	151,800	167,510	15,710	10.35%
Total 16101 - PRK-LPX	193,840	209,220	15,380	7.93%
Total Expenses	638,530	769,000	130,470	20.43%
<b>Net Total</b>	<b>(597,980)</b>	<b>(724,500)</b>	<b>(126,520)</b>	<b>21.16%</b>

# Budget Forecast by Sub Function

## Function 16 - Recreation and Cultural Services

### Department Recreation Programs

	2024 Budget	2025 Budget	Change	% Change
<b>Revenues</b>				
16200 - RECPG				
Funding from Reserves	12,600	10,800	(1,800)	-14.29%
Other Revenue	10,500	4,500	(6,000)	-57.14%
<b>Total 16200 - RECPG</b>	<b>23,100</b>	<b>15,300</b>	<b>(7,800)</b>	<b>-33.77%</b>
16201 - RECPG-YTH				
Government Transfers	0	0	0	0.00%
Other Revenue	0	2,000	2,000	100.00%
User Charges	65,500	85,700	20,200	30.84%
<b>Total 16201 - RECPG-YTH</b>	<b>65,500</b>	<b>87,700</b>	<b>22,200</b>	<b>33.89%</b>
16202 - RECPG-ADL				
Government Transfers	0	0	0	0.00%
User Charges	25,500	28,000	2,500	9.80%
<b>Total 16202 - RECPG-ADL</b>	<b>25,500</b>	<b>28,000</b>	<b>2,500</b>	<b>9.80%</b>
16203 - RECPG-CAN				
Government Transfers	9,810	0	(9,810)	-100.00%
Other Revenue	1,500	1,500	0	0.00%
<b>Total 16203 - RECPG-CAN</b>	<b>11,310</b>	<b>1,500</b>	<b>(9,810)</b>	<b>-86.74%</b>
16204 - RECPG-HAR				
User Charges	8,660	8,660	0	0.00%
<b>Total 16204 - RECPG-HAR</b>	<b>8,660</b>	<b>8,660</b>	<b>0</b>	<b>0.00%</b>
16205 - RECPG-PAR				
Other Revenue	0	5,000	5,000	100.00%
<b>Total 16205 - RECPG-PAR</b>	<b>0</b>	<b>5,000</b>	<b>5,000</b>	<b>100.00%</b>
16206 - RECPG-MAR				
User Charges	0	3,050	3,050	100.00%
<b>Total 16206 - RECPG-MAR</b>	<b>0</b>	<b>3,050</b>	<b>3,050</b>	<b>100.00%</b>
<b>Total Revenues</b>	<b>134,070</b>	<b>149,210</b>	<b>15,140</b>	<b>11.29%</b>
<b>Expenses</b>				
16200 - RECPG				
Administrative Expenses	9,280	9,220	(60)	-0.65%
Contracted Services	53,810	37,140	(16,670)	-30.98%
Insurance	8,500	8,900	400	4.71%
Rents and Financial Expenses	18,980	19,360	380	2.00%
Supplies and Equipment	12,800	7,650	(5,150)	-40.23%
Utilities	3,400	3,400	0	0.00%
Wages and Benefits	322,190	420,330	98,140	30.46%
<b>Total 16200 - RECPG</b>	<b>428,960</b>	<b>506,000</b>	<b>77,040</b>	<b>17.96%</b>
16201 - RECPG-YTH				
Administrative Expenses	1,300	1,220	(80)	-6.15%
Contracted Services	21,250	20,660	(590)	-2.78%
Rents and Financial Expenses	0	0	0	0.00%
Supplies and Equipment	9,200	9,650	450	4.89%
Wages and Benefits	107,960	123,230	15,270	14.14%
<b>Total 16201 - RECPG-YTH</b>	<b>139,710</b>	<b>154,760</b>	<b>15,050</b>	<b>10.77%</b>
16202 - RECPG-ADL				

# Budget Forecast by Sub Function

## Function 16 - Recreation and Cultural Services

Administrative Expenses	1,900	1,300	(600)	-31.58%
Contracted Services	22,500	22,500	0	0.00%
Rents and Financial Expenses	0	0	0	0.00%
Supplies and Equipment	2,600	2,600	0	0.00%
Wages and Benefits	6,070	8,730	2,660	43.82%
<b>Total 16202 - RECPG-ADL</b>	<b>33,070</b>	<b>35,130</b>	<b>2,060</b>	<b>6.23%</b>
<b>16203 - RECPG-CAN</b>				
Administrative Expenses	1,500	1,000	(500)	-33.33%
Contracted Services	38,940	38,700	(240)	-0.62%
Supplies and Equipment	2,000	1,250	(750)	-37.50%
Wages and Benefits	2,870	2,900	30	1.05%
<b>Total 16203 - RECPG-CAN</b>	<b>45,310</b>	<b>43,850</b>	<b>(1,460)</b>	<b>-3.22%</b>
<b>16204 - RECPG-HAR</b>				
Administrative Expenses	1,200	700	(500)	-41.67%
Contracted Services	21,150	19,900	(1,250)	-5.91%
Rents and Financial Expenses	820	840	20	2.44%
Supplies and Equipment	6,100	5,850	(250)	-4.10%
Wages and Benefits	1,440	1,470	30	2.08%
<b>Total 16204 - RECPG-HAR</b>	<b>30,710</b>	<b>28,760</b>	<b>(1,950)</b>	<b>-6.35%</b>
<b>16205 - RECPG-PAR</b>				
Administrative Expenses	0	1,200	1,200	100.00%
Contracted Services	0	15,200	15,200	100.00%
Supplies and Equipment	0	1,750	1,750	100.00%
<b>Total 16205 - RECPG-PAR</b>	<b>0</b>	<b>18,150</b>	<b>18,150</b>	<b>100.00%</b>
<b>16206 - RECPG-MAR</b>				
Administrative Expenses	0	2,200	2,200	100.00%
Contracted Services	0	5,200	5,200	100.00%
Supplies and Equipment	0	1,000	1,000	100.00%
<b>Total 16206 - RECPG-MAR</b>	<b>0</b>	<b>8,400</b>	<b>8,400</b>	<b>100.00%</b>
<b>Total Expenses</b>	<b>677,760</b>	<b>795,050</b>	<b>117,290</b>	<b>17.31%</b>
<b>Net Total</b>	<b>(543,690)</b>	<b>(645,840)</b>	<b>(102,150)</b>	<b>18.79%</b>



# Budget Forecast by Sub Function

Function 16 - Recreation and Cultural Services

	2024 Budget	2025 Budget	Change	% Change
Department Recreation Facilities				
Revenues				
16340 - RECFAC				
Funding from Reserves	4,200	3,600	(600)	-14.29%
User Charges	41,500	50,000	8,500	20.48%
Total 16340 - RECFAC	45,700	53,600	7,900	17.29%
16341 - RECFAC-ARN				
Funding from Reserves	0	0	0	0.00%
Government Transfers	0	0	0	0.00%
User Charges	316,410	339,000	22,590	7.14%
Total 16341 - RECFAC-ARN	316,410	339,000	22,590	7.14%
Total Revenues	362,110	392,600	30,490	8.42%
Expenses				
16340 - RECFAC				
Administrative Expenses	6,600	6,730	130	1.97%
Contracted Services	64,790	73,740	8,950	13.81%
Contribution to Reserves	680	2,500	1,820	267.65%
External Transfers	5,430	5,540	110	2.03%
Insurance	15,100	17,400	2,300	15.23%
Repairs and Maintenance	5,000	5,100	100	2.00%
Supplies and Equipment	2,060	2,100	40	1.94%
Utilities	81,720	85,960	4,240	5.19%
Wages and Benefits	108,280	164,070	55,790	51.52%
Total 16340 - RECFAC	289,660	363,140	73,480	25.37%
16341 - RECFAC-ARN				
Administrative Expenses	5,070	5,170	100	1.97%
Contracted Services	39,270	40,080	810	2.06%
Contribution to Reserves	14,900	16,100	1,200	8.05%
Insurance	30,300	35,200	4,900	16.17%
Internal Functional Adjustments	35,390	40,960	5,570	15.74%
Repairs and Maintenance	37,150	40,590	3,440	9.26%
Supplies and Equipment	8,230	8,390	160	1.94%
Utilities	150,000	151,610	1,610	1.07%
Wages and Benefits	353,780	373,610	19,830	5.61%
Total 16341 - RECFAC-ARN	674,090	711,710	37,620	5.58%
16343 - RECFAC-ABG				
Contracted Services	5,000	5,110	110	2.20%
Repairs and Maintenance	2,750	2,810	60	2.18%
Total 16343 - RECFAC-ABG	7,750	7,920	170	2.19%
16344 - RECFAC-SIL				
Contracted Services	3,010	3,060	50	1.66%
Repairs and Maintenance	2,800	2,850	50	1.79%
Total 16344 - RECFAC-SIL	5,810	5,910	100	1.72%
16345 - RECFAC-WLL				
Contracted Services	3,000	3,060	60	2.00%
Repairs and Maintenance	2,800	2,860	60	2.14%
Total 16345 - RECFAC-WLL	5,800	5,920	120	2.07%
Total Expenses	983,110	1,094,600	111,490	11.34%
<b>Net Total</b>	<b>(621,000)</b>	<b>(702,000)</b>	<b>(81,000)</b>	<b>13.04%</b>

# Budget Forecast by Sub Function

## Function 16 - Recreation and Cultural Services

### Department Libraries

	2024 Budget	2025 Budget	Change	% Change
<b>Revenues</b>				
16401 - LIB-ADM				
Funding from Reserves	20,500	0	(20,500)	-100.00%
Government Transfers	22,900	22,900	0	0.00%
Other Revenue	2,500	2,500	0	0.00%
Total 16401 - LIB-ADM	45,900	25,400	(20,500)	-44.66%
16402 - LIB-SMT				
User Charges	4,180	4,180	0	0.00%
Total 16402 - LIB-SMT	4,180	4,180	0	0.00%
16403 - LIB-CAI				
User Charges	1,020	1,020	0	0.00%
Total 16403 - LIB-CAI	1,020	1,020	0	0.00%
16404 - LIB-WLL				
User Charges	1,020	1,020	0	0.00%
Total 16404 - LIB-WLL	1,020	1,020	0	0.00%
Total Revenues	52,120	31,620	(20,500)	-39.33%
<b>Expenses</b>				
16401 - LIB-ADM				
Administrative Expenses	22,300	23,090	790	3.54%
Contracted Services	20,480	22,340	1,860	9.08%
Contribution to Reserves	15,000	25,000	10,000	66.67%
Rents and Financial Expenses	150	150	0	0.00%
Repairs and Maintenance	1,500	1,730	230	15.33%
Special Projects	10,000	0	(10,000)	-100.00%
Subscriptions and Periodicals	10,620	13,390	2,770	26.08%
Supplies and Equipment	33,360	36,630	3,270	9.80%
Utilities	3,740	4,060	320	8.56%
Wages and Benefits	613,940	699,380	85,440	13.92%
Total 16401 - LIB-ADM	731,090	825,770	94,680	12.95%
16402 - LIB-SMT				
Contracted Services	17,230	18,610	1,380	8.01%
Contribution to Reserves	2,900	0	(2,900)	-100.00%
Insurance	13,700	14,700	1,000	7.30%
Repairs and Maintenance	4,860	4,950	90	1.85%
Utilities	84,070	89,380	5,310	6.32%
Wages and Benefits	0	0	0	0.00%
Total 16402 - LIB-SMT	122,760	127,640	4,880	3.98%
16403 - LIB-CAI				
Contracted Services	6,470	8,470	2,000	30.91%
Contribution to Reserves	0	0	0	0.00%
Insurance	6,900	7,300	400	5.80%
Repairs and Maintenance	2,580	2,630	50	1.94%
Utilities	8,700	7,150	(1,550)	-17.82%
Wages and Benefits	0	0	0	0.00%
Total 16403 - LIB-CAI	24,650	25,550	900	3.65%

# Budget Forecast by Sub Function

## Function 16 - Recreation and Cultural Services

16404 - LIB-WLL				
Contracted Services	6,230	8,270	2,040	32.74%
Contribution to Reserves	2,350	0	(2,350)	-100.00%
Insurance	6,900	7,300	400	5.80%
Rents and Financial Expenses	0	0	0	0.00%
Repairs and Maintenance	1,560	1,590	30	1.92%
Utilities	11,740	11,910	170	1.45%
Wages and Benefits	0	0	0	0.00%
Total 16404 - LIB-WLL	28,780	29,070	290	1.01%
Total Expenses	907,280	1,008,030	100,750	11.10%
<b>Net Total</b>	<b>(855,160)</b>	<b>(976,410)</b>	<b>(121,250)</b>	<b>14.18%</b>

# Budget Forecast by Sub Function

Function 18 - Planning and Development

Department Planning & Heritage

	2024 Budget	2025 Budget	Change	% Change
<b>Revenues</b>				
18101 - PLZ - PLANNING				
Funding from Reserves	87,300	23,400	(63,900)	-73.20%
Government Transfers	0	0	0	0.00%
User Charges	457,850	502,530	44,680	9.76%
Total 18101 - PLZ - PLANNING	545,150	525,930	(19,220)	-3.53%
Total Revenues	545,150	525,930	(19,220)	-3.53%
<b>Expenses</b>				
18101 - PLZ - PLANNING				
Administrative Expenses	20,520	21,290	770	3.75%
Contracted Services	87,130	75,960	(11,170)	-12.82%
Contribution to Reserves	65,000	20,000	(45,000)	-69.23%
Special Projects	0	0	0	0.00%
Subscriptions and Periodicals	1,640	1,920	280	17.07%
Supplies and Equipment	1,260	1,290	30	2.38%
Utilities	840	1,720	880	104.76%
Wages and Benefits	709,970	746,160	36,190	5.10%
Total 18101 - PLZ - PLANNING	886,360	868,340	(18,020)	-2.03%
18102 - PLZ- HTG				
Administrative Expenses	3,790	4,260	470	12.40%
Total 18102 - PLZ- HTG	3,790	4,260	470	12.40%
Total Expenses	890,150	872,600	(17,550)	-1.97%
<b>Net Total</b>	<b>(345,000)</b>	<b>(346,670)</b>	<b>(1,670)</b>	<b>0.48%</b>

# Budget Forecast by Sub Function

Function 18 - Planning and Development

Department Drainage

	<b>2024 Budget</b>	<b>2025 Budget</b>	<b>Change</b>	<b>% Change</b>
Revenues				
18401 - AGR-DRN				
Government Transfers	17,620	17,620	0	0.00%
Total 18401 - AGR-DRN	17,620	17,620	0	0.00%
Total Revenues	17,620	17,620	0	0.00%
Expenses				
18401 - AGR-DRN				
Administrative Expenses	330	340	10	3.03%
Allocation of Program Support	10,000	0	(10,000)	-100.00%
Contracted Services	46,310	47,230	920	1.99%
Total 18401 - AGR-DRN	56,640	47,570	(9,070)	-16.01%
Total Expenses	56,640	47,570	(9,070)	-16.01%
<b>Net Total</b>	<b>(39,020)</b>	<b>(29,950)</b>	<b>9,070</b>	<b>-23.24%</b>

Township of West Lincoln 2025 Draft Capital and Special Projects Summary

Project	Department	Expenditure	Funding Source						
			Reserves	ICIP Grant	OCIF Grant	CCBF	Regional Grant	User Charges	Development Charges
1217 - Council Chambers Tech Upgrades	Corporate Services	\$ 30,000	\$ 30,000						
1267 - Growth Fiscal Impact Study	Corporate Services	\$ 70,000	\$ 38,500						\$ 31,500
1271 - M365 Migration	Corporate Services	\$ 100,000	\$ 100,000						
1277 - Townhall Security Cameras	Corporate Services	\$ 7,500	\$ 7,500						
1278 - Information Technology Masterplan	Corporate Services	\$ 75,000	\$ 75,000						
564 - Information Technology Network Hardware and Computers	Corporate Services	\$ 52,500	\$ 52,500						
833 - Miscellaneous Corporate Management Equipment and Furniture	Corporate Services	\$ 5,500	\$ 5,500						
1088 - Miscellaneous Fire Equipment	Fire	\$ 10,000	\$ 10,000						
1120 - Station 2 SBCA Cylinder Compressor and Filling Station	Fire	\$ 90,000							\$ 90,000
1214 - Tablets for Fire Vehicles	Fire	\$ 5,200	\$ 5,200						
56 - Fire Bunker Gear	Fire	\$ 35,000	\$ 35,000						
689 - Replacement of Pumper Station # 1	Fire	\$ 1,000,000	\$ 1,000,000						
169 - Pickup - To replace 2015 GMC Pickup Truck TR# 10018	Transportation Services-General	\$ 70,000	\$ 70,000						
237 - Miscellaneous Road Equipment	Transportation Services-General	\$ 7,000	\$ 7,000						
484 - Tandem Axle Dump Truck and Plow Unit - To replace 2015 International TR# 20036	Transportation Services-General	\$ 400,000	\$ 400,000						
485 - Replace 1 Tonne Dump Truck - To replace 2015 GMC TR# 25017	Transportation Services-General	\$ 110,000	\$ 110,000						
642 - Tandem Dump Truck and Plow Unit - To replace 2016 International TR# 20037	Transportation Services-General	\$ 400,000	\$ 400,000						
1185 - Silverdale Road Resurfacing; from Twenty Mile Rd to Regional Road 20	Roads Paved & Unpaved	\$ 1,500,000	\$ 950,000				\$ 550,000		
602 - Spring Creek Rd Extension - From Hornak Rd to SG Rd 5	Roads Paved & Unpaved	\$ 300,000							\$ 300,000
976 - St. Ann's Road Reconstruction - From: Twenty Mile Rd to RR 20	Roads Paved & Unpaved	\$ 3,148,750		\$ 2,623,853	\$ 524,897				
14 - TWL-ID-B46 St. Ann's Bridge, 0.2 km South of Twenty Mile Rd.	Bridges & Culverts	\$ 650,000	\$ 108,355	\$ 541,645					
1036 - St. Ann's Road Reconstruction - Sidewalk Portion	Traffic Operations & Roadside Maintenance	\$ 200,000	\$ 33,340	\$ 166,660					
713 - Signs - New & Replacement	Traffic Operations & Roadside Maintenance	\$ 18,000	\$ 18,000						
1250 - Dufferin Street Sanitary Sewer Replacement	Wastewater	\$ 60,000	\$ 60,000						
430 - Urban Boundary Expansion - WW-SL-004B - Wastewater Servicing (Stage 3A)	Wastewater	\$ 200,000	\$ 94,800						\$ 105,200
500 - Inflow & Infiltration Reduction Program	Wastewater	\$ 200,000	\$ 38,000				\$ 100,000		\$ 62,000
733 - Miscellaneous Wastewater Equipment	Wastewater	\$ 5,000	\$ 5,000						
1032 - St. Ann's Road Reconstruction - Storm Sewer Portion	Storm Sewer	\$ 700,000	\$ 334,000		\$ 366,000				
1182 - Townline Storm Water Management Pond	Storm Sewer	\$ 265,000	\$ 265,000						
1252 - Dufferin Street Watermain Replacement	Water	\$ 60,000	\$ 60,000						
324 - Water Rate Study and Financial Plan	Water	\$ 60,000	\$ 60,000						
325 - Cube Van - To replace 2007 Chevrolet Van TR# 12004	Water	\$ 80,000	\$ 80,000						
420 - Water Meter Replacement Program	Water	\$ 35,000	\$ 35,000						
723 - Miscellaneous Water Equipment	Water	\$ 5,000	\$ 5,000						
743 - Water Meters - New Installation	Water	\$ 25,000	\$ 25,000						
1181 - New Wellandport Park & Shoreline Enhancements	Parks	\$ 150,000						\$ 97,500	\$ 52,500
138 - Miscellaneous Parks Equipment	Parks	\$ 8,500	\$ 8,500						
1159 - Miscellaneous Recreation Program Equipment	Recreation Programs	\$ 5,000	\$ 5,000						
1004 - Non Network Replacement Computers - Library Branches	Libraries	\$ 3,000	\$ 3,000						
1077 - Revitalization of Caistorville Branch	Libraries	\$ 100,000	\$ 100,000						
1171 - Library Furniture Replacement	Libraries	\$ 6,100	\$ 6,100						
1173 - Addition to Makerspace	Libraries	\$ 10,000							\$ 10,000
775 - Addition to Audio Visual Collection - All Library Branches	Libraries	\$ 15,600							\$ 15,600
776 - Addition to Printed Collection - Smithville Library Branch	Libraries	\$ 18,200	\$ 600						\$ 17,600
777 - Replacement Computers - Library Branches	Libraries	\$ 12,000	\$ 12,000						
779 - Addition to Printed Collection - Caistorville Library Branch	Libraries	\$ 9,700	\$ 300						\$ 9,400
780 - Addition to Printed Collection - Wellandport Library Branch	Libraries	\$ 12,100	\$ 400						\$ 11,700
1213 - Affordable Housing Community Improvement Plan	Planning & Heritage	\$ 15,000	\$ 15,000						
1221 - Trees for All	Planning & Heritage	\$ 10,000	\$ 10,000						
188 - Official Plan Update	Planning & Heritage	\$ 85,000	\$ 27,630						\$ 57,370
<b>TOTAL</b>		<b>\$ 10,439,650</b>	<b>\$ 4,706,225</b>	<b>\$ 3,332,158</b>	<b>\$ 890,897</b>	<b>\$ 550,000</b>	<b>\$ 100,000</b>	<b>\$ 97,500</b>	<b>\$ 762,870</b>



















































































































