Change Request AUTO - 10 - Consulting Fees - Road Condition Inspections (PMS Update)

Budget Year 2021

Change Request Type Decision Package

Change Request Stage Approved Decision Package [Decision Package]

Acct. Reference 06110

Publish Date

Typically the Township completes a Roads Needs Study every 5 years. Now that the Roads Needs Study was updated in 2019, and the Township has implemented a Pavement Management System as part of the latest Roads Needs Study, staff would like to undertake annual pavement inspections (1/3rd of the Road Network) each year to keep the information and data up to date in order to make sound and fiscally responsible decisions on

capital renewal.

Comments

Description

Justification Strategic Theme #1 - Strong Transportation Connections
Strategic Theme #6 - Efficient, Fiscally Responsible Operations

Net Operating Budget 20,000

Net Capital Budget -

Net Budget 20,000

Object	Position	Description	2021 Budget
Expenses			
06110 - RDS-PAV			20,000
Total Expenses			20,000
Total			20,000
Net Total			20,000

Change Request AUTO - 13 - Additional Volunteer Firefighters Stn 2

Budget Year 2021

Change Request Type Position/FTE Request

Change Request Stage Approved Position/FTE Request [Position/FTE Request]

Acct. Reference 04102

**Publish Date** 

Comments

Description additional 4 new firefighters to Station # 2 Roster

A total of 10 additional firefighters ( 4 for Station # 2 and 6 for station # 1) In the 2021 Fire Department Capital there is 136,600 allocated funding for bunker gear, Breathing apparatus (SCBA) and uniforms for the 10 firefighters. The total cost (136,600) will be 100% funded by Development Charges. In 2016 a Fire Master Plan Study was completed for the West Lincoln Fire Service. In the Fire Master Plan Study a recommendation to increase Station # 2 number of firefighters from 16 to 20. Due to the increase of call volume year after year and to help reduce response time this recommendation was

put forth in the study.

Justification Strategic Plan Theme #5- Community Health and Safety

Net Operating Budget 17,950

Net Capital Budget -

Net Budget 17,950

Position	Description	2021 Budget
		17,950
		17,950
		17,950
		17,950
	Position	Position Description

Change Request AUTO - 17 - Full-Time Human Resources Advisor

Budget Year 2021

Change Request Type Position/FTE Request

Change Request Stage Approved Position/FTE Request [Position/FTE Request]

Acct. Reference

**Publish Date** 

Comments

Justification

Description Addition of a Human Resources Advisor FTE to the Corporate Management team.

The request is for this new FTE to begin the role on July 1, 2021. The financial impact presented in this budget is representative of this. Going forward, the FTE cost impact will be approximately \$90,000 per annum.

The new position would have responsibility to oversee the entire operation of the Human Resources function at the Township, which would include the

OMERS pension plan management, group benefits programs, and the Township's Health and Safety Program. The position will develop and implement human resources strategies, policies, and practices, provide guidance to management on HR related matters, and manage all aspects of collective agreement labour relations. This role will also lead the recruitment process for all positions and provide support to departments regarding staffing needs and special projects.

With a new position assuming the above tasks, this will allow other departments to focus on their specific departmental goals and shift the HR responsibilities accordingly to someone with expertise in this area.

One of the Township's most important assets are its employees. Current Human Resource functions are carried out predominantly by the Clerk and CAO roles. Corporate best practices and standards say that for every 100 employees, there should be 1.4 full time employees dedicated to Human Resource functions. The Township of West Lincoln is not appropriately staffed for Human Resource functions with our current complement of full-time and part-time staff being 90, with an additional 47 volunteer Firefighters.

Strategic Theme #6 - Efficient, Fiscally Responsible Operations

Net Operating Budget 88,550

Net Capital Budget -

Net Budget 88,550

Object	Position	Description	2021 Budget
Expenses			
02502 - CRPMGT-CLK			88,550
Total Expenses			88,550
Total			88,550
Net Total			88,550

### T-07-2021 SCHEDULE D

# **Change Request Summary**

### **Position Allocation Change Details**

Sub Function Position Description Start Date End Date Allocation Percentage

Human Resources Advisor (Change

02502 - CRPMGT-CLK Request) (HRADVI)

100.00%

AUTO - 20 - CIP Account Change Request

**Budget Year** 2021

Change Request Type **Decision Package** 

Change Request Stage Approved Decision Package [Decision Package]

Acct. Reference

**Publish Date** 

Justification

Description Establishment of Community Improvement Plan Fund

Brownfield redevelopment, downtown intensification projects and affordable housing units can be eligible for tax, building permit and/or brownfield Comments

clean up offsets. The Township of West Lincoln has not offered such funding before (except the facade program), but each of these programs have

been approved. This request is to establish funds in the Planning Reserve committed to this program

Support for Business and Employment Opportunities for Residents

Strategic, Responsible Growth

**Net Operating Budget** 50,000

Net Capital Budget

50,000 Net Budget

Object	Position	Description	2021 Budget
Expenses			
18101 - PLZ-PLN			50,000
Total Expenses			50,000
Total			50,000
Net Total			50,000

Change Request AUTO - 9 - Preventative Maintenance (Spot Repairs & Crack Sealing)

Budget Year 2021

Change Request Type Decision Package

Change Request Stage Approved Decision Package [Decision Package]

Acct. Reference 06110

Publish Date

As per the findings of the 2019 Road Needs Study, there is a backlog of preventative maintenance activities. These preventative maintenance activities such as patch asphalt repairs and crack sealing, is key to extending the useful life of pavements in a cost effective way. As such, this service level

increase and corresponding budget amount is being recommended to preserve and maintain the Township's roadway network.

Comments

Justification Strategic Theme #1 - Strong Transportation Connections
Strategic Theme #6 - Efficient, Fiscally Responsible Operations

Net Operating Budget 25,000

Net Capital Budget -

Net Budget 25,000

Object	Position	Description	2021 Budget
Expenses			
06110 - RDS-PAV			25,000
Total Expenses			25,000
Total			25,000
Net Total			25,000