TOWNSHIP OF WEST LINCOLN TEN YEAR CAPITAL PLAN - BY FUNDING SOURCE

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
<b>410402 - DC - GROWTH STUDIES</b>	<b>88,870</b>	<b>92,000</b>	<b>101,500</b>	<b>175,000</b>	<b>266,200</b>	<b>27,900</b>	<b>73,125</b>	-	-	-	<b>824,595</b>
938 - Corporate Strategic Plan	-	-	22,500	-	-	-	22,500	-	-	-	45,000
1124 - Organizational Staffing Review	-	22,500	-	-	-	-	-	-	-	-	22,500
1267 - Growth Fiscal Impact Study	31,500	-	-	-	-	-	-	-	-	-	31,500
177 - Development Charge Study	-	-	-	85,000	-	-	-	-	-	-	85,000
666 - Transportation Master Plan	-	-	-	-	60,000	-	-	-	-	-	60,000
1264 - Sanitary Sewer Masterplan update	-	-	-	-	56,200	-	-	-	-	-	56,200
1265 - Water Master Plan Update	-	-	-	-	75,000	-	-	-	-	-	75,000
1266 - West Lincoln Parks, Recreation, Library Master Plan	-	-	-	-	75,000	-	-	-	-	-	75,000
175 - Economic Development Master Plan - Industrial Park	-	-	54,000	-	-	-	-	-	-	-	54,000
188 - Official Plan Update	57,370	-	-	-	-	-	50,625	-	-	-	107,995
453 - Municipal Comprehensive Review	-	-	-	90,000	-	-	-	-	-	-	90,000
455 - Smithville and Township Trails and Corridors Master Plan	-	15,500	-	-	-	-	-	-	-	-	15,500
1057 - Agriculture/Agri-Tourism Opportunities/Climate Impact Assessment/Agricultural CIP	-	-	-	-	-	27,900	-	-	-	-	27,900
1242 - Urban Forestry Strategy	-	-	25,000	-	-	-	-	-	-	-	25,000
1263 - Infill and Intensification Strategy	-	54,000	-	-	-	-	-	-	-	-	54,000
<b>410403 - DC - PROTECTION</b>	<b>90,000</b>	<b>75,000</b>	<b>100,000</b>	-	-	-	-	-	-	-	<b>265,000</b>
403 - New Aerial Truck	-	-	50,000	-	-	-	-	-	-	-	50,000
919 - Fire Protection Master Plan	-	75,000	-	-	-	-	-	-	-	-	75,000
1120 - Station 2 SBCA Cylinder Compressor and Filling Station	90,000	-	-	-	-	-	-	-	-	-	90,000
1219 - SCBA Washer	-	-	50,000	-	-	-	-	-	-	-	50,000
<b>410404 - DC - ROADS</b>	<b>300,000</b>	<b>653,400</b>	<b>17,148,500</b>	-	<b>5,500,000</b>	<b>1,072,000</b>	<b>3,607,800</b>	-	<b>10,363,900</b>	<b>13,650,000</b>	<b>52,295,600</b>
609 - Sidewalk Tractor and Attachment - Addition to Fleet	-	-	170,000	-	-	-	-	-	-	-	170,000
610 - Grade All 4x4- Excavator for ditches and tree trimming - Addition to Fleet	-	-	-	-	-	60,000	-	-	-	-	60,000
655 - PW Ops Centre - New PWs Yard	-	150,000	-	-	5,500,000	-	-	-	-	-	5,650,000
602 - Spring Creek Rd Extension - From Hornak Rd to SG Rd 5	300,000	-	-	-	-	-	-	-	-	-	300,000
1166 - South Grimsby Rd 5 - Reconstruction/Urbanization From: RR20 To: Spring Creek Rd.	-	-	4,900,000	-	-	-	-	-	-	-	4,900,000
1215 - Spring Creek Rd Extension-From SG Rd 5 to SG Rd 6	-	500,000	5,000,000	-	-	-	-	-	-	-	5,500,000
1253 - Spring Creek Rd Extension (TWL-Road-01) South Grimsby Road 6 ROW to New Western Link	-	-	7,000,000	-	-	-	-	-	-	-	7,000,000
1254 - South Grimsby Rd 5 (TWL-Road-08), Young St to New Northerly Collector	-	-	-	-	-	-	-	-	3,150,000	-	3,150,000
1255 - South Grimsby Rd 5 (TWL-Road-09), New Northerly Collector to Spring Creek Road	-	-	-	-	-	-	3,150,000	-	-	-	3,150,000
1256 - Industrial Park Road (TWL-Road-14), Young Street to New Northerly Collector	-	-	-	-	-	-	-	-	-	3,150,000	3,150,000
1257 - Industrial Park Road (TWL-Road-16), New Easterly Link to RR20	-	-	-	-	-	-	-	-	7,000,000	-	7,000,000
1258 - Young Street (TWL-Road-23), RR14 to South Grimsby Rd 2	-	-	-	-	-	-	-	-	-	10,500,000	10,500,000
281 - RR 63 Canborough Rd Sidewalk - From: House # 5103 To: House # 5065 - 250m	-	-	78,500	-	-	-	-	-	-	-	78,500
284 - McMurchie Ln Sidewalk - From: Griffin St To: End - 60m	-	-	-	-	-	-	7,800	-	-	-	7,800
601 - Spring Creek Rd Sidewalk - From: Regional Rd 14 To: Hornak Rd	-	3,400	-	-	-	-	-	-	-	-	3,400
1259 - Intersection Improvement South Grimsby Rd 5 & Spring Creek Rd (TWL-Junction 02)	-	-	-	-	-	-	450,000	-	-	-	450,000
1260 - RR14 Townline Rd Sidewalk; Canborough Street to South Grimsby Rd 6	-	-	-	-	-	-	-	-	213,900	-	213,900
1261 - RR14 Thirty Road Sidewalks; Young Street to RR20	-	-	-	-	-	920,000	-	-	-	-	920,000
1262 - RR20 West Street Sidewalks; South Grimsby Rd 5 to S Grimsby Rd 6 Roundabout	-	-	-	-	-	92,000	-	-	-	-	92,000
<b>410405 - DC - WW</b>	<b>167,200</b>	-	<b>62,000</b>	<b>50,000</b>	<b>62,000</b>	-	<b>62,000</b>	<b>3,500,000</b>	<b>660,600</b>	-	<b>4,563,800</b>
374 - Pollution Control Plan - CSO Study - Extraneous Flow Reduction Program	-	-	-	50,000	-	-	-	-	50,000	-	100,000
430 - Urban Boundary Expansion - WW-SL-004B - Wastewater Servicing (Stage 3A)	105,200	-	-	-	-	-	-	-	548,600	-	653,800
500 - Inflow & Infiltration Reduction Program	62,000	-	62,000	-	62,000	-	62,000	-	62,000	-	310,000
1161 - Urban Boundary Expansion - WW-SL-002 Wastewater Servicing (Stage 1)	-	-	-	-	-	-	-	1,600,000	-	-	1,600,000
1162 - Urban Boundary Expansion - WW-SL-003 Wastewater Servicing (Stage 2)	-	-	-	-	-	-	-	1,900,000	-	-	1,900,000
<b>410407 - DC - WATER</b>	-	-	<b>1,550,800</b>	-	-	-	-	-	-	-	<b>1,550,800</b>
679 - South Grimsby Rd 5 Water Main - From: Northridge Dr To: HWY 20	-	-	171,000	-	-	-	-	-	-	-	171,000
682 - St. Catherines St. Water Main - From: Industrial Park Rd To: Frank St	-	-	400,000	-	-	-	-	-	-	-	400,000
683 - Frank Street Water Main - From: RR20 To: RR14	-	-	60,000	-	-	-	-	-	-	-	60,000
684 - Griffin St. N Water Main - From: Griffin Street to McMurchie Lane	-	-	50,000	-	-	-	-	-	-	-	50,000
927 - Industrial Park Rd Water Main - From: Pearson Rd to New Urban Boundary	-	-	800,000	-	-	-	-	-	-	-	800,000
1275 - AMI Gateway Antennas	-	-	69,800	-	-	-	-	-	-	-	69,800
<b>410409 - DC - LIBRARY</b>	<b>64,300</b>	<b>56,600</b>	<b>78,240</b>	<b>79,700</b>	<b>73,730</b>	<b>96,380</b>	<b>70,440</b>	<b>61,430</b>	<b>61,430</b>	<b>7,600</b>	<b>649,850</b>
588 - Radio Frequency Identification	-	-	-	11,400	7,600	-	-	-	-	-	19,000
590 - Automated Sorter	-	-	-	-	4,700	-	-	-	-	-	4,700
775 - Addition to Audio Visual Collection - All Library Branches	15,600	15,900	16,250	16,600	16,700	16,700	16,700	16,700	16,700	-	147,850
776 - Addition to Printed Collection - Smithville Library Branch	17,600	18,500	19,500	20,500	21,200	21,850	21,850	21,850	21,850	-	184,700
779 - Addition to Printed Collection - Caistorville Library Branch	9,400	9,900	10,190	10,190	10,190	10,190	10,190	10,190	10,190	-	90,630
780 - Addition to Printed Collection - Wellandport Library Branch	11,700	12,300	12,300	12,270	12,200	12,300	12,200	12,690	12,690	-	110,650
1069 - Library Strategic Planning	-	-	10,000	-	-	-	-	-	-	-	10,000
1155 - Caistor Library Outside Improvements	-	-	-	7,600	-	-	-	-	-	-	7,600
1168 - Bookmobile	-	-	-	-	-	34,200	-	-	-	-	34,200
1170 - StoryWalks	-	-	-	1,140	1,140	1,140	-	-	-	-	3,420
1173 - Addition to Makerspace	10,000	-	10,000	-	-	-	-	-	-	-	20,000
1268 - Book Vending Machine	-	-	-	-	-	-	9,500	-	-	-	9,500
1269 - Smithville Library Outside Improvement - Meeting Places	-	-	-	-	-	-	-	-	-	7,600	7,600
<b>410410-5% IN LIEU OF PARKLAND</b>	<b>97,500</b>	-	<b>110,000</b>	-	<b>137,200</b>	<b>191,000</b>	-	-	-	-	<b>535,700</b>

TOWNSHIP OF WEST LINCOLN TEN YEAR CAPITAL PLAN - BY FUNDING SOURCE

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
147 - Leisureplex - New soccer field	-	-	-	-	137,200	-	-	-	-	-	137,200
1181 - New Wellandport Park & Shoreline Enhancements	97,500	-	-	-	-	191,000	-	-	-	-	288,500
1156 - Abingdon Ball Diamond Building	-	-	110,000	-	-	-	-	-	-	-	110,000
<b>410414 - DC - PARKS AND RECREATION SERVICES</b>	<b>52,500</b>	<b>180,000</b>	<b>180,000</b>	-	<b>62,800</b>	<b>642,250</b>	-	-	-	-	<b>1,117,550</b>
147 - Leisureplex - New soccer field	-	-	-	-	62,800	-	-	-	-	-	62,800
934 - Station Meadows Playground	-	-	180,000	-	-	-	-	-	-	-	180,000
935 - Thrive Development - Playground Equipment	-	180,000	-	-	-	-	-	-	-	-	180,000
1181 - New Wellandport Park & Shoreline Enhancements	52,500	-	-	-	-	642,250	-	-	-	-	694,750
<b>415101 - FEDERAL GRANTS</b>	<b>1,999,375</b>	-	-	-	-	-	-	-	-	-	<b>1,999,375</b>
976 - St. Ann's Road Reconstruction - From: Twenty Mile Rd to RR 20	1,574,375	-	-	-	-	-	-	-	-	-	1,574,375
14 - TWL-ID-B46 St. Ann's Bridge, 0.2 km South of Twenty Mile Rd.	325,000	-	-	-	-	-	-	-	-	-	325,000
1036 - St. Ann's Road Reconstruction - Sidewalk Portion	100,000	-	-	-	-	-	-	-	-	-	100,000
<b>415102 - CCBF</b>	<b>550,000</b>	<b>590,000</b>	<b>350,000</b>	<b>700,000</b>	<b>500,000</b>	<b>400,000</b>	<b>500,000</b>	<b>450,000</b>	<b>550,000</b>	<b>500,000</b>	<b>5,090,000</b>
258 - Edward Ct, Leslie Ct, & Margaret St. Resurfacing	-	-	-	-	500,000	-	-	-	-	-	500,000
261 - Erie Ave, Morgan Ave., College St., & McMurchie Ln Resurfacing	-	-	-	-	-	-	125,000	-	-	-	125,000
1016 - 2030 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	400,000	-	-	-	-	400,000
1114 - 2032 - Various Roads (Hot Mix) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	450,000	-	-	450,000
1172 - 2033 - Various Roads (Hot Mix) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	-	550,000	-	550,000
1185 - Silverdale Road Resurfacing; from Twenty Mile Rd to Regional Road 20	550,000	-	-	-	-	-	-	-	-	-	550,000
1237 - 2034 - Various Roads - TBD from Pavement Management System	-	-	-	-	-	-	-	-	-	500,000	500,000
1047 - St. Catharines St Sidewalk Replacement: From Frank St. to Industrial Park Rd.	-	-	110,000	-	-	-	-	-	-	-	110,000
1246 - Oakdale Storm Water Management Pond	-	590,000	-	-	-	-	-	-	-	-	590,000
1247 - Attema Storm Water Management Pond	-	-	240,000	-	-	-	-	-	-	-	240,000
1248 - Streamside Storm Water Management Pond	-	-	-	700,000	-	-	-	-	-	-	700,000
1249 - Sheridan Storm Water Management Pond	-	-	-	-	-	-	375,000	-	-	-	375,000
<b>415201 - PROVINCIAL GRANTS</b>	<b>1,332,783</b>	-	-	-	-	-	-	-	-	-	<b>1,332,783</b>
976 - St. Ann's Road Reconstruction - From: Twenty Mile Rd to RR 20	1,049,478	-	-	-	-	-	-	-	-	-	1,049,478
14 - TWL-ID-B46 St. Ann's Bridge, 0.2 km South of Twenty Mile Rd.	216,645	-	-	-	-	-	-	-	-	-	216,645
1036 - St. Ann's Road Reconstruction - Sidewalk Portion	66,660	-	-	-	-	-	-	-	-	-	66,660
<b>415205 - OCIF</b>	<b>890,897</b>	<b>650,000</b>	<b>600,000</b>	<b>600,000</b>	<b>600,000</b>	<b>600,000</b>	<b>600,000</b>	<b>600,000</b>	<b>600,000</b>	<b>660,000</b>	<b>6,400,897</b>
976 - St. Ann's Road Reconstruction - From: Twenty Mile Rd to RR 20	524,897	-	-	-	-	-	-	-	-	-	524,897
984 - 2029 - Various Roads (Surface Treatment) - TBD from Latest Pavement Management System	-	-	-	-	600,000	-	-	-	-	-	600,000
1016 - 2030 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	600,000	-	-	-	-	600,000
1075 - 2031 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	-	600,000	-	-	-	600,000
1115 - 2032 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	600,000	-	-	600,000
1116 - Mountain Rd. Resurfacing from Twenty Rd (RR69) to Township Boundary	-	250,000	-	-	-	-	-	-	-	-	250,000
1186 - Sixteen Road Resurfacing; from Silverdale to St. Ann's	-	-	-	600,000	-	-	-	-	-	-	600,000
1187 - Sixteen Road Resurfacing; from Caistor Centre Rd to Abingdon Rd	-	-	500,000	-	-	-	-	-	-	-	500,000
1189 - Penny Lane Resurfacing	-	-	100,000	-	-	-	-	-	-	-	100,000
1199 - Wade Rd, Wallis Ave., & Colver St. Resurfacing	-	-	-	-	-	-	-	600,000	-	-	600,000
1237 - 2034 - Various Roads - TBD from Pavement Management System	-	-	-	-	-	-	-	-	-	660,000	660,000
1251 - Dufferin Street Reconstruction	-	400,000	-	-	-	-	-	-	-	-	400,000
1032 - St. Ann's Road Reconstruction - Storm Sewer Portion	366,000	-	-	-	-	-	-	-	-	-	366,000
<b>415301 - REGIONAL GRANTS</b>	<b>100,000</b>	-	<b>200,000</b>	-	<b>100,000</b>	-	<b>100,000</b>	-	<b>100,000</b>	-	<b>600,000</b>
937 - RR 63 Canborough Rd Streetscaping - From: House # 5103 To: House # 5065	-	-	100,000	-	-	-	-	-	-	-	100,000
500 - Inflow & Infiltration Reduction Program	100,000	-	100,000	-	100,000	-	100,000	-	100,000	-	500,000
<b>420401 - DONATIONS</b>	-	-	<b>510</b>	<b>1,010</b>	<b>1,000</b>	-	-	-	-	-	<b>2,520</b>
779 - Addition to Printed Collection - Caistorville Library Branch	-	-	510	1,010	1,000	-	-	-	-	-	2,520
<b>440004 - PROCEEDS DEBENTURE</b>	-	<b>6,300,000</b>	<b>2,600,000</b>	-	<b>7,500,000</b>	-	<b>2,350,000</b>	<b>10,500,000</b>	<b>6,050,000</b>	<b>8,350,000</b>	<b>43,650,000</b>
655 - PW Ops Centre - New PWs Yard	-	-	-	-	5,500,000	-	-	-	-	-	5,500,000
602 - Spring Creek Rd Extension - From Hornak Rd to SG Rd 5	-	6,300,000	-	-	-	-	-	-	-	-	6,300,000
1166 - South Grimsby Rd 5 - Reconstruction/Urbanization From: RR20 To: Spring Creek Rd.	-	-	2,100,000	-	-	-	-	-	-	-	2,100,000
1254 - South Grimsby Rd 5 (TWL-Road-08), Young St to New Northerly Collector	-	-	-	-	-	-	-	-	1,350,000	-	1,350,000
1255 - South Grimsby Rd 5 (TWL-Road-09), New Northerly Collector to Spring Creek Road	-	-	-	-	-	-	1,350,000	-	-	-	1,350,000
1256 - Industrial Park Road (TWL-Road-14), Young Street to New Northerly Collector	-	-	-	-	-	-	-	-	-	1,350,000	1,350,000
1257 - Industrial Park Road (TWL-Road-16), New Easterly Link to RR20	-	-	-	-	-	-	-	-	3,000,000	-	3,000,000
1258 - Young Street (TWL-Road-23), RR14 to South Grimsby Rd 2	-	-	-	-	-	-	-	-	-	4,500,000	4,500,000
13 - TWL-ID-B37 Bucknall Bridge, Caistor Centre Rd, 0.2 km North of Twenty Rd. (RR69)	-	-	-	-	600,000	-	-	-	-	-	600,000
28 - TWL-ID-B09 Disher Bridge - South Grimsby Road 6, 0.15 km South of Hwy 20	-	-	-	-	750,000	-	-	-	-	-	750,000
29 - TWL-ID-B14 Davis Creek Bridge - Shurie Rd, 0.75 km North of Sixteen Rd.	-	-	500,000	-	-	-	-	-	-	-	500,000
1071 - TWL-ID-B18 Silverdale Rd., 0.3 kms south of Twenty Mile Rd (RR69)	-	-	-	-	650,000	-	-	-	-	-	650,000
1160 - Urban Boundary Expansion - WW-SL-001 Wastewater Servicing (Stage 1)	-	-	-	-	-	-	-	10,500,000	-	-	10,500,000
1192 - Erie Ave, Morgan Ave., College St., & McMurchie Ln Watermain Replacement	-	-	-	-	-	-	1,000,000	-	-	-	1,000,000
1193 - Wade Rd, Wallis Ave., & Colver St. Watermain Replacement	-	-	-	-	-	-	-	-	1,700,000	-	1,700,000
1194 - Thompson Rd., London Rd., & Skyway Rd. Watermain Replacement	-	-	-	-	-	-	-	-	-	1,000,000	1,000,000
1195 - Rock St., Silver St., Tara Pl., Ellis St., Davis St., & Mill St. Watermain Replacement	-	-	-	-	-	-	-	-	-	1,500,000	1,500,000
<b>460103 - TSFR FROM BRIDGE</b>	<b>108,355</b>	<b>450,000</b>	<b>380,000</b>	<b>400,000</b>	-	<b>800,000</b>	<b>750,000</b>	<b>1,250,000</b>	<b>200,000</b>	<b>600,000</b>	<b>4,938,355</b>
10 - TWL-ID-B17 Snyder Road Bridge - 0.4 km South of Twenty Rd. (RR69)	-	370,000	-	-	-	-	-	-	-	-	370,000
11 - TWL-ID-C30 Concession Road 3, 0.3 kms East of Westbrook Rd.	-	-	-	-	-	-	-	400,000	-	-	400,000







TOWNSHIP OF WEST LINCOLN TEN YEAR CAPITAL PLAN - BY FUNDING SOURCE

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
1275 - AMI Gateway Antennas	-	-	50,200	-	-	-	-	-	-	-	50,200
<b>460127 - TSFR FROM CEMETERY</b>	-	-	<b>25,000</b>	<b>35,000</b>	-	<b>240,000</b>	<b>60,000</b>	-	-	-	<b>360,000</b>
450 - Cremation Columbarium - 32 niche columbarium	-	-	-	-	-	-	60,000	-	-	-	60,000
637 - Cemetery Software Implementation	-	-	25,000	-	-	-	-	-	-	-	25,000
954 - Union Cemetery - Asphalt Driveway	-	-	-	-	-	40,000	-	-	-	-	40,000
955 - St. Ann's Cemetery - Asphalt Driveway	-	-	-	-	-	50,000	-	-	-	-	50,000
1026 - Union Cemetery Expansion	-	-	-	35,000	-	150,000	-	-	-	-	185,000
<b>460129 - TSFR FROM WT COM FUND</b>	-	-	<b>271,500</b>	-	-	-	-	-	-	-	<b>271,500</b>
281 - RR 63 Canborough Rd Sidewalk - From: House # 5103 To: House # 5065 - 250m	-	-	171,500	-	-	-	-	-	-	-	171,500
937 - RR 63 Canborough Rd Streetscaping - From: House # 5103 To: House # 5065	-	-	100,000	-	-	-	-	-	-	-	100,000
<b>TOTAL CAPITAL BUDGET FUNDING BY YEAR</b>	<b>10,439,650</b>	<b>11,889,100</b>	<b>28,223,900</b>	<b>3,774,750</b>	<b>17,636,000</b>	<b>7,804,350</b>	<b>12,170,200</b>	<b>20,121,250</b>	<b>23,200,000</b>	<b>25,590,900</b>	<b>160,850,100</b>

TOWNSHIP OF WEST LINCOLN TEN YEAR CAPITAL PLAN - EXPENDITURE BY DEPARTMENT

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
<b>Corporate Services</b>	<b>340,500</b>	<b>113,000</b>	<b>222,000</b>	<b>222,000</b>	<b>158,500</b>	<b>58,000</b>	<b>108,500</b>	<b>59,000</b>	<b>59,000</b>	<b>65,000</b>	<b>848,000</b>
1 - Town Hall - Paint interior	-	-	-	-	40,500	-	-	-	-	-	40,500
564 - Information Technology Network Hardware and Computers	52,500	32,000	40,000	50,000	50,000	50,000	50,000	50,000	50,000	55,000	-
833 - Miscellaneous Corporate Management Equipment and Furniture	5,500	6,000	7,000	7,000	8,000	8,000	8,500	9,000	9,000	10,000	-
938 - Corporate Strategic Plan	-	-	50,000	-	-	-	50,000	-	-	-	100,000
1124 - Organizational Staffing Review	-	50,000	-	-	-	-	-	-	-	-	50,000
1207 - Electronic Records Management System (EDRMS)	-	-	-	70,000	-	-	-	-	-	-	70,000
1209 - Township Website	-	25,000	-	-	-	-	-	-	-	-	25,000
1210 - Digital Engagement Platform	-	-	-	20,000	-	-	-	-	-	-	20,000
1217 - Council Chambers Tech Upgrades	30,000	-	-	-	-	-	-	-	-	-	30,000
1232 - Town Hall Accessible Washrooms	-	-	-	-	60,000	-	-	-	-	-	60,000
1267 - Growth Fiscal Impact Study	70,000	-	-	-	-	-	-	-	-	-	70,000
1271 - M365 Migration	100,000	-	-	-	-	-	-	-	-	-	100,000
1272 - Comprehensive User Fees and Charges Study	-	-	50,000	-	-	-	-	-	-	-	50,000
1276 - (ERP)Enterprise Resource Planning Software	-	-	75,000	75,000	-	-	-	-	-	-	150,000
1277 - Townhall Security Cameras	7,500	-	-	-	-	-	-	-	-	-	7,500
1278 - Information Technology Masterplan	75,000	-	-	-	-	-	-	-	-	-	75,000
<b>Governance</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>125,000</b>	<b>20,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>343,000</b>	<b>-</b>	<b>488,000</b>
177 - Development Charge Study	-	-	-	85,000	-	-	-	-	-	-	85,000
400 - Rehabilitation of Town Hall Parking Lot	-	-	-	-	-	-	-	-	170,000	-	170,000
451 - Town Hall - New Roof - flat roof rework	-	-	-	40,000	-	-	-	-	-	-	40,000
1042 - Old firehall windows and overhead doors	-	-	-	-	20,000	-	-	-	-	-	20,000
1231 - Town Hall Building Upgrades	-	-	-	-	-	-	-	-	173,000	-	173,000
<b>Fire</b>	<b>1,140,200</b>	<b>145,000</b>	<b>2,095,000</b>	<b>135,000</b>	<b>70,000</b>	<b>146,000</b>	<b>252,000</b>	<b>172,000</b>	<b>100,000</b>	<b>50,000</b>	<b>4,305,200</b>
403 - New Aerial Truck	-	-	2,000,000	-	-	-	-	-	-	-	2,000,000
56 - Fire Bunker Gear	35,000	35,000	35,000	35,000	35,000	36,000	36,000	36,000	40,000	40,000	363,000
689 - Replacement of Pumper Station # 1	1,000,000	-	-	-	-	-	-	-	-	-	1,000,000
83 - Replacement of Digital Pagers	-	-	-	40,000	-	-	-	-	50,000	-	90,000
850 - Replace Squad Truck Station # 1	-	-	-	-	-	100,000	-	-	-	-	100,000
919 - Fire Protection Master Plan	-	100,000	-	-	-	-	-	-	-	-	100,000
1088 - Miscellaneous Fire Equipment	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000
1119 - Bunker Gear Washer Replacement Station 1	-	-	-	-	25,000	-	-	-	-	-	25,000
1120 - Station 2 SBCA Cylinder Compressor and Filling Station	90,000	-	-	-	-	-	-	-	-	-	90,000
1121 - Station 1 SBCA Cylinder Compressor and Filling Station	-	-	-	-	-	-	-	120,000	-	-	120,000
1122 - New Electronic Sign for Station 2	-	-	-	30,000	-	-	-	-	-	-	30,000
1206 - Fire Chief & Deputy Chief Vehicle Replacement	-	-	-	-	-	-	200,000	-	-	-	200,000
1214 - Tablets for Fire Vehicles	5,200	-	-	-	-	-	6,000	6,000	-	-	17,200
1219 - SCBA Washer	-	-	50,000	-	-	-	-	-	-	-	50,000
1222 - Wall Mounted HVAC units Replacement	-	-	-	20,000	-	-	-	-	-	-	20,000
<b>Building Permit &amp; Inspection Services</b>	<b>-</b>	<b>30,000</b>	<b>-</b>	<b>45,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>75,000</b>
708 - Vehicle	-	30,000	-	-	-	-	-	-	-	-	30,000
986 - Vehicle	-	-	-	45,000	-	-	-	-	-	-	45,000
<b>Transportation Services-General</b>	<b>987,000</b>	<b>497,000</b>	<b>238,000</b>	<b>563,000</b>	<b>11,180,000</b>	<b>1,270,000</b>	<b>290,000</b>	<b>660,000</b>	<b>665,000</b>	<b>790,000</b>	<b>17,140,000</b>
169 - Pickup - To replace 2015 GMC Pickup Truck TR# 10018	70,000	-	-	-	-	-	-	-	-	-	70,000
237 - Miscellaneous Road Equipment	7,000	7,000	8,000	8,000	10,000	10,000	10,000	10,000	10,000	10,000	90,000
264 - Equipment Float - To replace 1997 King	-	-	60,000	-	-	-	-	-	-	-	60,000
266 - SUV - To replace 2015 GMC TR# 15002	-	65,000	-	-	-	-	-	-	-	-	65,000
354 - Brush Chipper - To replace 2008 Brush Chipper	-	125,000	-	-	-	-	-	-	-	-	125,000
484 - Tandem Axle Dump Truck and Plow Unit - To replace 2015 International TR# 20036	400,000	-	-	-	-	-	-	-	-	-	400,000
485 - Replace 1 Tonne Dump Truck - To replace 2015 GMC TR# 25017	110,000	-	-	-	-	-	-	-	-	-	110,000
609 - Sidewalk Tractor and Attachment - Addition to Fleet	-	-	170,000	-	-	-	-	-	-	-	170,000
610 - Grade All 4x4- Excavator for ditches and tree trimming - Addition to Fleet	-	-	-	-	-	600,000	-	-	-	-	600,000
642 - Tandem Dump Truck and Plow Unit - To replace 2016 International TR# 20037	400,000	-	-	-	-	-	-	-	-	-	400,000
655 - PW Ops Centre - New PWs Yard	-	300,000	-	-	-	11,000,000	-	-	-	-	11,300,000
666 - Transportation Master Plan	-	-	-	-	80,000	-	-	-	-	-	80,000
866 - Backhoe with Breaker and Packer - To replace 2018 John Deere 410L	-	-	-	255,000	-	-	-	-	-	-	255,000
867 - Pick up truck - To replace 2018 GMC Sierra TR#10019	-	-	-	70,000	-	-	-	-	-	-	70,000
868 - Pick up truck - To replace 2018 GMC Sierra TR# 10020	-	-	-	70,000	-	-	-	-	-	-	70,000
869 - John Deere Tractor with attachments - To replace 2018 JD M509	-	-	-	160,000	-	-	-	-	-	-	160,000
91 - Dual Axle Trailer - Replacement	-	-	-	-	10,000	-	-	-	-	-	10,000
92 - Pickup Truck - To Replace TR# 10021	-	-	-	-	70,000	-	-	-	-	-	70,000
94 - Single Axle Trailer - Replacement	-	-	-	-	10,000	-	-	-	-	-	10,000
1125 - Replace Tandem Truck 20039	-	-	-	-	-	330,000	-	-	-	-	330,000
1126 - Replace Tandem Truck 20038	-	-	-	-	-	330,000	-	-	-	-	330,000
1127 - Replace Tandem Truck 20040	-	-	-	-	-	-	-	330,000	-	-	330,000
1128 - Replace Back Hoe 35019 and attachments	-	-	-	-	-	-	-	200,000	-	-	200,000
1129 - Replace Pick Up TR# 10024	-	-	-	-	-	-	70,000	-	-	-	70,000
1130 - Replace Pick Up TR# 10025	-	-	-	-	-	-	70,000	-	-	-	70,000
1131 - Replace Pick Up TR#10026	-	-	-	-	-	-	70,000	-	-	-	70,000
1132 - Replace Pick Up TR# 10027	-	-	-	-	-	-	70,000	-	-	-	70,000
1133 - Replace Tandem Dump Truck TR# 20041	-	-	-	-	-	-	-	-	335,000	-	335,000
1134 - Replace Single Axle Dump Truck TR#20042	-	-	-	-	-	-	-	-	320,000	-	320,000
1135 - Replace 1 Ton Dump Truck TR# 25018	-	-	-	-	-	-	-	120,000	-	-	120,000
1180 - Replace Tandem Dump Truck TR# 20043	-	-	-	-	-	-	-	-	-	340,000	340,000
1227 - Sidewalk Tractor with plowing attachments to replace 2024 John Deere	-	-	-	-	-	-	-	-	-	-	120,000
1228 - Tractor with brushing attachments to replace 2024 John Deere	-	-	-	-	-	-	-	-	-	-	240,000
1229 - 1/2 tonne pickup truck to replace 2024 Ford 150 Pickup	-	-	-	-	-	-	-	-	-	80,000	80,000



TOWNSHIP OF WEST LINCOLN TEN YEAR CAPITAL PLAN - EXPENDITURE BY DEPARTMENT

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
<b>Roads Paved and Unpaved</b>	<b>4,948,750</b>	<b>8,010,000</b>	<b>20,300,000</b>	<b>750,000</b>	<b>2,625,000</b>	<b>1,400,000</b>	<b>7,650,000</b>	<b>3,200,000</b>	<b>17,750,000</b>	<b>21,000,000</b>	<b>87,633,750</b>
171 - Concession 7 Rd Resurfacing - From South Grimsby Rd 15 to Stoney Creek Townline	-	-	-	-	145,000	-	-	-	-	-	145,000
172 - Lincoln St., Welland St., & Niagara St., Reconstruction - off RR63 in Wellandport	-	-	450,000	-	-	-	-	-	-	-	450,000
258 - Edward Ct, Leslie Ct, & Margaret St. Resurfacing	-	-	-	-	500,000	-	-	-	-	-	500,000
259 - Farewell Dr. Resurfacing - From Westlea Dr to Westlea Dr	-	160,000	-	-	-	-	-	-	-	-	160,000
261 - Erie Ave, Morgan Ave., College St., & McMurchie Ln Resurfacing	-	-	-	-	-	-	1,000,000	-	-	-	1,000,000
263 - South Grimsby Rd 18 Resurfacing at Regional Road 20	-	-	-	-	150,000	-	-	-	-	-	150,000
268 - Concession 2 Rd Resurfacing - From Smithville Rd (RR14) to Caistor Centre Rd	-	-	-	-	-	-	-	250,000	-	-	250,000
602 - Spring Creek Rd Extension - From Homak Rd to SG Rd 5	300,000	-	-	-	-	-	-	-	-	-	300,000
602 - Spring Creek Rd Extension - From Homak Rd to SG Rd 5	-	6,300,000	-	-	-	-	-	-	-	-	6,300,000
976 - St. Ann's Road Reconstruction - From: Twenty Mile Rd to RR 20	-	-	-	-	-	-	-	-	-	-	-
976 - St. Ann's Road Reconstruction - From: Twenty Mile Rd to RR 20	1,100,000	-	-	-	-	-	-	-	-	-	1,100,000
976 - St. Ann's Road Reconstruction - From: Twenty Mile Rd to RR 20	2,048,750	-	-	-	-	-	-	-	-	-	2,048,750
976 - St. Ann's Road Reconstruction - From: Twenty Mile Rd to RR 20	-	-	-	-	-	-	-	-	-	-	-
984 - 2029 - Various Roads (Surface Treatment) - TBD from Latest Pavement Management System	-	-	-	-	1,100,000	-	-	-	-	-	1,100,000
1016 - 2030 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	1,000,000	-	-	-	-	1,000,000
1017 - 2030 - Various Roads (Hot Mix) TBD from Latest Pavement Management System	-	-	-	-	-	400,000	-	-	-	-	400,000
1028 - Concession 2: Hardtop Gravel Road From Westbrook Rd to Caistor Centre	-	-	-	-	-	-	-	1,300,000	-	-	1,300,000
1030 - Concession 4 Road Hardtop Gravel Road - From: Silverdale Rd To: Gun Club Entrance	-	-	-	-	280,000	-	-	-	-	-	280,000
1031 - S. Chippawa Rd. Hard Topping From Caistor Gainsborough to Canborough Rd (RR63)	-	-	-	-	450,000	-	-	-	-	-	450,000
1058 - Range Road 1 Hardtop Gravel Road - From Twenty Rd to South Grimsby Rd 10	-	-	-	-	-	-	650,000	-	-	-	650,000
1075 - 2031 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	-	1,100,000	-	-	-	1,100,000
1107 - Concession 2 Rd Slope Stability - 1.8 kms east of Smithville Rd (RR14)	-	-	-	150,000	-	-	400,000	-	-	-	550,000
1114 - 2032 - Various Roads (Hot Mix) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	450,000	-	-	450,000
1115 - 2032 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	1,200,000	-	-	1,200,000
1116 - Mountain Rd. Resurfacing from Twenty Rd (RR69) to Township Boundary	-	250,000	-	-	-	-	-	-	-	-	250,000
1166 - South Grimsby Rd 5 - Reconstruction/Urbanization From: RR20 To: Spring Creek Rd.	-	-	7,000,000	-	-	-	-	-	-	-	7,000,000
1172 - 2033 - Various Roads (Hot Mix) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	-	550,000	-	550,000
1174 - 2033 - Various Roads (Surface Treatment) TBD from Latest Pavement Management System	-	-	-	-	-	-	-	-	1,400,000	-	1,400,000
1185 - Silverdale Road Resurfacing; from Twenty Mile Rd to Regional Road 20	1,500,000	-	-	-	-	-	-	-	-	-	1,500,000
1186 - Sixteen Road Resurfacing; from Silverdale to St. Ann's	-	-	-	600,000	-	-	-	-	-	-	600,000
1187 - Sixteen Road Resurfacing; from Caistor Centre Rd to Abingdon Rd	-	-	500,000	-	-	-	-	-	-	-	500,000
1188 - Abingdon Rd Resurfacing; from RR65 to Concession 5	-	-	250,000	-	-	-	-	-	-	-	250,000
1189 - Penny Lane Resurfacing	-	-	100,000	-	-	-	-	-	-	-	100,000
1190 - Twenty Road Resurfacing; from S. Grimsby Rd 10 to Allen Rd	-	400,000	-	-	-	-	-	-	-	-	400,000
1199 - Wade Rd, Wallis Ave., & Colver St. Resurfacing	-	-	-	-	-	-	-	-	1,300,000	-	1,300,000
1215 - Spring Creek Rd Extension-From SG Rd 5 to SG Rd 6	-	500,000	-	-	-	-	-	-	-	-	500,000
1215 - Spring Creek Rd Extension-From SG Rd 5 to SG Rd 6	-	-	5,000,000	-	-	-	-	-	-	-	5,000,000
1237 - 2034 - Various Roads - TBD from Pavement Management System	-	-	-	-	-	-	-	-	-	1,500,000	1,500,000
1251 - Dufferin Street Reconstruction	-	400,000	-	-	-	-	-	-	-	-	400,000
1253 - Spring Creek Rd Extension (TWL-Road-01) South Grimsby Road 6 ROW to New West	-	-	7,000,000	-	-	-	-	-	-	-	7,000,000
1254 - South Grimsby Rd 5 (TWL-Road-08), Young St to New Northerly Collector	-	-	-	-	-	-	-	-	4,500,000	-	4,500,000
1255 - South Grimsby Rd 5 (TWL-Road-09), New Northerly Collector to Spring Creek Road	-	-	-	-	-	-	4,500,000	-	-	-	4,500,000
1256 - Industrial Park Road (TWL-Road-14), Young Street to New Northerly Collector	-	-	-	-	-	-	-	-	-	4,500,000	4,500,000
1257 - Industrial Park Road (TWL-Road-16), New Easterly Link to RR20	-	-	-	-	-	-	-	-	10,000,000	-	10,000,000
1258 - Young Street (TWL-Road-23), RR14 to South Grimsby Rd 2	-	-	-	-	-	-	-	-	-	15,000,000	15,000,000
<b>Bridges &amp; Culverts</b>	<b>650,000</b>	<b>450,000</b>	<b>880,000</b>	<b>400,000</b>	<b>2,000,000</b>	<b>800,000</b>	<b>750,000</b>	<b>1,250,000</b>	<b>200,000</b>	<b>600,000</b>	<b>7,980,000</b>
10 - TWL-ID-B17 Snyder Road Bridge - 0.4 km South of Twenty Rd. (RR69)	-	-	-	-	-	-	-	-	-	-	-
10 - TWL-ID-B17 Snyder Road Bridge - 0.4 km South of Twenty Rd. (RR69)	-	370,000	-	-	-	-	-	-	-	-	370,000
11 - TWL-ID-C30 Concession Road 3, 0.3 kms East of Westbrook Rd.	-	-	-	-	-	-	-	400,000	-	-	400,000
12 - TWL-ID-B33 Phillips Bridge - Abingdon Rd, 0.35 kms North of South Chippawa Rd.	-	-	-	200,000	-	-	-	-	-	-	200,000
13 - TWL-ID-B37 Bucknall Bridge, Caistor Centre Rd, 0.2 km North of Twenty Rd. (RR69)	-	-	-	100,000	-	-	-	-	-	-	100,000
13 - TWL-ID-B37 Bucknall Bridge, Caistor Centre Rd, 0.2 km North of Twenty Rd. (RR69)	-	-	-	-	600,000	-	-	-	-	-	600,000
14 - TWL-ID-B46 St. Ann's Bridge, 0.2 km South of Twenty Mile Rd.	650,000	-	-	-	-	-	-	-	-	-	650,000
25 - TWL-ID-B02 Westbrook Road, 1.1 km South of Hwy 20	-	-	-	-	-	-	750,000	-	-	-	750,000
27 - TWL-ID-B07 Holder Bridge - South Grimsby Rd 8, 0.25 km South of Hwy 20	-	-	-	-	-	-	-	750,000	-	-	750,000
27 - TWL-ID-B07 Holder Bridge - South Grimsby Rd 8, 0.25 km South of Hwy 20	-	-	-	-	-	100,000	-	-	-	-	100,000
28 - TWL-ID-B09 Disher Bridge - South Grimsby Road 6, 0.15 km South of Hwy 20	-	-	100,000	-	-	-	-	-	-	-	100,000
28 - TWL-ID-B09 Disher Bridge - South Grimsby Road 6, 0.15 km South of Hwy 20	-	-	-	-	750,000	-	-	-	-	-	750,000
29 - TWL-ID-B14 Davis Creek Bridge - Shurie Rd, 0.75 km North of Sixteen Rd.	-	80,000	-	-	-	-	-	-	-	-	80,000
29 - TWL-ID-B14 Davis Creek Bridge - Shurie Rd, 0.75 km North of Sixteen Rd.	-	-	500,000	-	-	-	-	-	-	-	500,000
40 - Guard Rail Replacement (Various)	-	-	200,000	-	-	-	-	-	200,000	-	400,000
522 - TWL-ID-B06 Griffin Bridge - South Grimsby Rd 10, 0.4 km South of Hwy 20	-	-	-	-	-	-	-	-	-	600,000	600,000
522 - TWL-ID-B06 Griffin Bridge - South Grimsby Rd 10, 0.4 km South of Hwy 20	-	-	-	-	-	-	-	100,000	-	-	100,000
1070 - TWL-ID-B01 Westbrook Rd., 0.38 kms south of RR20	-	-	-	100,000	-	-	-	-	-	-	100,000
1071 - TWL-ID-B18 Silverdale Rd., 0.3 kms south of Twenty Mile Rd (RR69)	-	-	-	-	650,000	-	-	-	-	-	650,000
1071 - TWL-ID-B18 Silverdale Rd., 0.3 kms south of Twenty Mile Rd (RR69)	-	-	80,000	-	-	-	-	-	-	-	80,000
1072 - TWL-ID-B25 Baldwin Rd., 0.38 kms north of Canborough Rd (RR63)	-	-	-	-	-	400,000	-	-	-	-	400,000
1073 - TWL-ID-C34 Krick Rd., 0.8 kms south of Vaughan Rd.	-	-	-	-	-	300,000	-	-	-	-	300,000



TOWNSHIP OF WEST LINCOLN TEN YEAR CAPITAL PLAN - EXPENDITURE BY DEPARTMENT

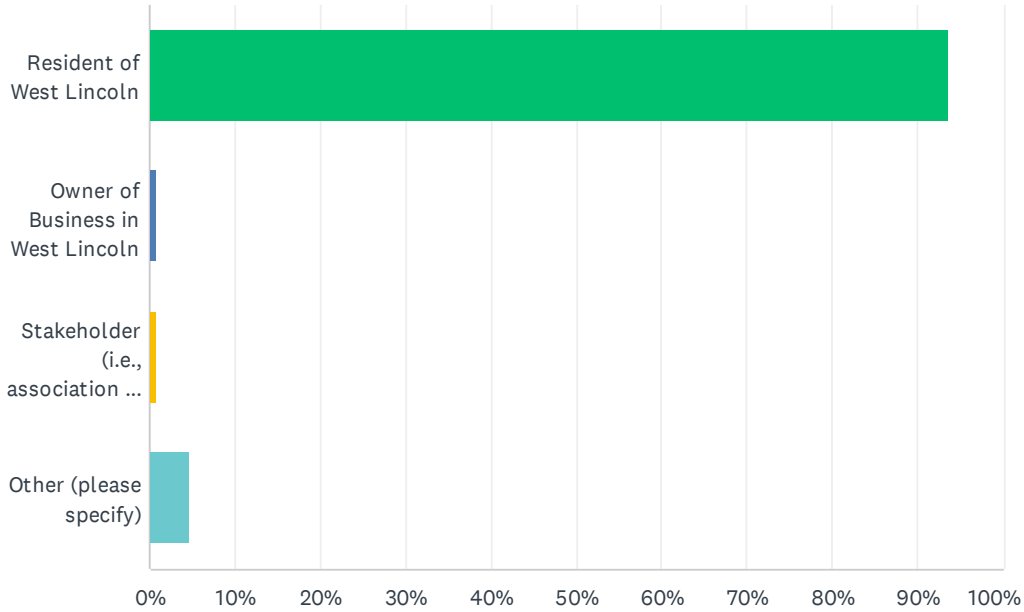
	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
<b>Traffic Operations &amp; Roadside Maintenance</b>	<b>218,000</b>	<b>204,500</b>	<b>709,000</b>	<b>20,000</b>	<b>20,500</b>	<b>1,033,000</b>	<b>946,000</b>	<b>21,000</b>	<b>711,000</b>	<b>21,000</b>	<b>3,904,000</b>
281 - RR 63 Canborough Rd Sidewalk - From: House # 5103 To: House # 5065 - 250m	-	-	250,000	-	-	-	-	-	-	-	250,000
284 - McMurchie Ln Sidewalk - From: Griffin St To: End - 60m	-	-	-	-	-	-	25,000	-	-	-	25,000
404 - Farewell Cres Sidewalk - From: Westlea Rd To: End - 520m	-	175,000	-	-	-	-	-	-	-	-	175,000
596 - Northridge Drive Sidewalk - From: SG Rd 5 To: Bulb - 310m	-	-	130,000	-	-	-	-	-	-	-	130,000
601 - Spring Creek Rd Sidewalk - From: Regional Rd 14 To: Hornak Rd	-	11,000	-	-	-	-	-	-	-	-	11,000
713 - Signs - New & Replacement	18,000	18,500	19,000	20,000	20,500	21,000	21,000	21,000	21,000	21,000	201,000
937 - RR 63 Canborough Rd Streetscaping - From: House # 5103 To: House # 5065	-	-	200,000	-	-	-	-	-	-	-	200,000
1036 - St. Ann's Road Reconstruction - Sidewalk Portion	200,000	-	-	-	-	-	-	-	-	-	200,000
1047 - St. Catharines St Sidewalk Replacement: From Frank St. to Industrial Park Rd.	-	-	110,000	-	-	-	-	-	-	-	110,000
1259 - Intersection Improvement South Grimsby Rd 5 & Spring Creek Rd (TWL-Junction 02)	-	-	-	-	-	-	900,000	-	-	-	900,000
1260 - RR14 Townline Rd Sidewalk; Canborough Street to South Grimsby Rd 6	-	-	-	-	-	-	-	-	690,000	-	690,000
1261 - RR14 Thirty Road Sidewalks; Young Street to RR20	-	-	-	-	-	920,000	-	-	-	-	920,000
1262 - RR20 West Street Sidewalks; South Grimsby Rd 5 to S Grimsby Rd 6 Roundabout	-	-	-	-	-	92,000	-	-	-	-	92,000
<b>Wastewater</b>	<b>465,000</b>	<b>555,000</b>	<b>205,000</b>	<b>105,000</b>	<b>280,000</b>	<b>6,000</b>	<b>206,000</b>	<b>14,007,000</b>	<b>1,350,000</b>	<b>7,000</b>	<b>17,186,000</b>
374 - Pollution Control Plan - CSO Study - Extraneous Flow Reduction Program	-	-	-	100,000	-	-	-	-	100,000	-	200,000
430 - Urban Boundary Expansion - WW-SL-004B - Wastewater Servicing (Stage 3A)	200,000	-	-	-	-	-	-	-	1,043,000	-	1,243,000
500 - Inflow & Infiltration Reduction Program	200,000	-	200,000	-	200,000	-	200,000	-	200,000	-	1,000,000
733 - Miscellaneous Wastewater Equipment	5,000	5,000	5,000	5,000	5,000	6,000	6,000	7,000	7,000	7,000	58,000
1160 - Urban Boundary Expansion - WW-SL-001 Wastewater Servicing (Stage 1)	-	-	-	-	-	-	-	10,500,000	-	-	10,500,000
1161 - Urban Boundary Expansion - WW-SL-002 Wastewater Servicing (Stage 1)	-	-	-	-	-	-	-	1,600,000	-	-	1,600,000
1162 - Urban Boundary Expansion - WW-SL-003 Wastewater Servicing (Stage 2)	-	-	-	-	-	-	-	1,900,000	-	-	1,900,000
1250 - Dufferin Street Sanitary Sewer Replacement	60,000	550,000	-	-	-	-	-	-	-	-	610,000
1264 - Sanitary Sewer Masterplan update	-	-	-	-	75,000	-	-	-	-	-	75,000
<b>Storm Sewer</b>	<b>965,000</b>	<b>590,000</b>	<b>240,000</b>	<b>700,000</b>	<b>15,000</b>	<b>-</b>	<b>485,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,995,000</b>
295 - Storm Drainage Improvements-McMurchie Ln	-	-	-	-	15,000	-	110,000	-	-	-	125,000
1032 - St. Ann's Road Reconstruction - Storm Sewer Portion	700,000	-	-	-	-	-	-	-	-	-	700,000
1182 - Townline Storm Water Management Pond	265,000	-	-	-	-	-	-	-	-	-	265,000
1246 - Oakdale Storm Water Management Pond	-	590,000	-	-	-	-	-	-	-	-	590,000
1247 - Atterma Storm Water Management Pond	-	-	240,000	-	-	-	-	-	-	-	240,000
1248 - Streamside Storm Water Management Pond	-	-	-	700,000	-	-	-	-	-	-	700,000
1249 - Sheridan Storm Water Management Pond	-	-	-	-	-	-	375,000	-	-	-	375,000
<b>Water</b>	<b>265,000</b>	<b>593,000</b>	<b>2,611,100</b>	<b>245,200</b>	<b>671,000</b>	<b>308,000</b>	<b>1,109,000</b>	<b>559,000</b>	<b>1,909,500</b>	<b>2,610,000</b>	<b>10,880,800</b>
322 - Leak Detection Program	-	-	-	-	-	-	-	-	100,000	-	100,000
324 - Water Rate Study and Financial Plan	60,000	-	-	-	-	-	-	-	-	-	60,000
325 - Cube Van - To replace 2007 Chevrolet Van TR# 12004	80,000	-	-	-	-	-	-	-	-	-	80,000
420 - Water Meter Replacement Program	35,000	50,000	50,000	50,000	50,000	60,000	60,000	60,000	60,000	60,000	535,000
658 - Bulk Water Station - Replace roof shingles	-	-	10,000	-	-	-	-	-	-	-	10,000
679 - South Grimsby Rd 5 Water Main - From: Northridge Dr To: HWY 20	-	-	342,000	-	-	-	-	-	-	-	342,000
682 - St. Catharines St. Water Main - From: Industrial Park Rd To: Frank St	-	-	800,000	-	-	-	-	-	-	-	800,000
683 - Frank Street Water Main - From: RR20 To: RR14	-	-	120,000	-	-	-	-	-	-	-	120,000
684 - Griffin St. N Water Main - From: Griffin Street to McMurchie Lane	-	-	100,000	-	-	-	-	-	-	-	100,000
723 - Miscellaneous Water Equipment	5,000	5,000	5,000	5,000	5,000	6,000	6,000	6,000	6,000	6,000	55,000
743 - Water Meters - New Installation	25,000	38,000	39,100	40,200	41,000	42,000	43,000	43,000	43,500	44,000	398,800
927 - Industrial Park Rd Water Main - From: Pearson Rd to New Urban Boundary	-	-	800,000	-	-	-	-	-	-	-	800,000
943 - Water Loss Study	-	-	-	-	-	-	-	50,000	-	-	50,000
1191 - Edward Ct, Leslie Ct, & Margaret St. Watermain Replacement	-	-	100,000	-	500,000	-	-	-	-	-	600,000
1192 - Erie Ave, Morgan Ave, College St., & McMurchie Ln Watermain Replacement	-	-	-	150,000	-	-	1,000,000	-	-	-	1,150,000
1193 - Wade Rd, Wallis Ave., & Colver St. Watermain Replacement	-	-	-	-	-	200,000	-	-	1,700,000	-	1,900,000
1194 - Thompson Rd., London Rd., & Skyway Rd. Watermain Replacement	-	-	-	-	-	-	-	150,000	-	1,000,000	1,150,000
1195 - Rock St., Silver St., Tara Pl., Ellis St., & Mill St. Watermain Replacement	-	-	-	-	-	-	-	250,000	-	1,500,000	1,750,000
1243 - Water Valve Turning Machine	-	-	125,000	-	-	-	-	-	-	-	125,000
1252 - Dufferin Street Watermain Replacement	60,000	500,000	-	-	-	-	-	-	-	-	560,000
1265 - Water Master Plan Update	-	-	-	-	75,000	-	-	-	-	-	75,000
1275 - AMI Gateway Antennas	-	-	120,000	-	-	-	-	-	-	-	120,000
<b>Cemeteries</b>	<b>-</b>	<b>-</b>	<b>25,000</b>	<b>35,000</b>	<b>-</b>	<b>240,000</b>	<b>60,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>360,000</b>
450 - Cremation Columbarium - 32 niche columbarium	-	-	-	-	-	-	60,000	-	-	-	60,000
637 - Cemetery Software Implementation	-	-	25,000	-	-	-	-	-	-	-	25,000
954 - Union Cemetery - Asphalt Driveway	-	-	-	-	-	40,000	-	-	-	-	40,000
955 - St. Ann's Cemetery - Asphalt Driveway	-	-	-	-	-	50,000	-	-	-	-	50,000
1026 - Union Cemetery Expansion	-	-	-	35,000	-	150,000	-	-	-	-	185,000

TOWNSHIP OF WEST LINCOLN TEN YEAR CAPITAL PLAN - EXPENDITURE BY DEPARTMENT

	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	Total
<b>Parks</b>	<b>158,500</b>	<b>189,000</b>	<b>295,000</b>	<b>109,000</b>	<b>318,000</b>	<b>1,892,500</b>	<b>19,500</b>	<b>89,500</b>	<b>9,500</b>	<b>18,000</b>	<b>3,098,500</b>
137 - Split Seeder	-	-	-	-	9,000	-	-	-	-	-	9,000
138 - Miscellaneous Parks Equipment	8,500	9,000	8,000	9,000	9,000	9,500	9,500	9,500	9,500	9,500	91,000
147 - Leisurplex - New soccer field	-	-	-	-	200,000	-	-	-	-	-	200,000
149 - Field Top Dresser - Replacement	-	-	-	-	-	-	-	-	-	8,500	8,500
161 - Replace JD (2013) Utility Tractor #41002	-	-	41,000	-	-	-	-	-	-	-	41,000
22 - All Trails - Benches	-	-	10,000	-	-	-	-	-	-	-	10,000
493 - Tractor - To replace John Deere (2016) #41003	-	-	-	-	-	48,000	-	-	-	-	48,000
622 - Tractor lawn mower - To replace 2017 Kubota	-	-	40,000	-	-	-	-	-	-	-	40,000
623 - Bannerman Groomer (Baseball diamond) - To replace 2017 Bannerman	-	-	-	-	-	-	-	15,000	-	-	15,000
624 - Field Paint Liner - To replace Simplistic	-	-	6,000	-	-	-	-	-	-	-	6,000
915 - Tractor - To replace JD (2020) Utility Tractor 41004	-	-	-	-	-	-	-	65,000	-	-	65,000
934 - Station Meadows Playground	-	-	180,000	-	-	-	-	-	-	-	180,000
935 - Thrive Development - Playground Equipment	-	180,000	-	-	-	-	-	-	-	-	180,000
1023 - Leisurplex Field 2 Soccer Lights - LED Conversion	-	-	-	100,000	-	-	-	-	-	-	100,000
1048 - Parks Furniture - Garbage Cans & Benches	-	-	10,000	-	-	-	10,000	-	-	-	20,000
1181 - New Wellandport Park & Shoreline Enhancements	150,000	-	-	-	-	1,835,000	-	-	-	-	1,985,000
1266 - West Lincoln Parks, Recreation, Library Master Plan	-	-	-	-	100,000	-	-	-	-	-	100,000
<b>Recreation Programs</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>10,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>55,000</b>
1159 - Miscellaneous Recreation Program Equipment	5,000	5,000	5,000	5,000	10,000	5,000	5,000	5,000	5,000	5,000	55,000
<b>Recreation Facilities</b>	<b>-</b>	<b>289,000</b>	<b>110,000</b>	<b>-</b>	<b>-</b>	<b>270,000</b>	<b>70,000</b>	<b>-</b>	<b>-</b>	<b>267,000</b>	<b>1,006,000</b>
494 - Ice Edger	-	9,000	-	-	-	-	-	-	-	-	9,000
495 - Ice Resurfacers	-	280,000	-	-	-	-	-	-	-	-	280,000
1156 - Abingdon Ball Diamond Building	-	-	110,000	-	-	-	-	-	-	-	110,000
1230 - Leisurplex Washroom Building Upgrades	-	-	-	-	-	155,000	-	-	-	-	155,000
1233 - Abingdon Interior Upgrades	-	-	-	-	-	115,000	-	-	-	-	115,000
1234 - Abingdon Exterior Upgrades	-	-	-	-	-	-	-	-	-	115,000	115,000
1235 - Wellandport Community Center Accessible Upgrades	-	-	-	-	-	-	70,000	-	-	-	70,000
1236 - Wellandport Community Center Building Upgrades	-	-	-	-	-	-	-	-	-	152,000	152,000
<b>Libraries</b>	<b>186,700</b>	<b>78,600</b>	<b>108,800</b>	<b>215,550</b>	<b>183,000</b>	<b>275,850</b>	<b>144,200</b>	<b>98,750</b>	<b>98,000</b>	<b>145,900</b>	<b>1,535,350</b>
588 - Radio Frequency Identification	-	-	-	60,000	40,000	-	-	-	-	-	100,000
590 - Automated Sorter	-	-	-	-	25,000	-	-	-	-	-	25,000
775 - Addition to Audio Visual Collection - All Library Branches	15,600	15,900	16,250	16,600	16,900	17,200	17,600	17,900	18,300	18,700	170,950
776 - Addition to Printed Collection - Smithville Library Branch	18,200	19,100	20,100	21,100	22,200	23,300	24,500	25,700	27,000	28,400	229,600
777 - Replacement Computers - Library Branches	12,000	4,500	5,800	5,800	5,800	5,800	5,800	5,800	5,800	5,800	62,900
779 - Addition to Printed Collection - Caistorville Library Branch	9,700	10,200	10,700	11,200	11,800	12,400	13,000	13,700	14,400	15,100	122,200
780 - Addition to Printed Collection - Wellandport Library Branch	12,100	12,700	13,300	14,000	14,700	15,400	16,200	17,000	17,800	18,700	151,900
967 - Smart TV	-	-	-	950	-	1,900	-	950	-	-	3,800
1004 - Non Network Replacement Computers - Library Branches	3,000	6,000	6,300	8,400	9,000	7,100	10,200	10,700	7,600	12,000	80,300
1069 - Library Strategic Planning	-	-	20,000	-	-	-	-	-	-	-	20,000
1077 - Revitalization of Caistorville Branch	100,000	-	-	-	-	-	-	-	-	-	100,000
1154 - Library Digital Signs	-	-	-	25,000	25,000	-	-	-	-	-	50,000
1155 - Caistor Library Outside Improvements	-	-	-	40,000	-	-	-	-	-	-	40,000
1167 - Front Desk Promotional TVs	-	4,000	-	-	-	-	-	-	-	-	4,000
1168 - Bookmobile	-	-	-	-	-	180,000	-	-	-	-	180,000
1170 - StoryWalks	-	-	-	6,000	6,000	6,000	-	-	-	-	18,000
1171 - Library Furniture Replacement	6,100	6,200	6,350	6,500	6,600	6,750	6,900	7,000	7,100	7,200	66,700
1173 - Addition to Makerspace	10,000	-	10,000	-	-	-	-	-	-	-	20,000
1268 - Book Vending Machine	-	-	-	-	-	-	50,000	-	-	-	50,000
1269 - Smithville Library Outside Improvement - Meeting Places	-	-	-	-	-	-	-	-	-	40,000	40,000
<b>Planning &amp; Heritage</b>	<b>110,000</b>	<b>140,000</b>	<b>180,000</b>	<b>100,000</b>	<b>85,000</b>	<b>100,000</b>	<b>75,000</b>	<b>-</b>	<b>-</b>	<b>12,000</b>	<b>802,000</b>
175 - Economic Development Master Plan - Industrial Park	-	-	120,000	-	-	-	-	-	-	-	120,000
188 - Official Plan Update	85,000	-	-	-	-	-	75,000	-	-	-	160,000
453 - Municipal Comprehensive Review	-	-	-	100,000	-	-	-	-	-	-	100,000
454 - Zoning By-law Update	-	-	-	-	75,000	-	-	-	-	-	75,000
455 - Smithville and Township Trails and Corridors Master Plan	-	50,000	-	-	-	-	-	-	-	-	50,000
1057 - Agriculture/Agri-Tourism Opportunities/Climate Impact Assessment/Agricultural CIP	-	-	-	-	-	100,000	-	-	-	-	100,000
1213 - Affordable Housing Community Improvement Plan	15,000	-	-	-	-	-	-	-	-	-	15,000
1221 - Trees for All	10,000	10,000	10,000	-	-	-	-	-	-	-	30,000
1242 - Urban Forestry Strategy	-	-	50,000	-	-	-	-	-	-	-	50,000
1263 - Infill and Intensification Strategy	-	80,000	-	-	-	-	-	-	-	-	80,000
1273 - Energy Conservation & Demand Management Plan	-	-	-	-	10,000	-	-	-	-	12,000	22,000
<b>TOTAL CAPITAL BUDGET BY YEAR</b>	<b>10,439,650</b>	<b>11,889,100</b>	<b>28,223,900</b>	<b>3,774,750</b>	<b>17,636,000</b>	<b>7,804,350</b>	<b>12,170,200</b>	<b>20,121,250</b>	<b>23,200,000</b>	<b>25,590,900</b>	<b>160,850,100</b>

## Q1 Are you responding to this survey as a:

Answered: 126    Skipped: 0

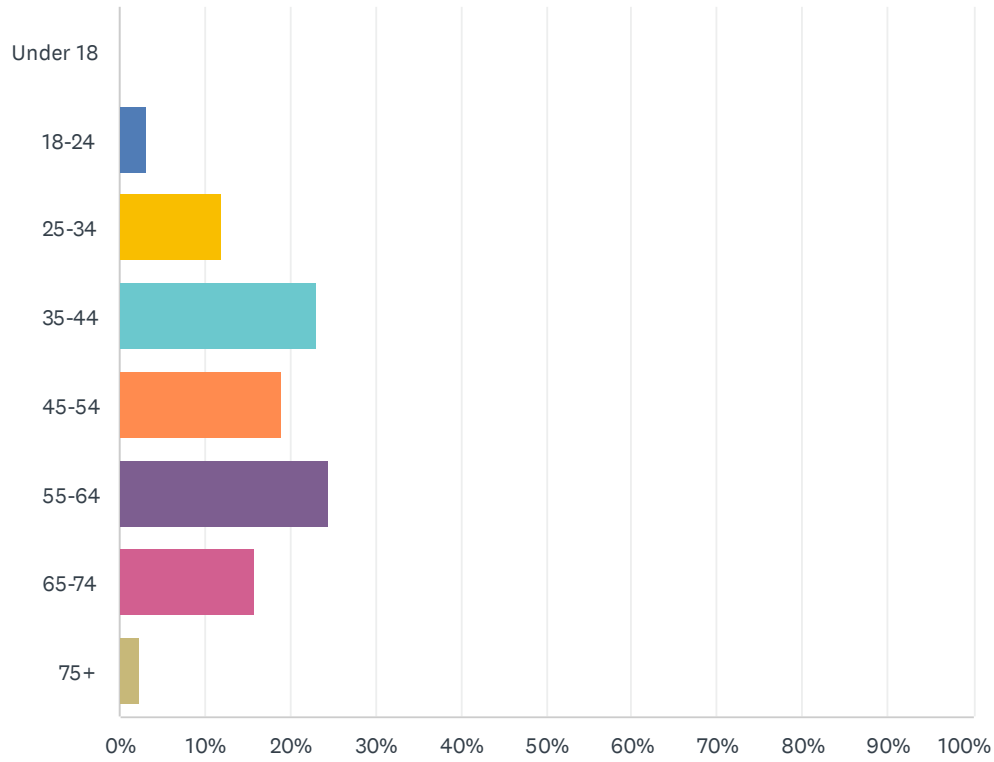


ANSWER CHOICES	RESPONSES	
Resident of West Lincoln	93.65%	118
Owner of Business in West Lincoln	0.79%	1
Stakeholder (i.e., association or service club doing work in West Lincoln)	0.79%	1
Other (please specify)	4.76%	6
<b>TOTAL</b>		<b>126</b>

#	OTHER (PLEASE SPECIFY)	DATE
1	test	1/9/2025 1:19 PM
2	Resident and business owner	1/8/2025 10:54 AM
3	me	1/7/2025 9:51 PM
4	Owner of Property in West Lincoln	1/6/2025 4:18 PM
5	Resident and Business owner	12/14/2024 7:54 AM
6	employee	12/12/2024 1:04 PM

## Q2 Which age category do you fall into?

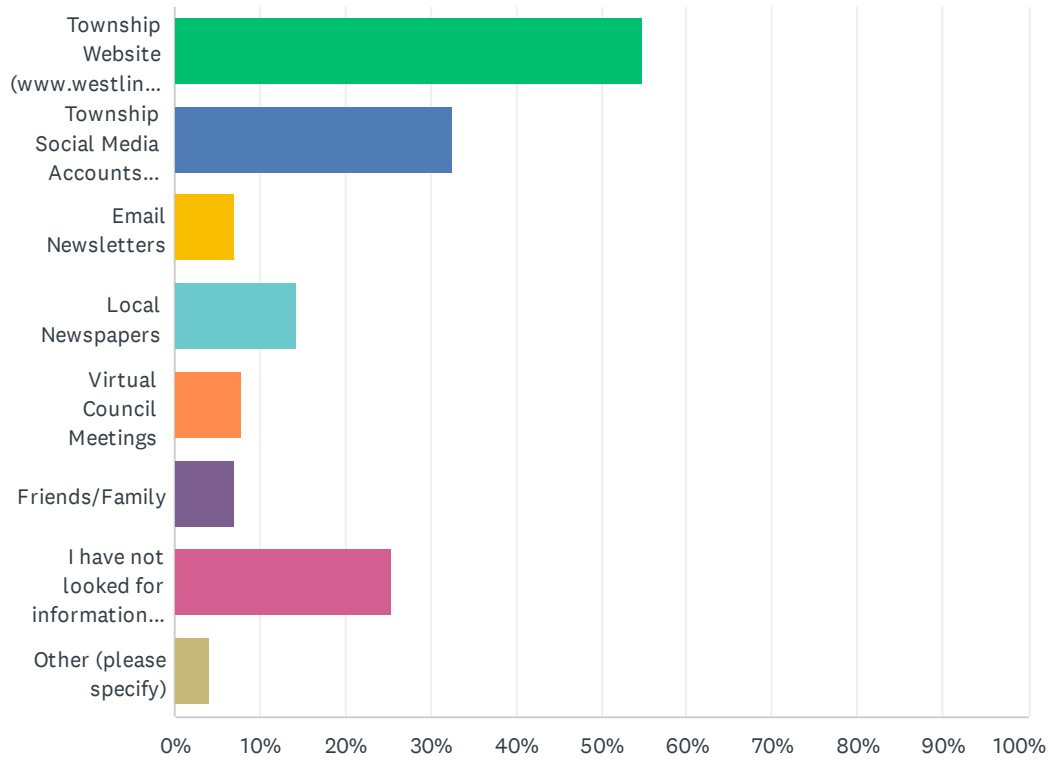
Answered: 126 Skipped: 0



ANSWER CHOICES	RESPONSES	
Under 18	0.00%	0
18-24	3.17%	4
25-34	11.90%	15
35-44	23.02%	29
45-54	19.05%	24
55-64	24.60%	31
65-74	15.87%	20
75+	2.38%	3
<b>TOTAL</b>		<b>126</b>

## Q4 Where do you go to receive information about the Township's budget?

Answered: 126 Skipped: 0



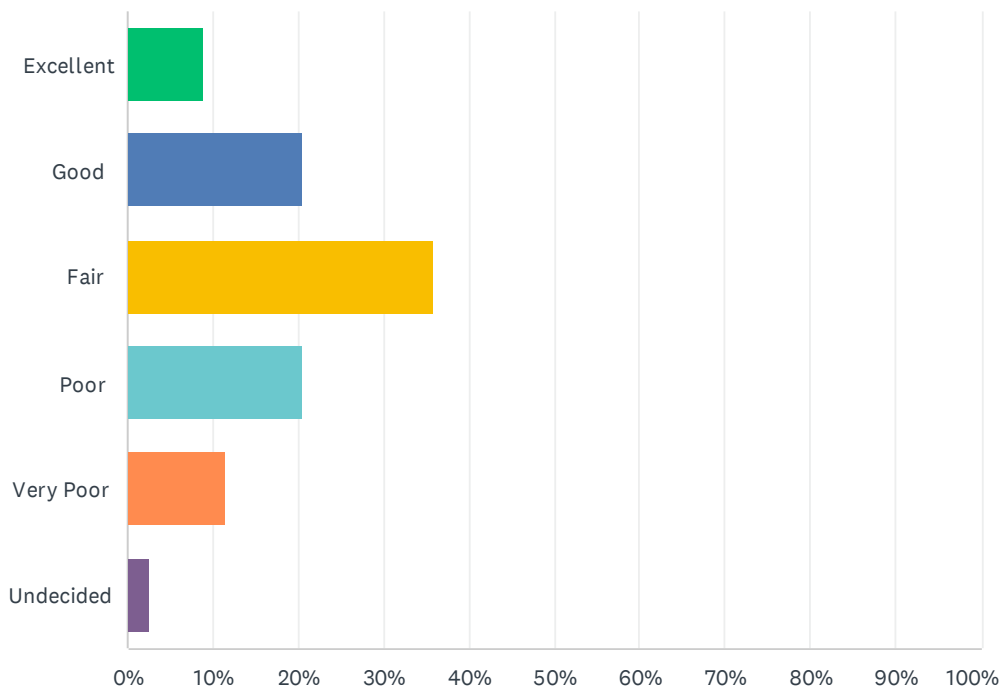
ANSWER CHOICES	RESPONSES	
Township Website (www.westlincoln.ca)	54.76%	69
Township Social Media Accounts (Facebook, X, Instagram)	32.54%	41
Email Newsletters	7.14%	9
Local Newspapers	14.29%	18
Virtual Council Meetings	7.94%	10
Friends/Family	7.14%	9
I have not looked for information about the Township budget before	25.40%	32
Other (please specify)	3.97%	5
Total Respondents: 126		

#	OTHER (PLEASE SPECIFY)	DATE
1	Mailed notices	1/8/2025 10:54 AM
2	Sign in front of Township offices	12/24/2024 6:58 PM
3	Television news	12/16/2024 10:39 AM
4	Community FB page	12/13/2024 11:00 AM



Q5 In 2024, the average assessment for a single-family home in the Township of West Lincoln was \$388,600 (based on a 2016 assessment date). Total property taxes totaled \$5,160 for such a property, with the urban area of the Township paying an additional \$72 for sidewalks and streetlights, for a total of \$5,232. The Township keeps 33% of the total property taxes collected to provide municipal services, or \$1,689 and \$1,761 respectively. Overall, how would you rate the value you are receiving in municipal services from your tax dollars?

Answered: 78 Skipped: 48



ANSWER CHOICES	RESPONSES	
Excellent	8.97%	7
Good	20.51%	16
Fair	35.90%	28
Poor	20.51%	16
Very Poor	11.54%	9
Undecided	2.56%	2
<b>TOTAL</b>		<b>78</b>

## Q6 Please explain the reasons for your rating.

Answered: 52    Skipped: 74

#	RESPONSES	DATE
1	I don't receive any of the services where we live yet I have significantly high property tax.	1/10/2025 3:56 PM
2	have only been a resident for 1 year. My only complaint is the flies and smell of manure. You need to do something about this.	1/10/2025 1:48 PM
3	Council is biased	1/10/2025 1:01 PM
4	Every year taxes keep going up	1/9/2025 4:28 PM
5	No concerns except the taxes we pay are very high	1/9/2025 1:33 PM
6	The Township does a good job with the funds available.	1/9/2025 11:18 AM
7	Most Services have been satisfactory, however the condition of our road is horrendous, and has cost us thousands in car repairs. The road should be paved, and STOP wasting time and tax payers money on stone and grading that doesn't last more that 3 days.	1/9/2025 9:10 AM
8	I have no public transit, no professional fire department, no indoor swimming pool, no friendly outdoor spaces, no outdoor tennis or pickleball courts... As a condo corp. we own our own street, lights, sewers, and receive no snow removal. But we get no break in our taxes.	1/9/2025 8:44 AM
9	Goods and services don't match what we're paying.	1/8/2025 10:02 PM
10	Taxes are far too high for value recieved.	1/8/2025 6:05 PM
11	Feels like even though we have a community centre not a lot is offered for recreation or cancelled due to lack of involvement or awareness. If I want to participate in an exercise class I find myself driving to peach king centre	1/8/2025 4:43 PM
12	The only service I received was road clearing and garbage/recycling (which is regional, to town based).	1/8/2025 3:47 PM
13	In some ways I see the township making wise choices with the money like the roads, sidewalk, and watermain work done in the Killins area and the walkway by Ellis to Canborough, but in other ways, I see maintenance not being done well or properly when it comes to the gardens on the road boulevards and at parks. I would also like to see more funds, time, and energy focusing on repairs to roads and walkways and less on bureaucracy and by-laws	1/8/2025 2:49 PM
14	It is high compared to friends taxes in other areas who get more for their tax dollars.	1/8/2025 1:45 PM
15	We still live on a dirt road, no car wash in town, no transportation for seniors just in our town, internet/cell service is terrible in Niagara region.	1/8/2025 11:04 AM
16	We are in need of sewer and waterlines so that more houses can be built. Also affordable housing is desperately needed in this community.	1/7/2025 6:40 PM
17	I am rural and have to have water shipped in, roads not always plowed timely in winter.	1/7/2025 6:14 PM
18	We have very high property taxes and poorly plowed streets, very few amenities like tennis courts, the sign in town that identifies our municipality is spelled with a lower case S, the town does not draw businesses that add to the local culture or community.	1/7/2025 9:54 AM
19	I've lived on a gravel road for 29 years	1/6/2025 8:04 PM
20	West Lincoln is well taken care of, with a great community center.	1/6/2025 8:02 PM
21	I do not use any municipal services other than police. I am not on sewer or town services for water. I truck my water. I am on septic and for garbage removal I take care of it with sea service provider	1/6/2025 6:02 PM
22	Town does a great job on snow removal and fire protection services	1/6/2025 6:01 PM

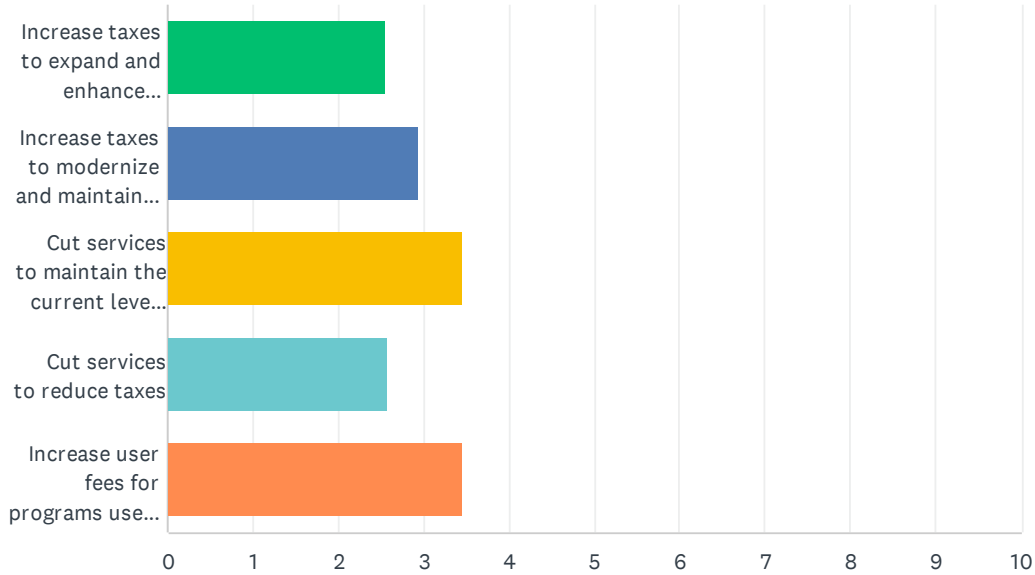


23	Owning a farm and reviving the farm tax credit makes a huge impact on our property taxes. If it weren't for this, I suspect our taxes would be significantly higher than necessary given what our neighbours pay for a 1/2 acre plot of land with a single family home.	1/6/2025 4:31 PM
24	There is usually a timely response to the needs in my subdivision, for example-snow clearing. I have had a couple of occasions needing to contact the Public Works Department and have not received a timely response or a response at all.	1/2/2025 8:41 AM
25	I own a country property. Although the township employees do a great job, the taxes have been going up staeadily with large increases and the value is no longer there.	1/1/2025 3:36 PM
26	I live in rural West Lincoln. It appears that urban services are prioritized in recent years and rural services are reduced or cut to help in balancing the budget. My area was promised road improvements several decades ago and still have not become any closer to reality. Rural infrastructure improvements have been scaled back and/or cancelled in recent years in order to complete major expenditures in the urban area that seem to get priority.	12/26/2024 9:42 AM
27	I think some of the money could be used in a better way	12/26/2024 12:03 AM
28	Rural road maintenance and winter cleaning.	12/25/2024 12:51 PM
29	We get lack of services for tax rates paid. Bi-monthly garbage pickup. Dirt roads, no water, sewer. What value am I getting? Nothing worth the cost. Neighbours who do not pay their fair share because their homes are still assessed at 1930 value yet have reno's without permits.	12/22/2024 1:41 PM
30	I feel basics seem covered with room for improvements	12/21/2024 2:09 PM
31	Always room to improve.	12/21/2024 10:28 AM
32	More sidewalks	12/21/2024 9:55 AM
33	I live in a condo community where the roads, sidewalks, lighting are privately owned. We pay for our own snow removal & road repairs. I believe we do not receive property tax discounts for this.	12/21/2024 8:17 AM
34	Our lane-way used to get plowed in the winter and graded in the summer, last couple years it has not.	12/17/2024 11:10 PM
35	Snowclearing roads and sidewalks. Use of the community centre. Canada Day celebrations.	12/17/2024 10:33 PM
36	Living in the country, it does not seem like we get many services. Besides snow removal and road maintenance, the municipal services are limited. Recreation services are centred in Smithville, so it is harder to access because of the distance. I do love and appreciate our local library branches and everything they do.	12/17/2024 10:06 PM
37	Our streets are kept clean, parks are kept neat, employees look like they are acutally working when out and about. good response when a letter of concern has been submitted.	12/17/2024 5:16 PM
38	considering how little the Township actually retains it does a good job	12/17/2024 9:46 AM
39	Very pleased with the services received for the taxes I currently receive.	12/16/2024 11:26 AM
40	We live in the hamlet of Boyle and feel like we receive very little service here.	12/16/2024 5:27 AM
41	Too much money for the services received	12/14/2024 7:04 PM
42	Since 2012 I've seen numerous new subdivisions which burden the existing infrastructure. The developers need to be charged higher fees for the additional pressure on existing infrastructure.	12/14/2024 2:02 PM
43	Times are tough right now.	12/14/2024 9:00 AM
44	We see very little publicized about where our taxes go, except for street lights and roundabouts and other unnecessary things when the money could be used better, such as damaged roads.	12/13/2024 8:58 PM
45	Taxes are too high do not want a increase	12/13/2024 8:53 PM
46	love where we live and the support we receive	12/13/2024 4:21 PM
47	I have no complaints about services. I am curious about staff salaries.	12/13/2024 11:26 AM

48	Not enough affordable housing for people wanting to downsize and our young people. We need some apartments. To many million \$ homes being built.	12/13/2024 9:35 AM
49	I enjoy my taxes going to improve services in our town.	12/13/2024 8:08 AM
50	.	12/12/2024 6:08 PM
51	Rural residents do not benefit from urban beautification and amenities.	12/12/2024 4:22 PM
52	i do not have any municipal services beyond road clearing. I pay for my own garbage removal services. We do not have sidewalks, sewage or water.	12/12/2024 1:12 PM

**Q7 To balance the budget, as required by law, the Township has several options to consider. Please rank the following options in order of preference, 1 being the highest.**

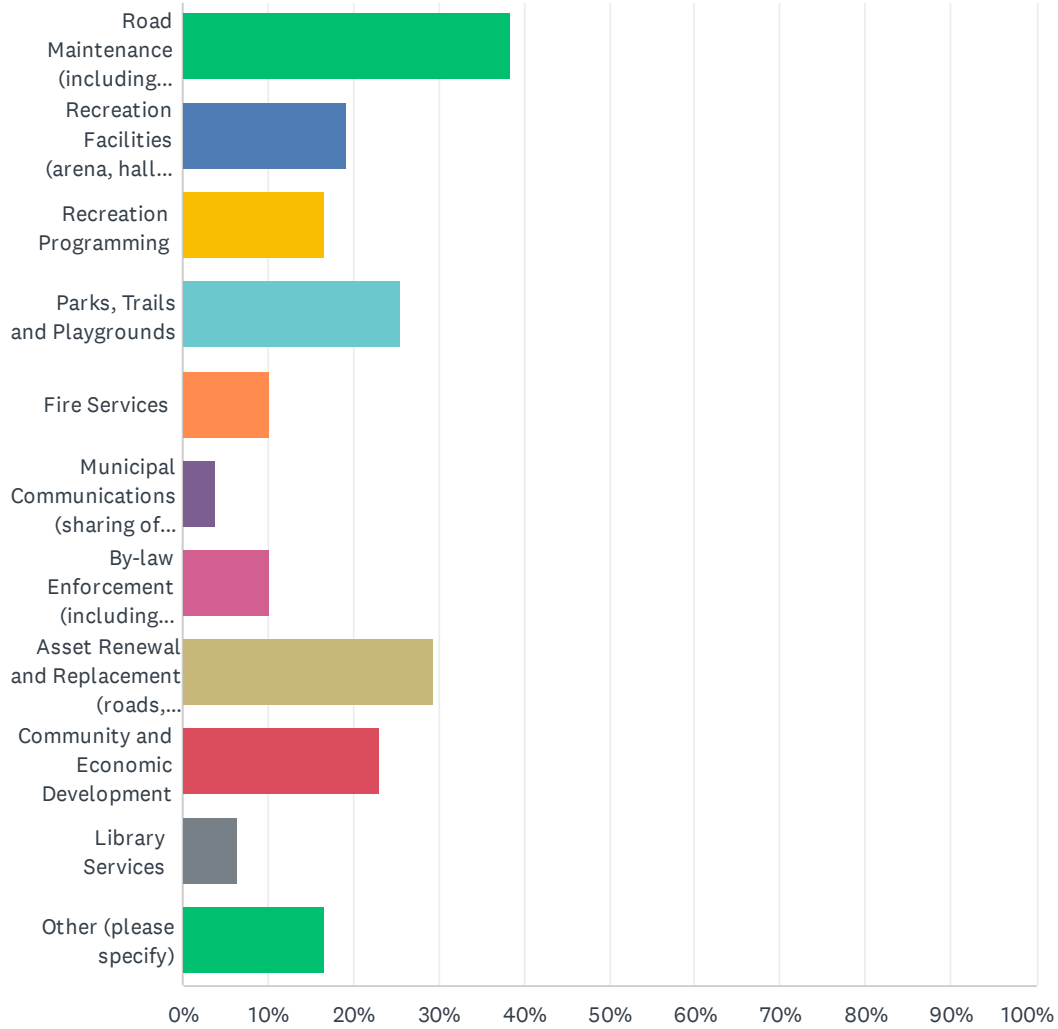
Answered: 78 Skipped: 48



	1	2	3	4	5	TOTAL	SCORE
Increase taxes to expand and enhance services	15.38% 12	12.82% 10	17.95% 14	20.51% 16	33.33% 26	78	2.56
Increase taxes to modernize and maintain services	15.38% 12	21.79% 17	19.23% 15	29.49% 23	14.10% 11	78	2.95
Cut services to maintain the current level of taxes	20.51% 16	34.62% 27	19.23% 15	20.51% 16	5.13% 4	78	3.45
Cut services to reduce taxes	11.54% 9	15.38% 12	20.51% 16	24.36% 19	28.21% 22	78	2.58
Increase user fees for programs used by residents and the broader community	37.18% 29	15.38% 12	23.08% 18	5.13% 4	19.23% 15	78	3.46

## Q8 Select two (2) service areas where you would like to see improvements, and therefore more tax dollars spent.

Answered: 78 Skipped: 48

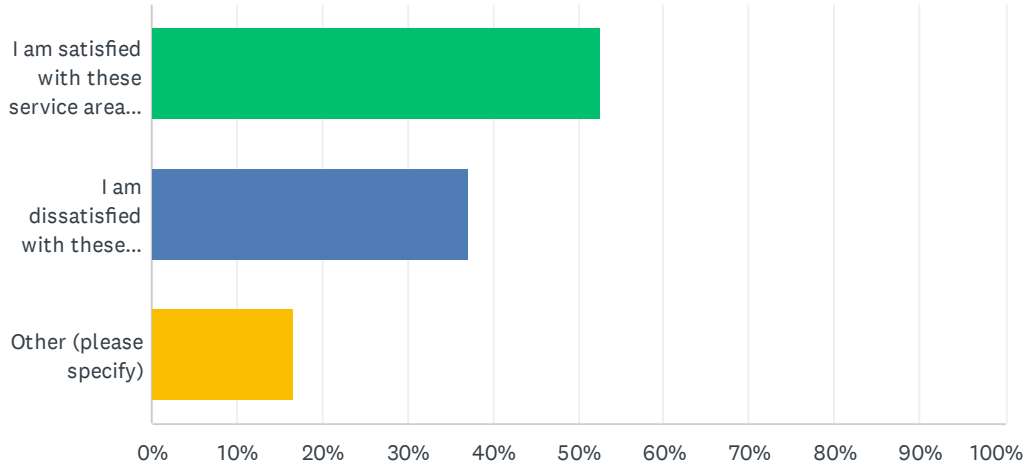


ANSWER CHOICES	RESPONSES	
Road Maintenance (including winter road maintenance)	38.46%	30
Recreation Facilities (arena, halls, sports fields, etc.)	19.23%	15
Recreation Programming	16.67%	13
Parks, Trails and Playgrounds	25.64%	20
Fire Services	10.26%	8
Municipal Communications (sharing of information and updates)	3.85%	3
By-law Enforcement (including parking enforcement and animal control)	10.26%	8
Asset Renewal and Replacement (roads, bridges, facilities, etc.)	29.49%	23
Community and Economic Development	23.08%	18
Library Services	6.41%	5
Other (please specify)	16.67%	13
Total Respondents: 78		

#	OTHER (PLEASE SPECIFY)	DATE
1	An indoor pool somewhere in the region. Outdoor parks that have more than just soccer fields.	1/9/2025 8:44 AM
2	Planning - increase permits and reduce the red tape to get things built. This is understood that as we are a 2 tier system there is more to this however it is important that this becomes an efficient and effective system with short timelines.	1/7/2025 6:40 PM
3	Pay your students who actually work an appropriate wage - don't give yourselves a pay wage to sit on your asses	1/6/2025 7:34 PM
4	Paving all existing Gravel Roads	1/6/2025 4:31 PM
5	Building affordable housing,	12/26/2024 12:03 AM
6	Would love to see the soccer fields prioritized. With now no working field lights and poor lawn maintenance and a large increase to the amount of youth players it would make sense to invest it in. Ideally a turf field would only help, bringing in income from neighboring townships via rental fees.	12/17/2024 11:10 PM
7	I do not feel there should be any increases. Maintain current	12/14/2024 8:12 AM
8	Run options out of caister center	12/14/2024 7:54 AM
9	Please don't increase taxes	12/13/2024 8:53 PM
10	Summer Care/March Break children availability- 1st offered to West Lincoln Residents Would love more walking/biking/rollerblading trails off the roads Love the fireworks and festivals	12/13/2024 4:21 PM
11	There is no need to spend more money for the sake of spending money	12/13/2024 10:19 AM
12	Rural high speed internet infrastructure	12/12/2024 4:22 PM
13	Efforts for new business start ups within the township to attract more businesses	12/12/2024 1:12 PM

## Q9 Please select why you believe more tax dollars should be spent on these two (2) service areas.

Answered: 78    Skipped: 48



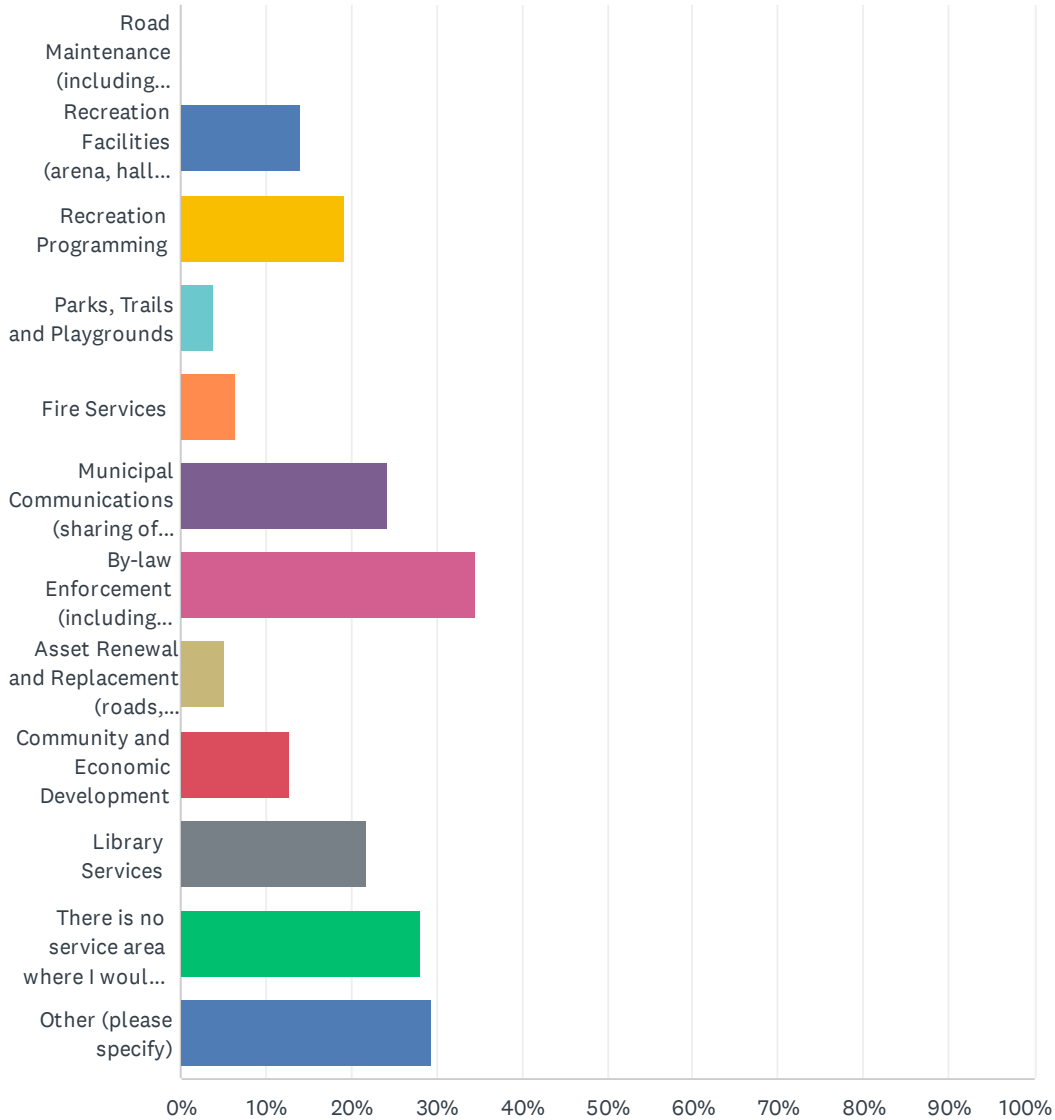
ANSWER CHOICES	RESPONSES	
I am satisfied with these service areas, however, I would welcome further enhancements.	52.56%	41
I am dissatisfied with these services and think they need improvements.	37.18%	29
Other (please specify)	16.67%	13
Total Respondents: 78		

#	OTHER (PLEASE SPECIFY)	DATE
1	More affordable access to families vs private rec	1/10/2025 3:56 PM
2	walkins free. however you need safe trails. specifcally the gravel trail that ends in a ditch. playing field that has no sidewalk access. sidewalks that are uneven. speeding traffic	1/10/2025 1:01 PM
3	The heart of a town comes from quality infrastructure. Maintain what we have and make areas where improvements are needed better.	1/8/2025 3:47 PM
4	Need more recreation programs and an indoor pool.	1/7/2025 1:27 PM
5	As stated, I live on a gravel road still after 29 years	1/6/2025 8:04 PM
6	Only reasonable place to spend money	1/6/2025 6:02 PM
7	Road Maintenance is kept at a respectable level. I would like to see more buisness development to increase the tax base.	1/1/2025 3:36 PM
8	Recreation programs for all age groups and consistent availability of activity learning. Bylaw enforcement has been woeful in Smithville... particularly for noise... no enforcement.	12/17/2024 10:33 PM
9	I am satisfied with Fire Services, I just think they should have more funds. Regarding Recreation Facilities, we need something in the west end of the municipality -Caistor Area	12/17/2024 9:46 AM
10	More recreation services and activities needed for area senior citizens.	12/16/2024 11:26 AM
11	Hard to find trails in the area	12/14/2024 7:54 AM

12	Don't increase budget	12/13/2024 8:53 PM
13	I'm satisfied with services. No enhancement is required.	12/13/2024 10:19 AM

### Q10 Select two (2) service areas where you would like to see services reduced, and therefore fewer tax dollars spent.

Answered: 78 Skipped: 48





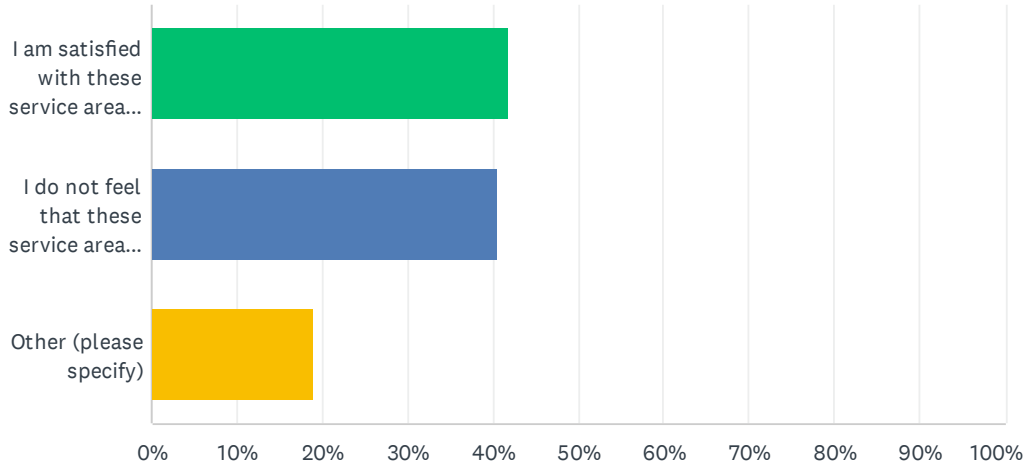
ANSWER CHOICES	RESPONSES	
Road Maintenance (including winter road maintenance)	0.00%	0
Recreation Facilities (arena, halls, sports fields, etc.)	14.10%	11
Recreation Programming	19.23%	15
Parks, Trails and Playgrounds	3.85%	3
Fire Services	6.41%	5
Municipal Communications (sharing of information and updates)	24.36%	19
By-law Enforcement (including parking enforcement and animal control)	34.62%	27
Asset Renewal and Replacement (roads, bridges, facilities, etc.)	5.13%	4
Community and Economic Development	12.82%	10
Library Services	21.79%	17
There is no service area where I would like to see services reduced	28.21%	22
Other (please specify)	29.49%	23
Total Respondents: 78		

#	OTHER (PLEASE SPECIFY)	DATE
1	I don't feel there are enough services, so no need to reduce any	1/10/2025 1:48 PM
2	the arena is a huge debt hole	1/10/2025 1:01 PM
3	I don't want to see reductions	1/9/2025 11:18 AM
4	By-law is non existent in West Lincoln so we can eliminate that. Libraries are a thing of the past. Have a look inside our library at any time .... it's empty.	1/9/2025 8:44 AM
5	No comment	1/8/2025 4:43 PM
6	Don't want to see services reduced just kept local	1/8/2025 11:04 AM
7	Cutting anything will have cause and effect.	1/7/2025 6:40 PM
8	Most services are not even seen or used by rural people, some have no way of accessing them	1/7/2025 6:14 PM
9	n/a	1/7/2025 1:27 PM
10	As per the message above	1/6/2025 8:02 PM
11	Stop increasing taxes so you top hot shots get more money to do nothing. Pay the people who actually work an appropriate wage	1/6/2025 7:34 PM
12	Spending on woke propoganda	12/26/2024 12:03 AM
13	No service reduction	12/18/2024 9:09 PM
14	There is no service that I would want to reduce	12/17/2024 5:16 PM
15	I don't think any service area should be reduced	12/17/2024 9:46 AM
16	Cannot say i know enough	12/14/2024 7:04 PM
17	Don't reduce; leave as is.	12/14/2024 9:00 AM
18	Don't spend more	12/13/2024 8:53 PM
19	I like what we have to offer	12/13/2024 4:21 PM

20	Speed cameras	12/13/2024 11:28 AM
21	Staff salaries and benefits	12/13/2024 11:26 AM
22	Township staff	12/13/2024 9:35 AM
23	All these areas are important to maintain	12/13/2024 8:08 AM

## Q11 Please select why you believe fewer tax dollars should be spent on these two (2) service areas.

Answered: 74   Skipped: 52



ANSWER CHOICES	RESPONSES	
I am satisfied with these service areas and think that tax dollars would be better used on other areas.	41.89%	31
I do not feel that these service areas require as much as attention as the Township is giving them.	40.54%	30
Other (please specify)	18.92%	14
Total Respondents: 74		

#	OTHER (PLEASE SPECIFY)	DATE
1	I don't want to see reductions	1/9/2025 11:18 AM
2	No comment	1/8/2025 4:43 PM
3	n/a	1/7/2025 1:27 PM
4	They require none of our money.	12/26/2024 12:03 AM
5	No need	12/22/2024 1:41 PM
6	I don't sense any area where spending can be reduced as I am unfamiliar with tge actual numbers	12/21/2024 2:09 PM
7	Parking is not enforced. Cars parked illegally for days and no tickets given.	12/19/2024 4:29 PM
8	I feel tax dollars are being spent properly	12/17/2024 5:16 PM
9	I don't think fewer dollars should be spent anywhere	12/17/2024 9:46 AM
10	We will not benefit from any tax increase in our area	12/16/2024 5:27 AM
11	Not sure but have to answer this question to continue	12/14/2024 7:04 PM
12	Increase fees on programs so they aren't subsidies and users pay for program	12/14/2024 7:54 AM
13	I am generally very pleased with services provided.	12/13/2024 11:26 AM
14	under utilized demonstrating lack of interest by townspeople	12/12/2024 1:12 PM

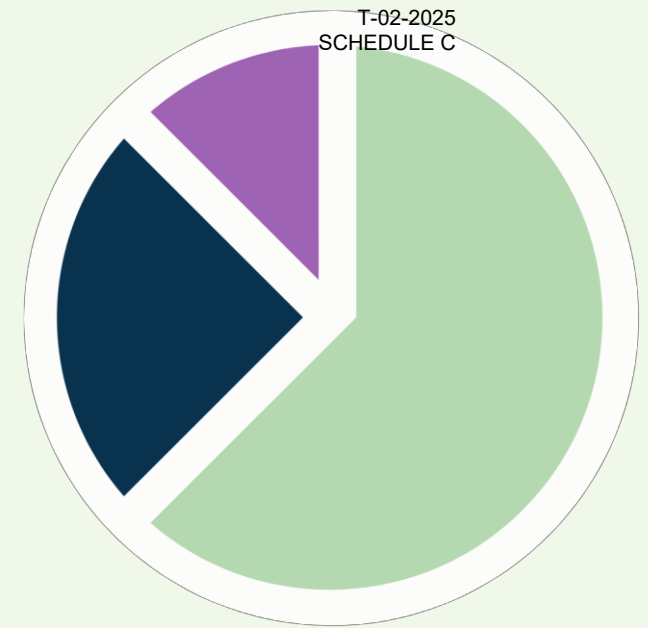
## Q12 Keeping in mind the Township is not responsible for waste collection, recycling, transit, police, ambulance, schools, health care or social housing, do you have any additional comments you would like to be considered in preparation of West Lincoln's 2025 budget?

Answered: 36   Skipped: 90

#	RESPONSES	DATE
1	The budget is the most important decision Council makes on an annual basis. I hope the Councillors take time to review and ask questions and be willing to make difficult decisions. Thank you for the opportunity to provide comments. Please spend our money wisely.	1/9/2025 11:18 AM
2	If the municipality is not responsible for all those things, then what are they going to? \$5000 per year is crazy for property taxes! It would be awesome to have them go down. Stretch the budget and penny pinch things to have the funds go further rather than constantly raising by significant percentages.	1/8/2025 10:02 PM
3	Please consider expanding the arena and building an indoor pool	1/8/2025 4:43 PM
4	I feel we could be doing more for local residents and stopping region from taking so much \$ from our township. Roads, transportation, senior living options etc	1/8/2025 11:04 AM
5	Affordable housing Application costs for developing.	1/7/2025 6:40 PM
6	Recreation programs are important. Also, investment and zoning for a multi business plaza with an affordable grocery store would be great.	1/7/2025 1:27 PM
7	The baseball diamond by the community centre needs work and to be fixed.	1/6/2025 9:04 PM
8	Pave our roads and maintain our roads!! Our roads are disgusting.	1/6/2025 8:04 PM
9	Give yourselves a pay cut and the employees who actually work more money. Don't spend thousands of dollars on a party tent cause "it's in the budget". Give your employees a bonus	1/6/2025 7:34 PM
10	Reduce staffing at office. You are bloated. There is no reason why a small township requires the number of administrative personnel who are not in the office.	1/6/2025 6:02 PM
11	Lower taxes. Since we moved in taxes have been going up every year	1/6/2025 6:01 PM
12	Continuous increases to our taxes year after year is unacceptable. Balancing the budget doesn't mean much if all that is being done to achieve this is increasing the limit to which money can be spent. It's time to trim "the fat" and get back to the basics.	1/6/2025 4:31 PM
13	Do not enhance NRT service within West Lincoln. It is a very costly venture already, which I would prefer the township not be a part of at all, but I also do understand some people do need it.	1/1/2025 3:36 PM
14	I feel that the creation of additional senior staff positions in excess of 300,000/year prior to the actual discussion of the complete 2025 budget was inappropriate. West Lincoln has very little assesment growth for 2025 and this extra annual expense is going to increase taxes substantially when combined with other increases in operational costs. Residents were already told in 2024 that the 2025 budget process would be difficult. Staffing increases of this magnitude are not appropriate at this time. It was also unacceptable to quietly have these staff positions pre-approved and hiring move forward prior to discussion on the complete budget. I appreciate that we have a new CAO with new ideas, but Council and the CAO must not lose site of the increasing annual costs to operate the municipality with only negligible increases in assessment.	12/26/2024 9:42 AM
15	I would like the the Township to seriously consider the negative impacts building more houses in our community brings including but not limited to: more traffic, more bad drivers, rise of theft including cars, abuse of wonderful services provided by the Township, longer wait times for services, bigger classroom sizes. Yes we would like to welcome more people to West Lincoln,	12/25/2024 6:26 PM

however we can see the effects of building too much too quickly in the GTA and should do all we can to avoid such poor planning. People who live in West Lincoln understand that there aren't a lot of amenities because we live in a small community so we will have to drive to them. We enjoy the small towns, how safe they are, how clean and well maintained they are. We want to keep that. We do not need to expand into huge cities like Hamilton, Mississauga, Toronto, etc

16	What value do I get for my taxes then? West Lincoln provides next to nothing then. Pave my road.	12/22/2024 1:41 PM
17	Nothing comes to mind	12/21/2024 2:09 PM
18	Bike/walking trails	12/21/2024 10:28 AM
19	Just more of a focus on the soccer facilities to accommodate the growing interest and need.	12/17/2024 11:10 PM
20	None	12/17/2024 10:33 PM
21	Our library branches provide equitable access to knowledge and resources that should be accessible by everyone. The many workshops and programs our libraries provide for free should be expanded. They are the heartbeat of our community.	12/17/2024 10:06 PM
22	This Township has been spending a lot of money on roads, I think our roads are fine. I would like to see Caistor have more recreation. Also, need to pressure Region to have police patrol our roads more.	12/17/2024 6:18 PM
23	a dog park would be nice, perhaps random adult supervision at the skate board area to control and diminish bad lanuage and the leaving of garbage, (water bottles, etc)	12/17/2024 5:16 PM
24	Focus on modernizing and being efficient- use our tax dollars wisely. Stop the fixation on roads, there is more than that to our Township	12/17/2024 9:46 AM
25	Build a designated Senior Citizen Centre, much like in Grimsby, Winona and Stoney Creek. Thus creating more opportunities for Seniors to socialize and share common interests. Need more than just the Smithville Legion and programs at the WLCC.	12/16/2024 11:26 AM
26	Maintain funding for recreation and libraries as these are the only community building activities available for families. Too far for us to attend but necessary for any healthy community	12/16/2024 5:27 AM
27	Each town within Niagara region needs a stronger voice on regional council. The regional tax increases over the last 10 years is absolutely unacceptable.	12/14/2024 2:02 PM
28	More police services are needed here.	12/14/2024 9:00 AM
29	A deep dive into services and identify where more efficiencies, use of time and resources could lead to a reduction in cost. Increasing our industrial and commercial tax revenue and allowing the development of residential areas to move forward should be a top priority. I feel property standards needs to be on top of the radar. I am noticed a lack of standard on many rural properties.	12/14/2024 8:12 AM
30	Moderate tax increases are not a huge problem. However, increases of nearly 1000 dollars in a year is frankly ridiculous for how little we see from it	12/13/2024 8:58 PM
31	Please be responsible with tax dollars	12/13/2024 8:53 PM
32	Salary increases need to slow down from what I have seen in the news. People in our community are struggling to make ends meet. Leaders should not be taking more from them for themselves	12/13/2024 11:26 AM
33	Please keep your roll in the community simple.	12/13/2024 10:19 AM
34	No	12/13/2024 8:08 AM
35	Stop wasteful spending on rural luxury roads with a dozen or less homes jacking up taxes and pushing seniors out of the community.	12/12/2024 6:08 PM
36	make it an affordable community. we live here because we prefer to be rural and typically are self-sufficient people. Any increase should be focused on those in the urban boundry where individuals are focused on infrastructure services.	12/12/2024 1:12 PM



# Township of West Lincoln

PRESENTATION OF DRAFT 2025 OPERATING AND CAPITAL BUDGET

January 27, 2025

Introduction and Background

2025 Operating Budget


2025 Capital and Special Projects

2025 Levy Impacts

Long Term Capital and Reserves Forecast



# Agenda



# Budget Principles

- Reserve contributions and withdrawals align with the Township Reserve Policy
- Infrastructure Funding Gap is being addressed
- Prepared with consideration to the Township's financial needs from 2025 to 2034
- Budget must be balanced (revenues = expenditures)
- Alignment to Township's Corporate Strategic Plan
- Concerted effort to keep operating budgets below or aligned with 2024 average inflation rate of 2.4%



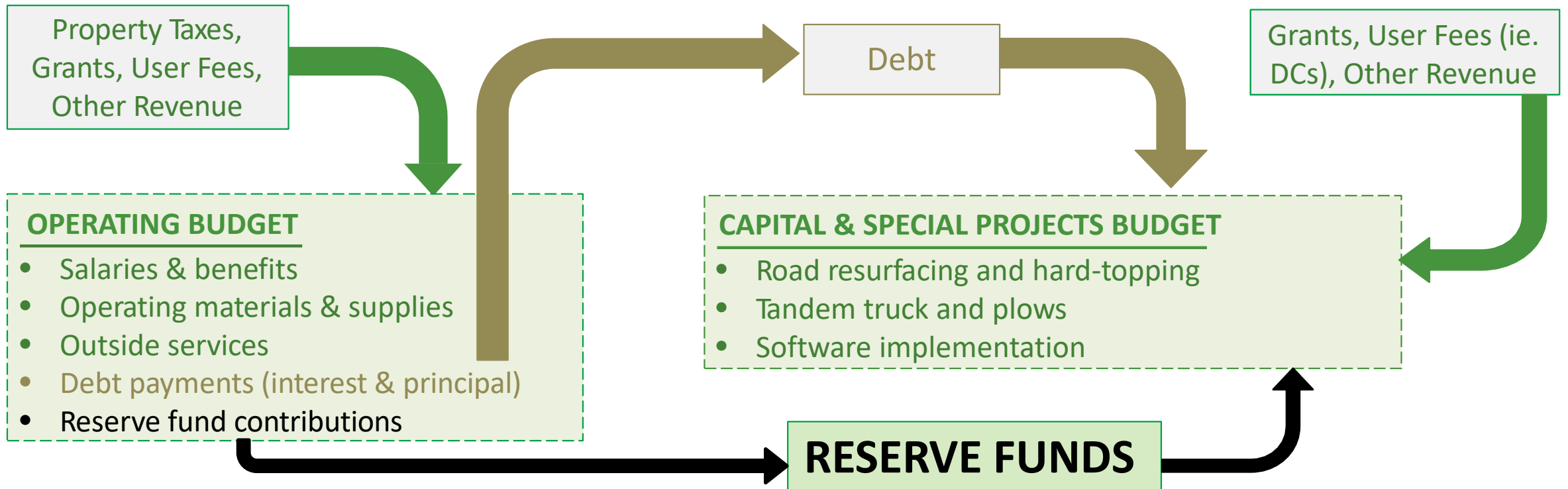


# Our Corporate Strategic Plan Themes

1. Build a safe, connected, caring and active community
2. Champion strategic and responsible growth
3. Enrich our strong agricultural legacy
4. Foundational: Advance organizational capacity and effectiveness

# How Do The Operating and Capital Budgets Work Together?

- Two budgets prepared by Administration: Operating and Capital & Special Projects

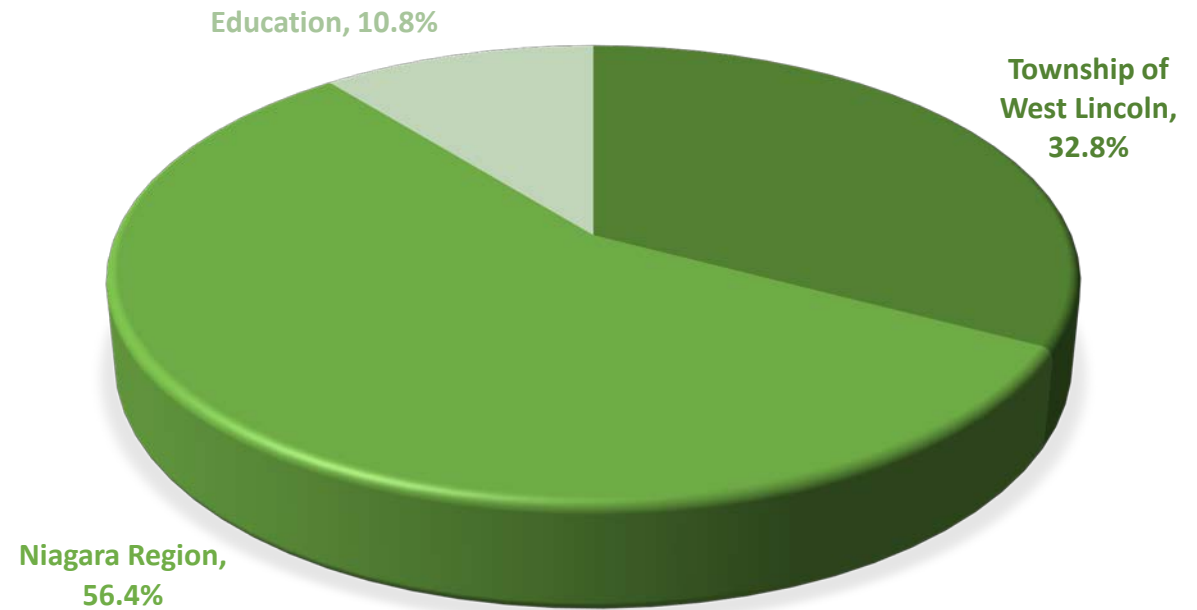




# Rate-Supported Service Areas

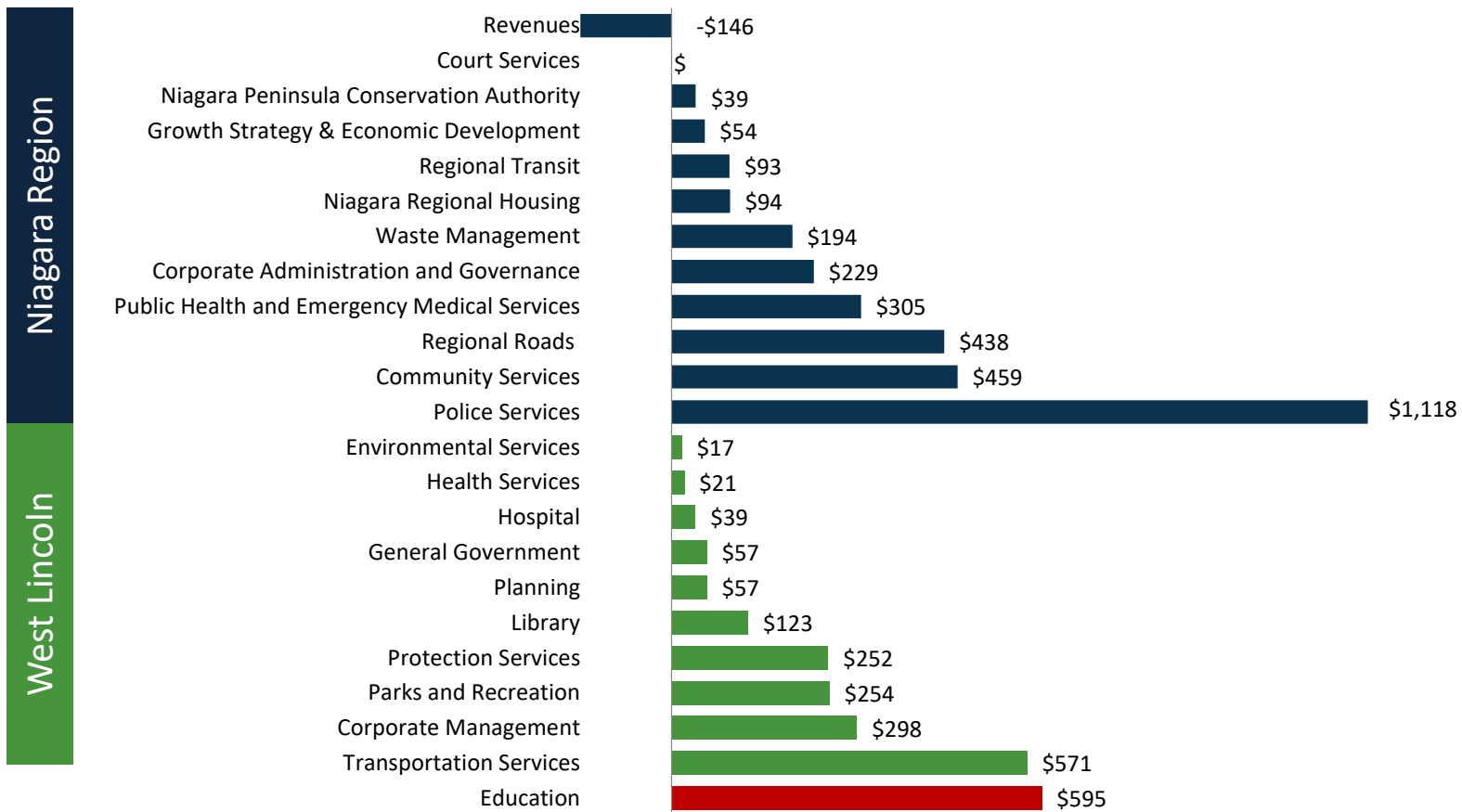
- The following service areas are self-funded, where revenues must cover expenditures:
  - Building, Water and Wastewater (sewer)
- Any surplus or deficit is either transferred to or from the appropriate reserves
- Equipment Costs are allocated to Road Maintenance, Winter Control, Arena, Water, Sewers, Recreation and Urban Sidewalks
- An allocation of overhead costs from Corporate Services and Transportation Services are charged to the rate-supported budgets

- The below chart represents the estimated breakdown of the 2025 property tax bill, by taxing authority:

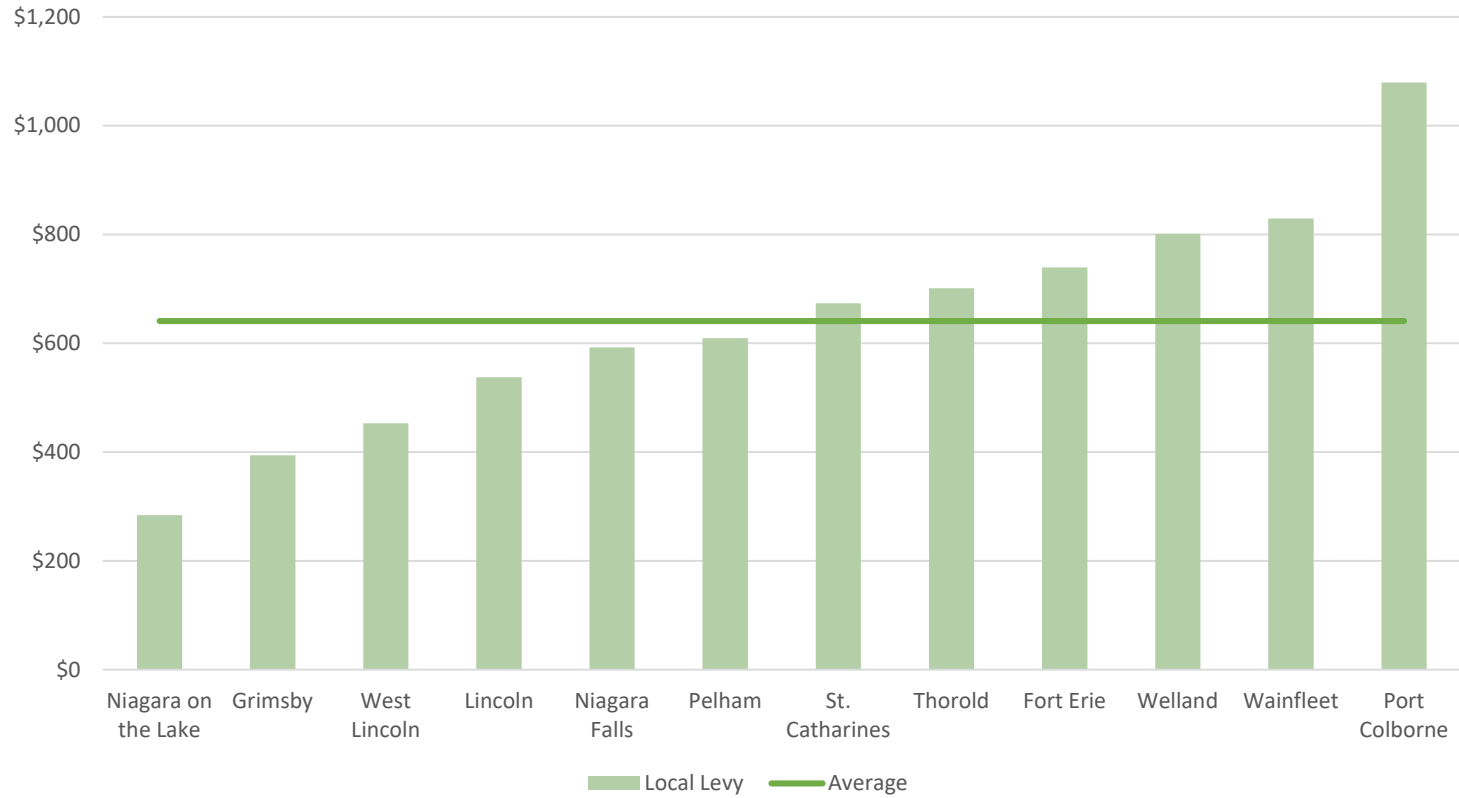


# 2025 Property Tax Distribution

# What Did 2024 Property Taxes Pay For?



Local Levy (Residential) for \$100,000 of Assessment




# 2024 Property Tax Comparator

# 2024 Affordability Metrics

Municipality	2024 Estimated Average Household Income	2024 Average Residential Property Taxes	Property Taxes as a % Household Income	Residential Water/Sewer Costs (average 200 m <sup>3</sup> )	Property Taxes & Water/Sewer as a % Household Income
<b>West Lincoln</b>	<b>\$136,336</b>	<b>\$4,922</b>	<b>3.6%</b>	<b>\$1,370</b>	<b>4.6%</b>
Grimsby	\$140,321	\$5,277	3.8%	\$890	4.4%
Pelham	\$152,722	\$5,822	3.8%	\$1,195	4.6%
Thorold	\$102,396	\$4,051	4.0%	\$1,363	5.3%
Lincoln	\$134,846	\$5,396	4.0%	\$1,536	5.1%
Niagara on the Lake	\$140,702	\$5,872	4.2%	\$1,392	5.2%
Fort Erie	\$97,431	\$4,205	4.3%	\$1,744	6.1%
Niagara Falls	\$96,975	\$4,196	4.3%	\$1,219	5.6%
Welland	\$90,426	\$3,940	4.4%	\$1,511	6.0%
St. Catharines	\$95,846	\$4,296	4.5%	\$1,254	5.8%
Port Colborne	\$94,647	\$4,327	4.6%	\$1,898	6.6%
Wainfleet	\$120,422	\$5,874	4.9%	\$0	4.9%
<b>Niagara Average</b>	<b>\$116,923</b>	<b>\$4,848</b>	<b>4.1%</b>	<b>\$6,129</b>	<b>5.2%</b>
<b>Provincial Average</b>	<b>\$124,639</b>	<b>\$4,522</b>	<b>3.7%</b>	<b>\$5,894</b>	<b>4.9%</b>

- West Lincoln has the **lowest** property taxes as a percentage of household income, in comparing against other local Niagara municipalities.
- West Lincoln is 3<sup>rd</sup> lowest when combined with water & sewer costs.

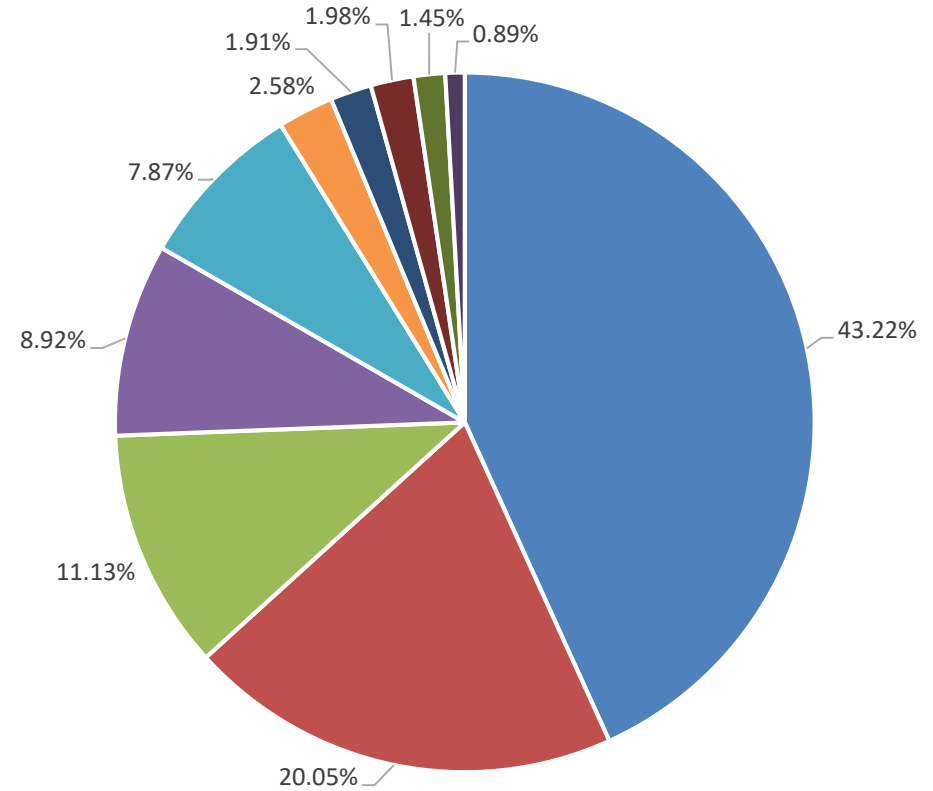


# Budget 2025 – Key Factors

- Due to assessment growth of 1.01%, the first \$97,772 of increase to the overall tax levy has no impact to property owners
- An expenditure increase/decrease of \$97,091 equates to a 1% change in the tax levy
- A 1% change to the tax levy equates to an approximate \$16 change to the West Lincoln portion of taxes for an average residential home, with an assessment of \$390,400
- The Province continues to defer when a new assessment date will be introduced. This results in no assessment changes for the majority of property owners. Valuations are based on the assessment date of January 1, 2016

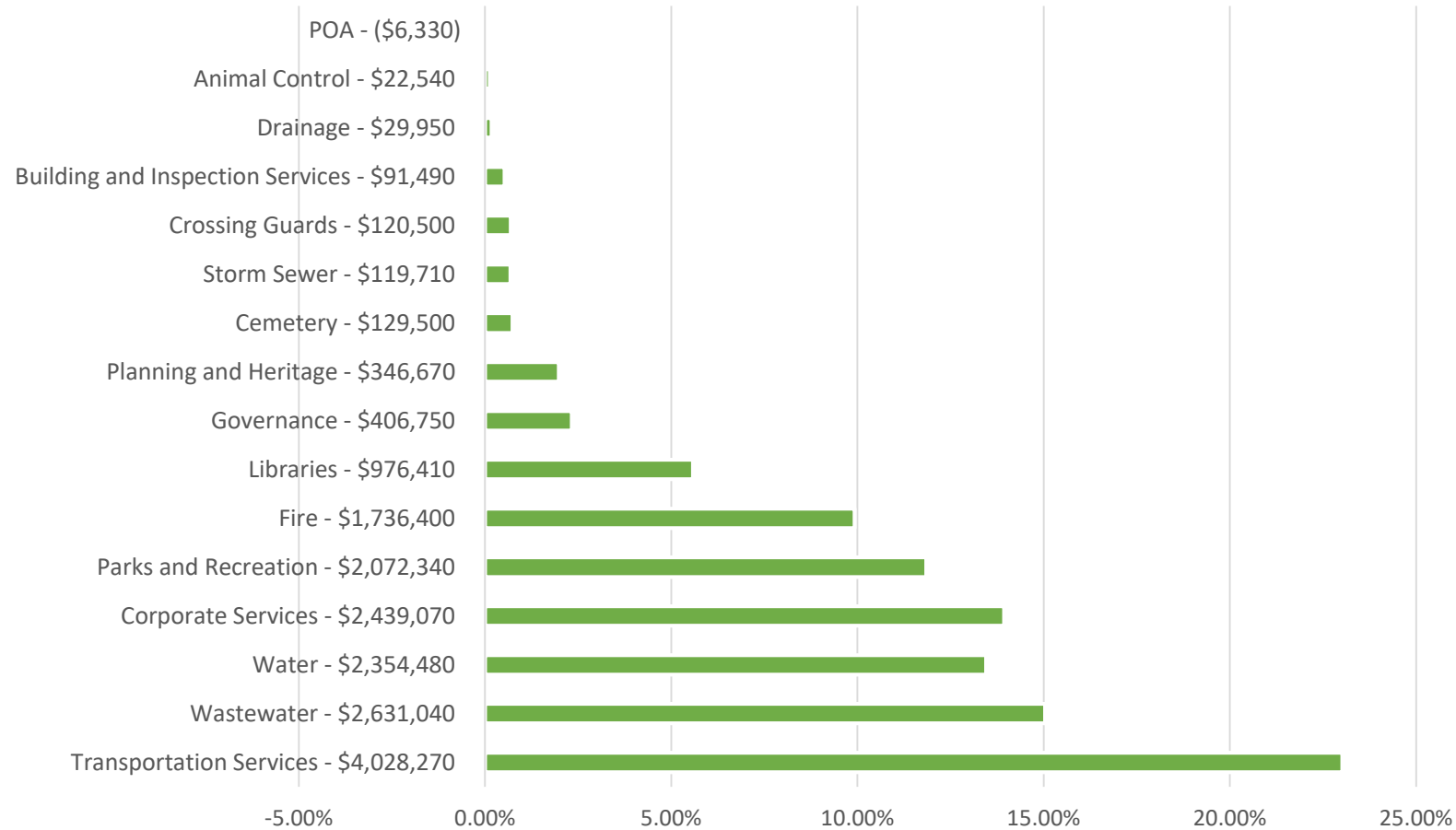


# 2025 Operating Budget Expenditures

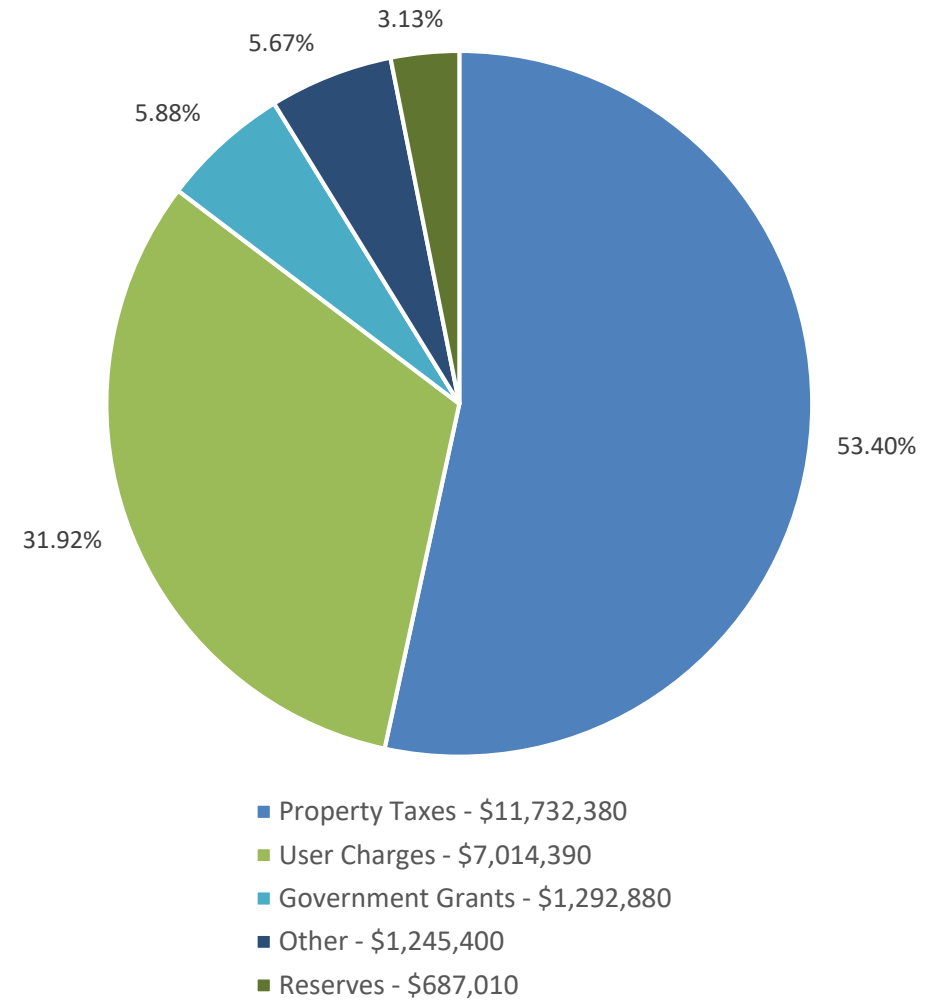


- Wages and Benefits - \$9,496,280
- Reserve Contributions - \$2,444,580
- Debenture Repayment - \$1,728,280
- Supplies and Equipment - \$419,310
- Administrative - \$319,610
- Contracted Services - \$4,404,480
- Repairs and Maintenance - \$1,959,940
- Utilities - \$567,130
- Insurance - \$436,050
- Other - \$196,400

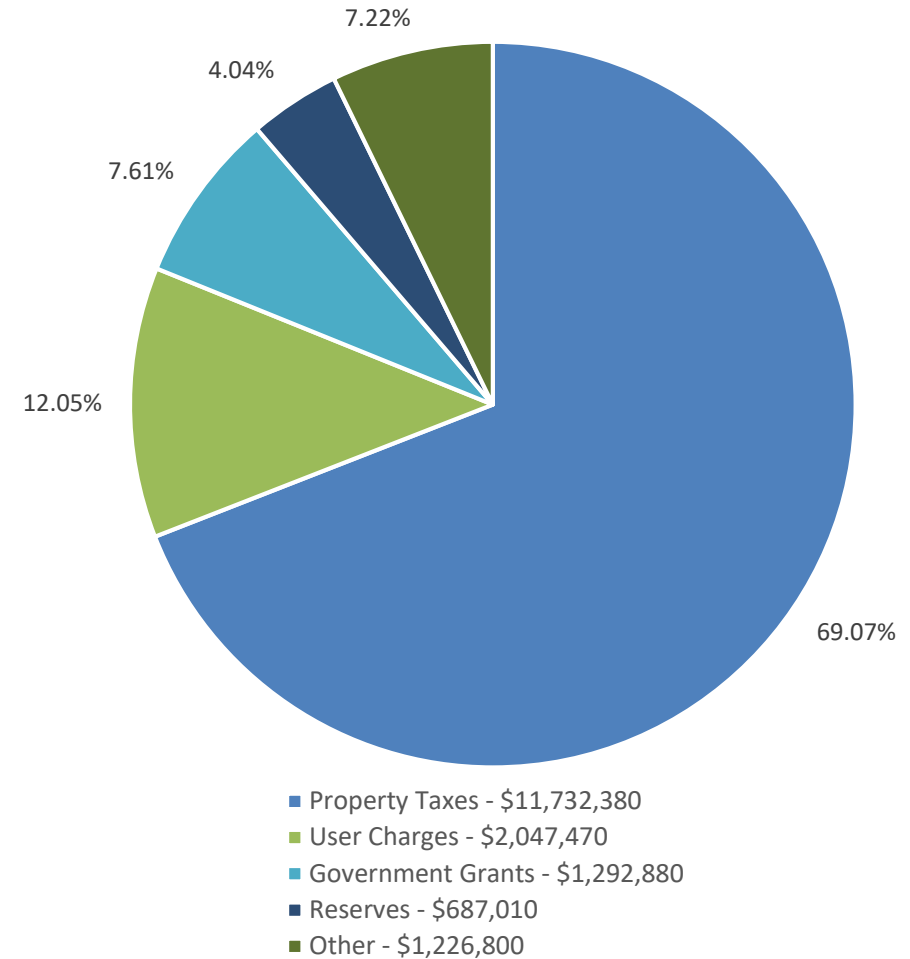
# 2025 Expenditures by Department



# 2025 Operating Budget Revenues



# 2025 Operating Budget Revenues - Tax Supported



# Overview of 2025 Operating Budget - Pressures

## INVESTMENT IN INFRASTRUCTURE

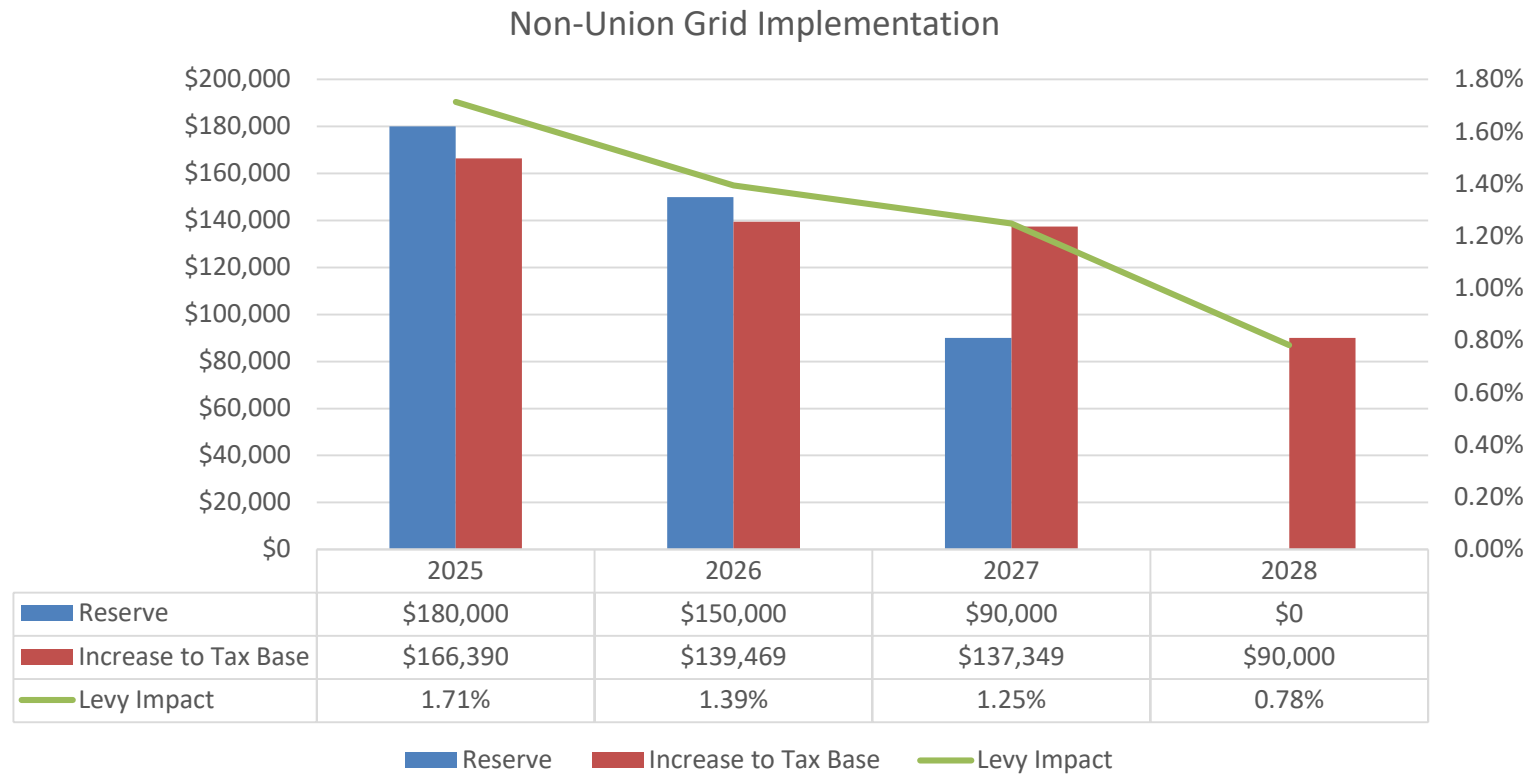
	<u>Budget Impact</u>	<u>Levy Impact</u>
• Reserve Increases to Fund Capital and Special Projects	• \$487,330	• 5.02%

# Overview of 2025 Operating Budget - Pressures

## INVESTMENT IN STAFF

	<u>Budget Impact</u>	<u>Levy Impact</u>
• Cost of Living Adjustments	• \$231,710	• 2.39%
• Non-Union Grid Implementation	• \$166,390	• 1.71%

# Overview of 2025 Operating Budget - Pressures



# Overview of 2025 Operating Budget - Pressures

## INVESTMENT IN STAFF

	<u>Budget Impact</u>	<u>Levy Impact</u>
• Cost of Living Adjustments	• \$231,710	• 2.39%
• Non-Union Grid Implementation	• \$166,390	• 1.71%
• Township of West Lincoln Staffing Level Enhancements:		
• Supervisor of Accounting – New FTE	• \$128,000	• 1.32%
• Director, Community and Protective Services – New FTE	• \$199,700	• 2.06%
• Loss of Developer Contribution for Planning Department Position	• \$60,000	• 0.62%
• Parks and Recreation Part Time Staff – Increase in Hours	• \$42,600	• 0.44%
• Reinstatement of Part Time Administrative Assistant (0.5 FTE)	• \$35,600	• 0.37%
• Library Board Staffing Level Enhancements:		
• Library Public Service Assistants – Increase in Hours and Rate	• \$41,300	• 0.43%



# Overview of 2025 Operating Budget - Pressures

## CONTRACTUAL OBLIGATIONS & GENERAL INFLATION

	<u>Budget Impact</u>	<u>Levy Impact</u>
• General Expenditure Inflation Increase	• \$95,200	• 0.98%
• Software Cost Increases	• \$41,350	• 0.43%

# Overview of 2025 Operating Budget - Pressures

## SERVICE LEVEL ENHANCEMENTS

	<u>Budget Impact</u>	<u>Levy Impact</u>
• Fire Services Emergency Services Coordination	• \$25,520	• 0.26%

# Overview of 2025 Operating Budget - Mitigation

## MITIGATING FACTORS

• Increase to OMPF Grant	• \$(186,700)	• (1.92)%
• Increase to Property Tax Penalty and Interest Revenue	• \$(40,000)	• (0.41)%
• Planning Department Increase in Revenues	• \$(23,210)	• (0.24)%
• Increase to Budgeted Dividend Revenue from PWPI	• \$(40,000)	• (0.41)%
• Increase to Recreation Programming and Facility User Fees	• \$(65,800)	• (0.68)%
• Increase in DC Funding for Fire Station 2 Debenture	• \$(76,330)	• (0.79)%
• Increase in DC Funding for Recreation Centre Debenture	• \$(263,300)	• (2.71)%
• Increase to Budgeted Donation from Wind Turbine Agreement	• \$(30,000)	• (0.31)%

# 2025 Water & Wastewater Rates

- This chart reflects the proposed water and wastewater (sewer) rate changes, to come into effect July 1, 2025.
- The consumptive rates are charged based on volume consumed.
- The water and sewer base rates are fixed and charged with each quarterly bill.

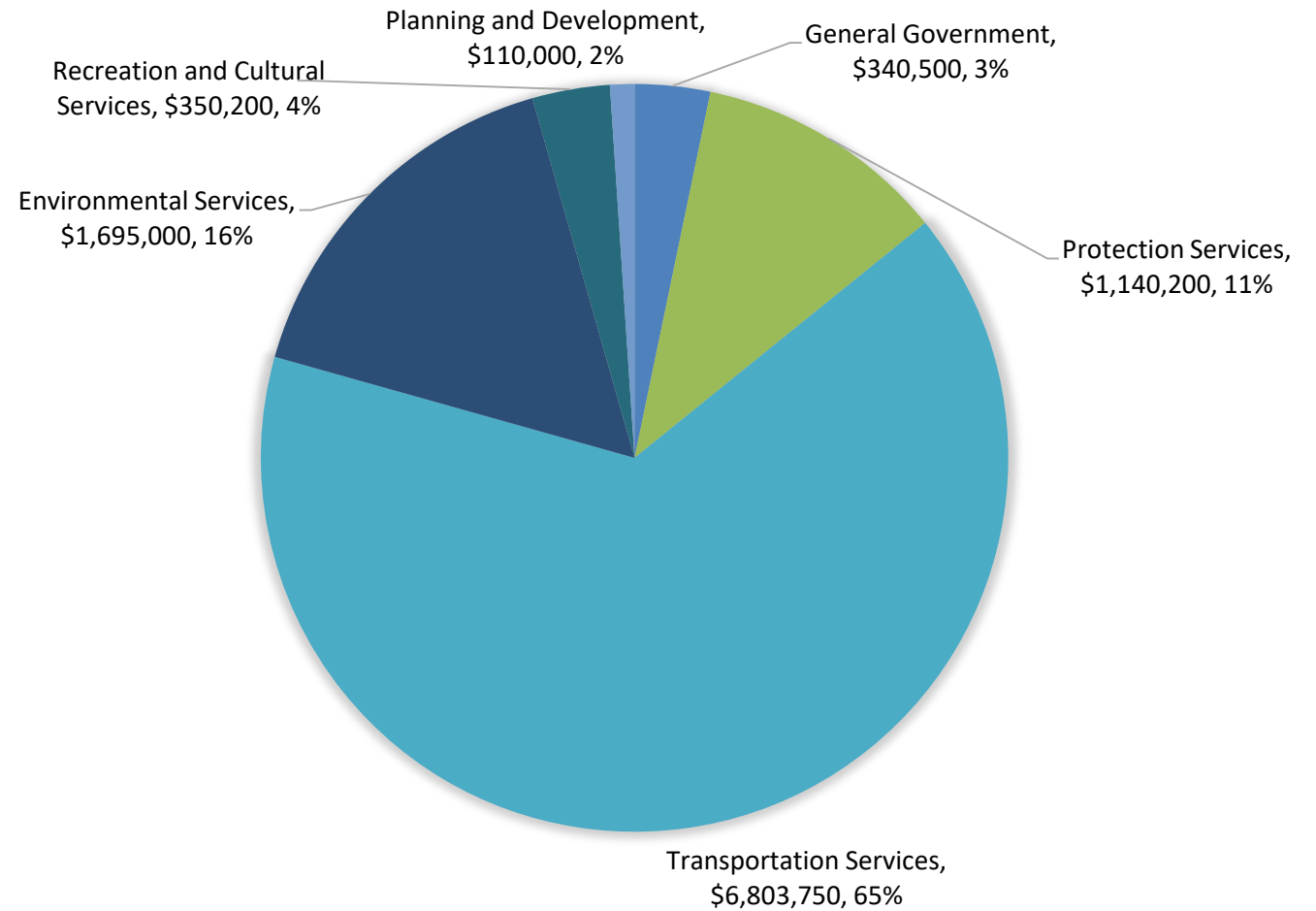
	July 2025	Current
Water Consumptive (per m <sup>3</sup> )	\$ 1.81	\$ 1.71
Sewer Consumptive (per m <sup>3</sup> )	\$ 2.09	\$ 1.97
Water Base	\$ 50.87	\$ 47.99
Sewer Base	\$ 117.26	\$ 110.62

# Impact of Proposed Water & Wastewater Rates

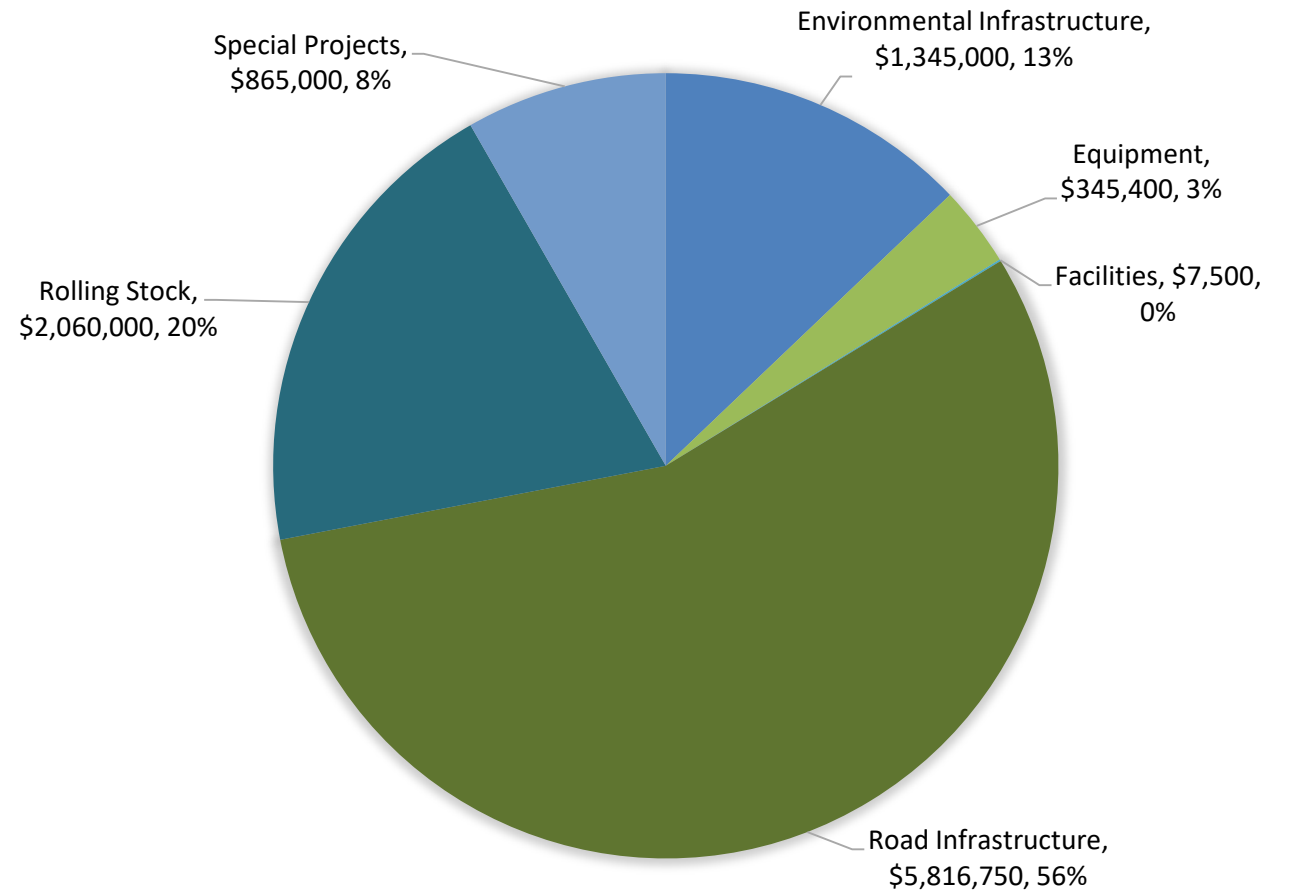
- Based on an average consumption of 45 cubic meters per quarter, or 180 cubic meters annually:
  - Quarterly Bill increasing by \$19.42
  - Impact in 2025 is \$38.84

	Quarterly Charge	
	July 2025	Current
Water Consumptive	\$ 81.45	\$ 76.95
Sewer Consumptive	\$ 94.05	\$ 88.65
Water Base	\$ 50.87	\$ 47.99
Sewer Base	\$ 117.26	\$ 110.62
<b>Total</b>	<b>\$ 343.63</b>	<b>\$ 324.21</b>

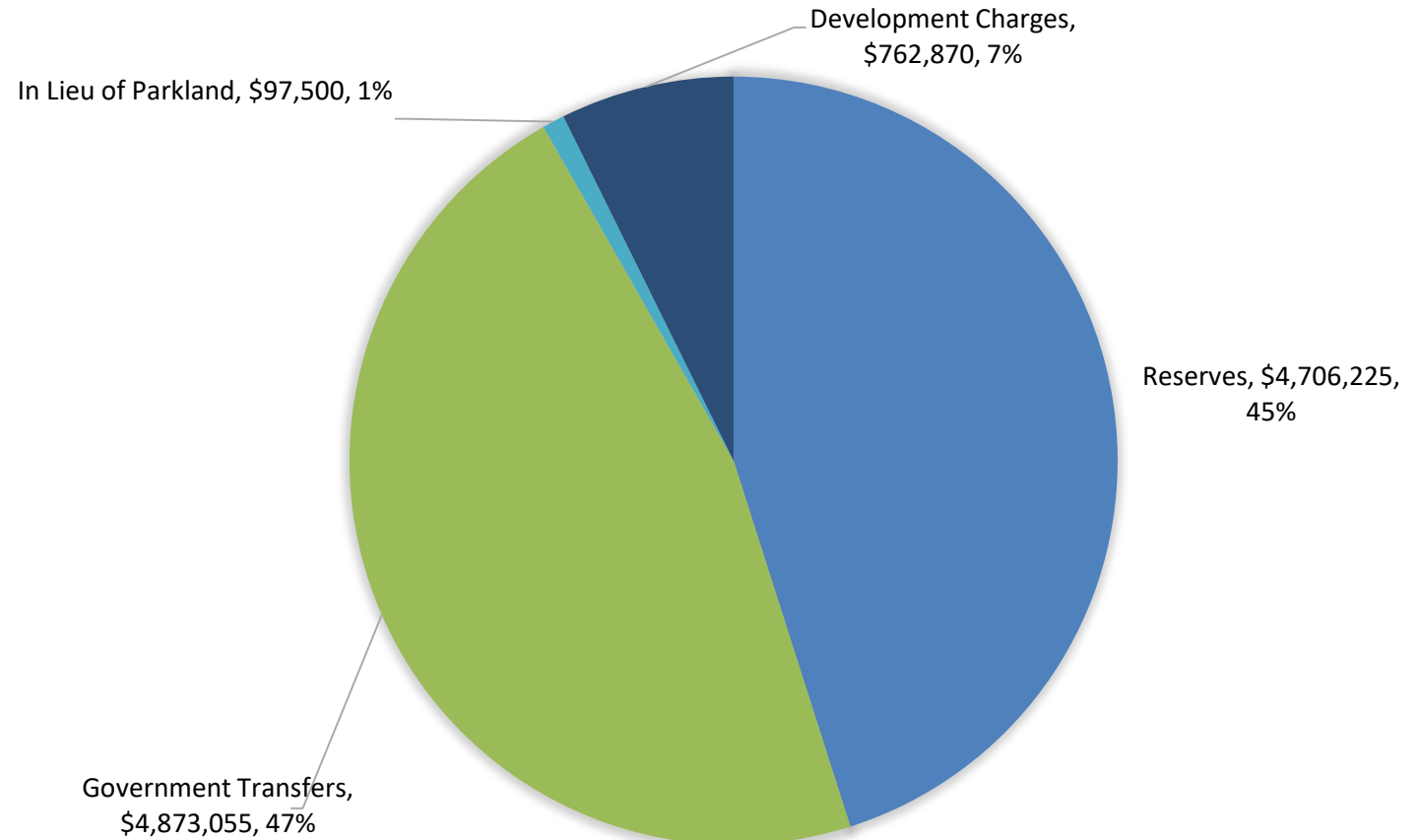
# 2025 Capital & Special Projects by Department



# 2025 Capital Projects by Asset Type



# Funding of 2025 Capital & Special Projects





# 2025 Corporate Services Projects - \$340,500

Project	Rehabilitation/Renewal	Compliance	Growth	Service Improvement
1217 - Council Chambers Tech Upgrades	\$ 30,000			
1267 - Growth Fiscal Impact Study			\$ 70,000	
1271 - M365 Migration		\$ 100,000		
1277 - Townhall Security Cameras				\$ 7,500
1278 - Information Technology Masterplan				\$ 75,000
564 - Information Technology Network Hardware and Computers	\$ 52,500			
833 - Miscellaneous Corporate Management Equipment and Furniture	\$ 5,500			
	\$ 88,000	\$ 100,000	\$ 70,000	\$ 82,500

# 2025 Fire Services Projects - \$1,140,200

Project	Rehabilitation/Renewal	Compliance	Growth	Service Improvement
1088 - Miscellaneous Fire Equipment	\$ 10,000			
1120 - Station 2 SBCA Cylinder Compressor and Filling Station			\$ 90,000	
1214 - Tablets for Fire Vehicles				\$ 5,200
56 - Fire Bunker Gear		\$ 35,000		
689 - Replacement of Pumper Station # 1	\$ 1,000,000			
	\$ 1,010,000	\$ 35,000	\$ 90,000	\$ 5,200

# 2025 Transportation Services Projects - \$6,803,750

Project	Rehabilitation/Renewal	Compliance	Growth	Service Improvement
1185 - Silverdale Road Resurfacing; from Twenty Mile Rd to Regional Road 20	\$ 1,500,000			
602 - Spring Creek Rd Extension - From Hornak Rd to SG Rd 5			\$ 300,000	
976 - St. Ann's Road Reconstruction - From: Twenty Mile Rd to RR 20	\$ 3,148,750			
14 - TWL-ID-B46 St. Ann's Bridge, 0.2 km South of Twenty Mile Rd.	\$ 650,000			
169 - Pickup - To replace 2015 GMC Pickup Truck TR# 10018	\$ 70,000			
237 - Miscellaneous Road Equipment	\$ 7,000			
484 - Tandem Axle Dump Truck and Plow Unit - To replace 2015 International TR# 20036	\$ 400,000			
485 - Replace 1 Tonne Dump Truck - To replace 2015 GMC TR# 25017	\$ 110,000			
642 - Tandem Dump Truck and Plow Unit - To replace 2016 International TR# 20037	\$ 400,000			
1036 - St. Ann's Road Reconstruction - Sidewalk Portion	\$ 200,000			
713 - Signs - New & Replacement	\$ 18,000			
	\$ 6,503,750	\$ -	\$ 300,000	\$ -

# 2025 Environmental Services Projects - \$1,695,000

Project	Rehabilitation/Renewal	Compliance	Growth	Service Improvement
1252 - Dufferin Street Watermain Replacement	\$ 60,000			
324 - Water Rate Study and Financial Plan		\$ 60,000		
325 - Cube Van - To replace 2007 Chevrolet Van TR# 12004	\$ 80,000			
420 - Water Meter Replacement Program	\$ 35,000			
723 - Miscellaneous Water Equipment	\$ 5,000			
743 - Water Meters - New Installation			\$ 25,000	
1250 - Dufferin Street Sanitary Sewer Replacement	\$ 60,000			
430 - Urban Boundary Expansion - WW-SL-004B - Wastewater Servicing (Stage 3A)			\$ 200,000	
500 - Inflow & Infiltration Reduction Program	\$ 200,000			
733 - Miscellaneous Wastewater Equipment	\$ 5,000			
1032 - St. Ann's Road Reconstruction - Storm Sewer Portion	\$ 700,000			
1182 - Townline Storm Water Management Pond		\$ 265,000		
	\$ 1,145,000	\$ 325,000	\$ 225,000	\$ -

# 2025 Parks and Recreation Projects - \$163,500

Project	Rehabilitation/Renewal	Compliance	Growth	Service Improvement
1159 - Miscellaneous Recreation Program Equipment	\$ 5,000			
1181 - New Wellandport Park & Shoreline Enhancements				\$ 150,000
138 - Miscellaneous Parks Equipment	\$ 8,500			
	\$ 13,500	\$ -	\$ -	\$ 150,000

# 2025 Library Services Projects - \$186,700

Project	Rehabilitation/Renewal	Compliance	Growth	Service Improvement
1004 - Non Network Replacement Computers - Library Branches	\$ 3,000			
1077 - Revitalization of Caistorville Branch	\$ 100,000			
1171 - Library Furniture Replacement	\$ 6,100			
1173 - Addition to Makerspace			\$ 10,000	
775 - Addition to Audio Visual Collection - All Library Branches			\$ 15,600	
776 - Addition to Printed Collection - Smithville Library Branch			\$ 18,200	
777 - Replacement Computers - Library Branches	\$ 12,000			
779 - Addition to Printed Collection - Caistorville Library Branch			\$ 9,700	
780 - Addition to Printed Collection - Wellandport Library Branch			\$ 12,100	
	\$ 121,100	\$ -	\$ 65,600	\$ -

# 2025 Planning Projects - \$110,000

Project	Rehabilitation/Renewal	Compliance	Growth	Service Improvement
1213 - Affordable Housing Community Improvement Plan				\$ 15,000
1221 - Trees for All				\$ 10,000
188 - Official Plan Update		\$ 85,000		
	\$ -	\$ 85,000	\$ -	\$ 25,000

# 2025 Base Operating and Capital Budget Levy – Township Portion

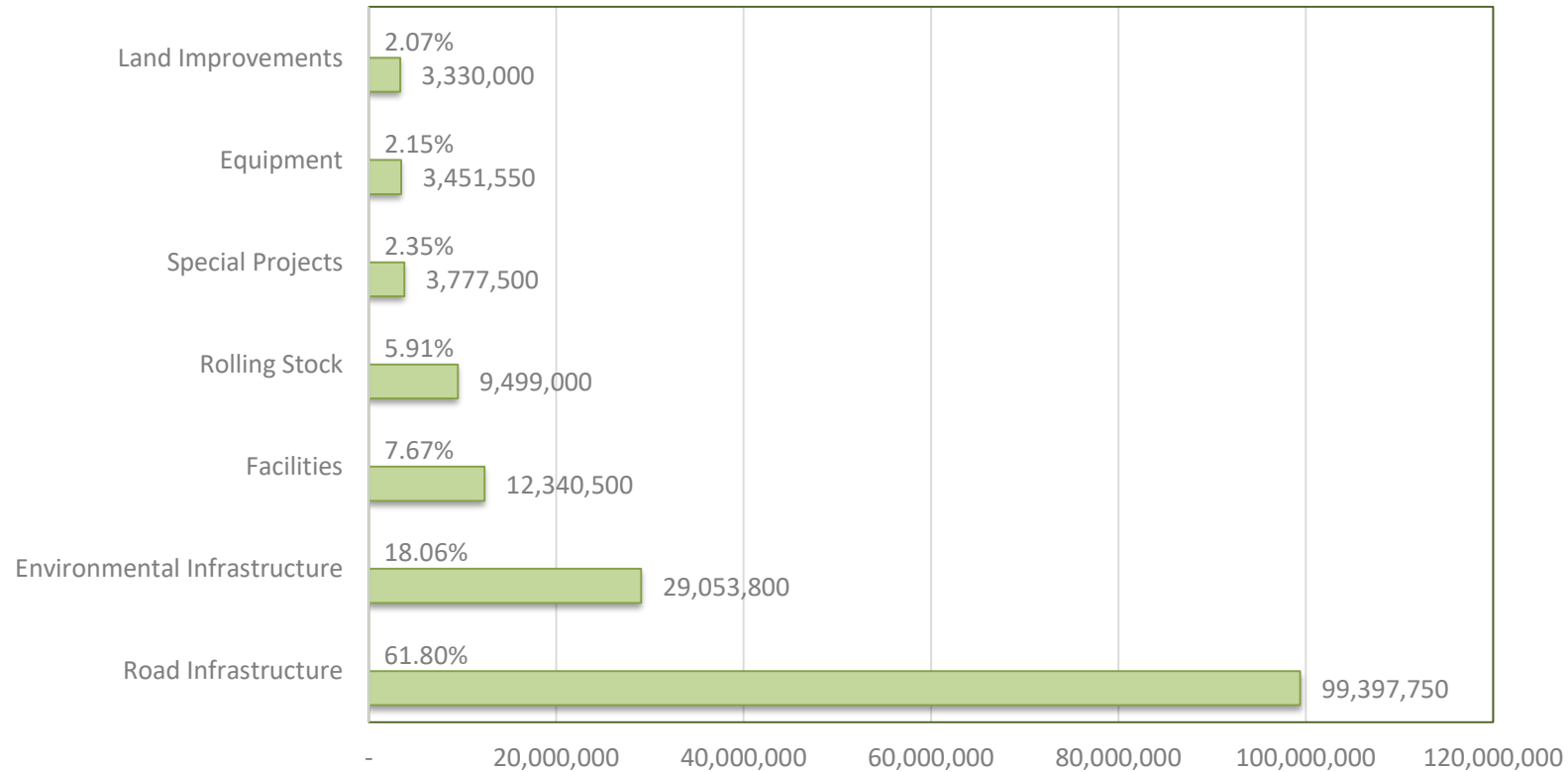
	2024 Total Taxes	2025 Total Taxes (Proposed)	\$ Change	% Change
<b>Assessment</b>	\$390,400	\$390,400	\$0	0.00%
Municipal	\$1,657.99	\$1,782.37	\$124.38	7.50%
Hospital	\$38.68	\$34.98	-\$3.70	-9.57%
<b>TOTAL</b>	<b>\$1,696.67</b>	<b>\$1,817.35</b>	<b>\$120.68</b>	<b>7.11%</b>
Urban Service Area	\$72.60	\$76.83	\$4.23	5.83%
<b>TOTAL WITH URBAN SERVICE AREA</b>	<b>\$1,769.27</b>	<b>\$1,894.18</b>	<b>\$124.91</b>	<b>7.06%</b>



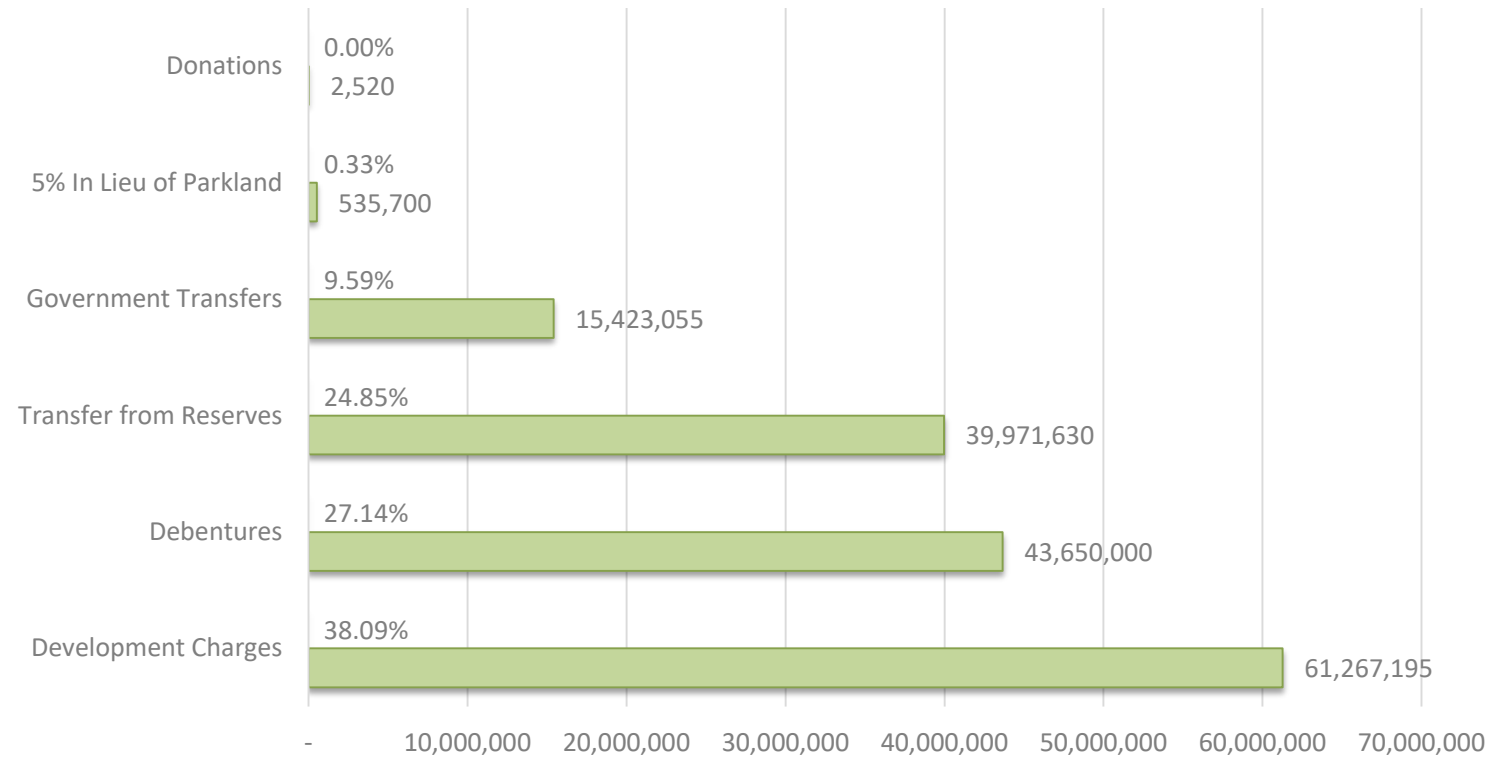
# 2025 Base Operating and Capital Budget Levy – Blended Rate

	2024 Total Taxes	2025 Total Taxes (Proposed)	\$ Change	% Change
<b>Assessment</b>	\$390,400	\$390,400	\$0	0.00%
Municipal	\$1,657.99	\$1,782.37	\$124.38	7.50%
Hospital	\$38.68	\$34.98	-\$3.70	-9.57%
<b>Total Township</b>	\$1,696.67	\$1,817.35	\$120.68	7.11%
Region	\$2,889.18	\$3,128.40	\$239.22	8.28%
Education	\$597.31	\$597.31	\$0.00	0.00%
<b>TOTAL</b>	<b>\$5,183.16</b>	<b>\$5,543.06</b>	<b>\$359.90</b>	<b>6.94%</b>
Urban Service Area	\$72.60	\$76.83	\$4.23	5.83%
<b>TOTAL WITH URBAN SERVICE AREA</b>	<b>\$5,255.76</b>	<b>\$5,619.89</b>	<b>\$364.13</b>	<b>6.93%</b>

# Ten Year Capital Plan - Expenditures



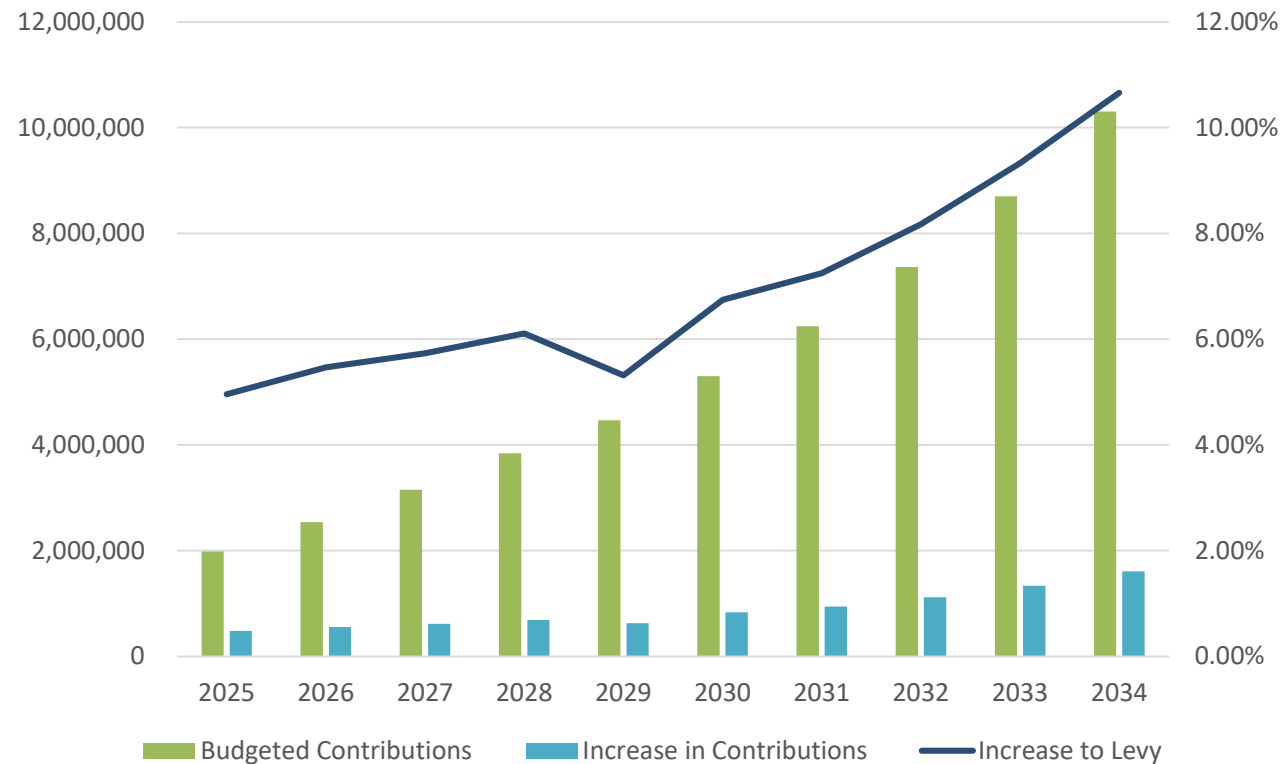
# Ten Year Capital Plan - Funding



# Forecast of Levy-Supported Reserve Closing Balances over Ten Year Capital Plan

Reserve	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Capital	1,358,800	153,860	466,210	680,910	1,792,110	1,511,810	1,780,560	852,460	1,341,660	2,036,460	5,722,460
Fire	1,368,200	732,000	1,158,800	(240,040)	340,352	1,128,822	2,012,987	2,997,184	4,308,621	5,988,745	8,074,894
Planning	311,950	288,370	237,120	173,720	196,820	151,520	127,020	159,745	228,245	310,445	397,045
Bridges	261,900	367,645	197,145	180,495	210,550	783,212	571,691	574,327	272,851	1,255,778	2,118,792
Facilities	284,600	272,100	157,100	206,100	234,700	210,300	74,900	193,400	438,500	414,200	561,600
Equipment	214,900	(205,600)	(39,300)	558,200	860,800	1,661,200	1,358,100	2,071,300	2,385,200	2,827,300	3,191,800
Cemetery	111,400	131,390	156,390	162,690	166,790	215,690	36,790	53,190	148,690	268,090	417,390
Library	475,200	362,600	368,100	368,300	268,250	191,690	58,240	37,410	60,960	94,400	36,620
Sidewalks	122,600	127,600	(41,900)	(35,800)	(29,100)	(21,700)	(13,600)	(4,700)	5,100	15,900	27,800
Technology	121,500	94,020	89,520	79,770	66,070	59,630	61,902	74,628	99,900	140,226	193,617
Closing	4,631,050	2,323,985	2,749,185	2,134,345	4,107,342	5,892,174	6,068,590	7,008,945	9,289,727	13,351,545	20,742,018

# Estimated Reserve Transfer Related Levy Increases over Ten Year Capital Plan





# Questions/Comments